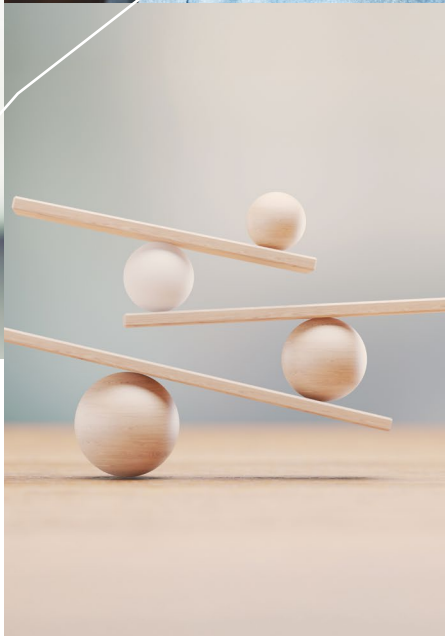


Leveraging Our Expertise. Maximising Value.



Read Inside

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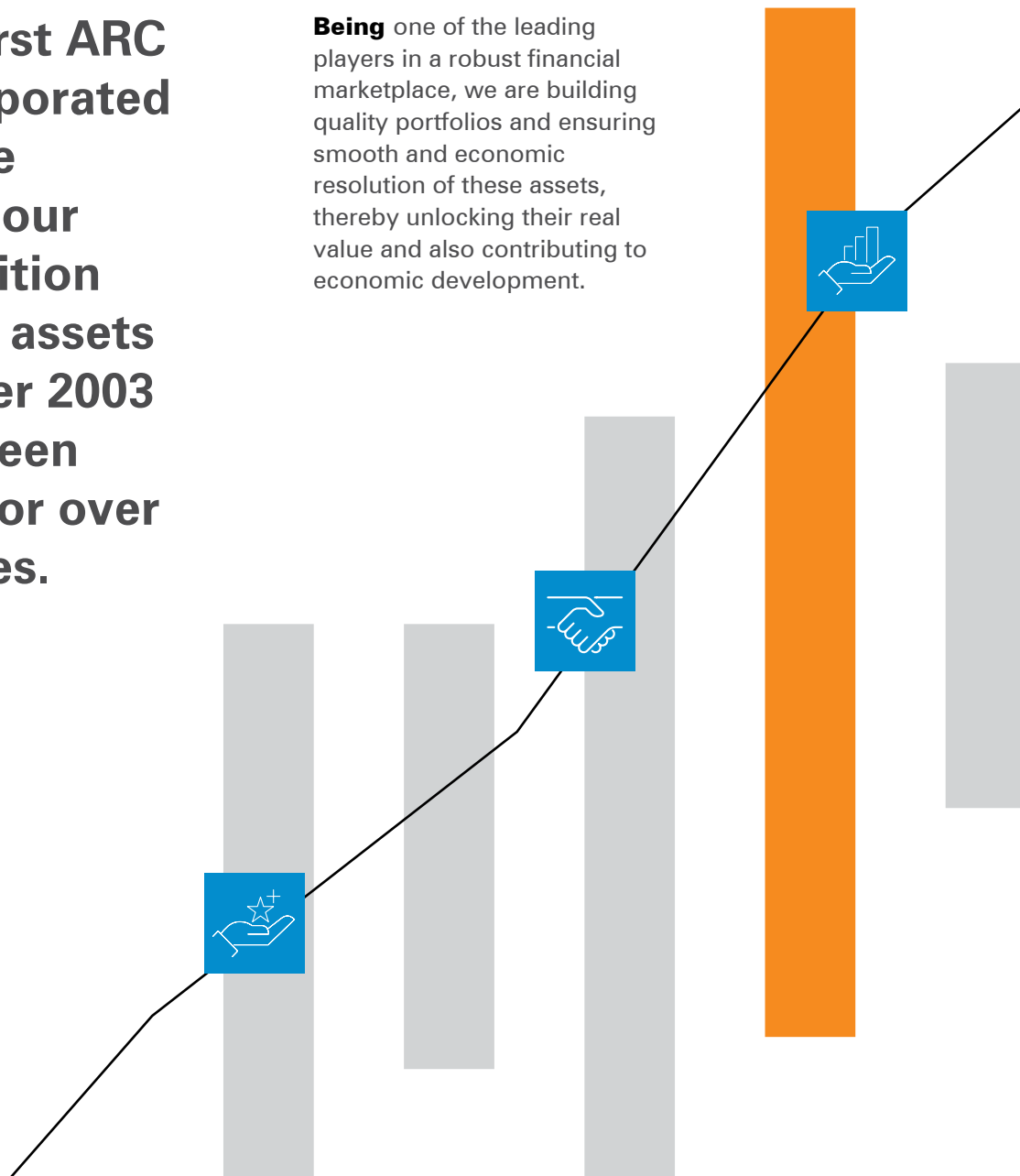
Leveraging Our Expertise. Maximising Value.

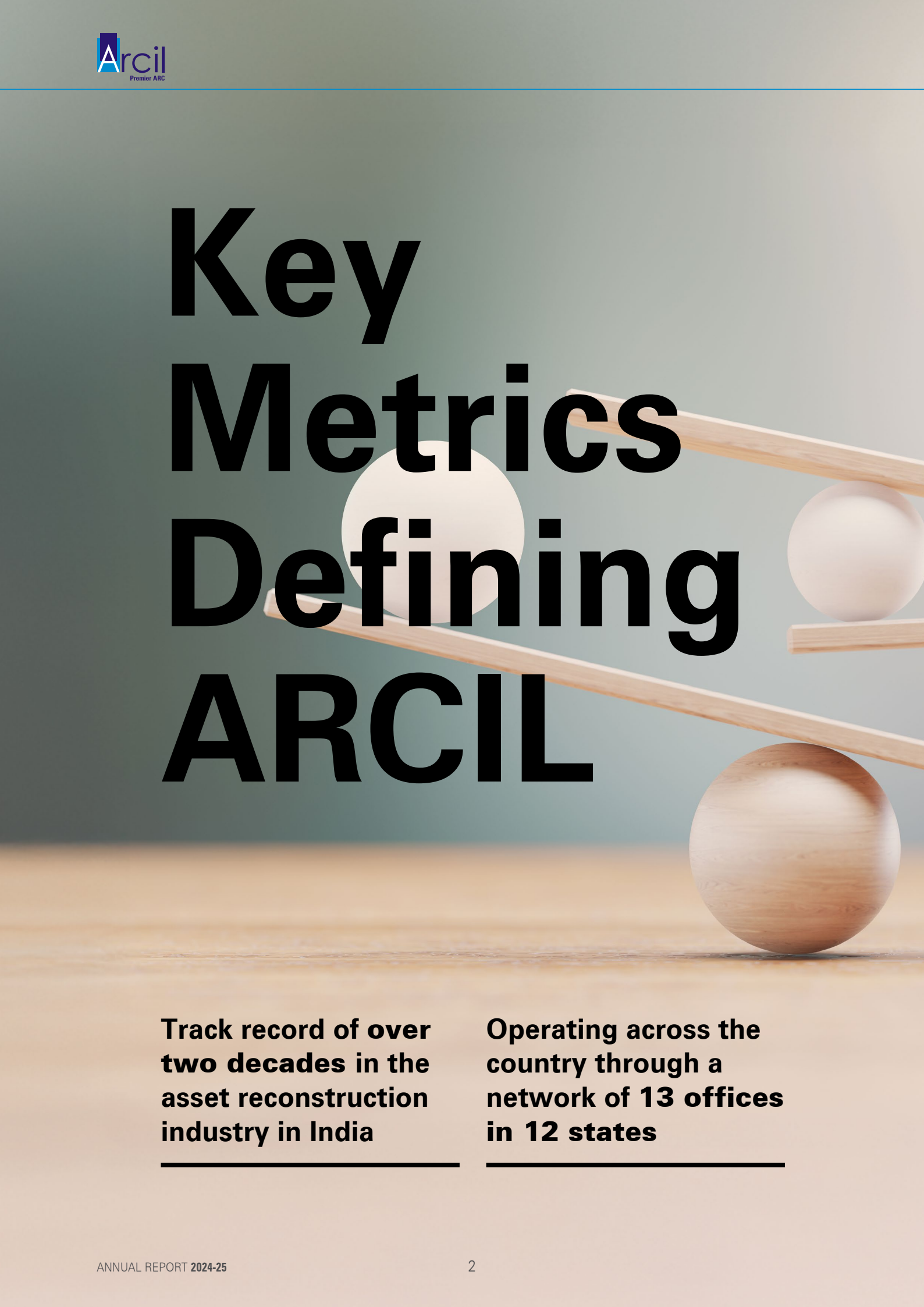
We are pioneers in the asset reconstruction industry since we were the first ARC to be incorporated in India. We completed our first acquisition of stressed assets in December 2003 and have been operating for over two decades.

Our principal business is to acquire non-performing assets (NPAs) from large corporates, banks, financial institutions, SMEs, and the retail segment. By leveraging our expertise and through our active intervention and restructuring, we maximise value creation.

By bringing together our vast experience and effective acquisition strategy, and our digital capabilities, we effectively manage our growing portfolios and also remain well-established in reconstructing the NPAs and assisting resolution and recovery.

Being one of the leading players in a robust financial marketplace, we are building quality portfolios and ensuring smooth and economic resolution of these assets, thereby unlocking their real value and also contributing to economic development.



A background image showing a wooden balance scale on a wooden surface. A large wooden sphere is on the right pan, which is lower than the left pan. Two smaller white spheres are on the left pan, which is higher. The text 'Key Metrics Defining ARCIL' is overlaid in large, bold, black letters.

Key Metrics Defining ARCIL

Track record of over two decades in the asset reconstruction industry in India

Operating across the country through a network of 13 offices in 12 states



**Rating AA- for
Long-term Debt/
NCD (By ICRA)**

**₹ 1,68,525.7
million**

Assets Under Management

**₹ 27,677.98
million**

Net Worth

~193

Our Employee Strength

Expertise in Acquiring Stressed Assets

UNDERSTANDING ARCIL

We are an asset reconstruction company engaged in the business of acquiring stressed assets from Banks and Financial Institutions and implementing resolution strategies aimed at maximising recovery and optimising the value of these assets.

Operating across India for over two decades, we are the industry pioneers being the first ARC to be incorporated in India. As on March 31, 2025, we managed gross assets of ₹ 16,852.57 crore, with 13,19,981 customers across the retail and SME segment.

Since our inception, we have worked with 30 private sector banks (including two erstwhile banks which have since been merged and nine foreign banks), 2 co-operative banks, 28 public sector banks (including 16 erstwhile public sector banks which have since been merged), 41 non-banking financial companies (including one erstwhile non-banking financial company which has since been merged), 17 housing finance companies (including one erstwhile housing finance company which has since been merged) and seven other selling institutions (4 insurance companies and three financial institutions). We, in compliance with applicable regulations, acquire single-credit and a portfolio of NPAs/ stressed assets from regulated financial institutions.



STRONG FUNDAMENTALS

ARCIL came into existence in 2002 as a public limited company, becoming the first ARC in India. We obtained the certificate to commence business under the SARFAESI in 2003. Since then, we have grown to become the second largest ARC in India in terms of assets under management.





ARCIL - BY THE NUMBERS

125

Indian Banks and Financial Institutions transacted with since inception (many banks/ FIs has merged since then)

₹ 2,84,238.34 million

Total recovery till date

₹13,55,236.31 million

Total debt acquired

₹ 7,26,573.07 million

Principal debt

52.51%

SR/Principal debt

₹ 3,81,556.32 million

Cumulative value of Security Receipts (SR) issued since inception

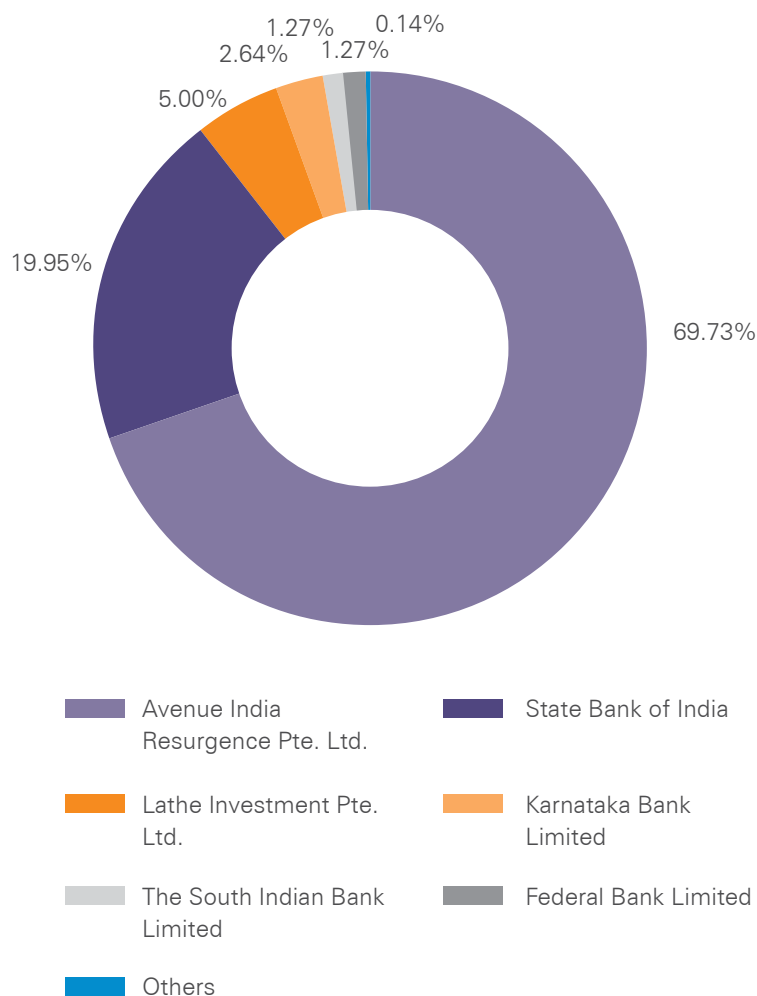
A SOLID FOUNDATION. A STRONG TEAM.

ARCIL was initially sponsored by leading banks in India, including SBI, IDBI, ICICI and PNB.

Today, our largest shareholder and sponsor is Avenue Capital Group, a distressed speciality lending firm based in the United States, with investments in US, Europe and Asia. ARCIL continues to benefit from Avenue's expertise in global distressed assets, and also from managerial supervision through our diversified board.

We are led by a professional and experienced management team, who have extensive domain expertise and understanding of our industry and vision to scale up our business.

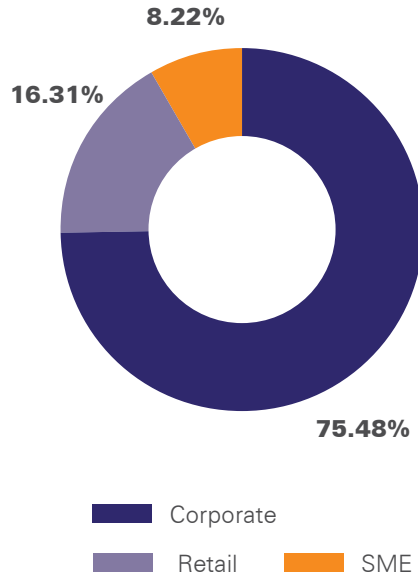
OUR SHAREHOLDING STRUCTURE



OUR PORTFOLIO

We are managing assets valued at ₹1,68,525.70 million, as on March 31, 2025. Our portfolio is diversified across Corporate, SME and Retail loans. Our market position has enabled us to benefit from the economies of scale as we continue adding more portfolios to our existing platform.

Break-Up of our Portfolio



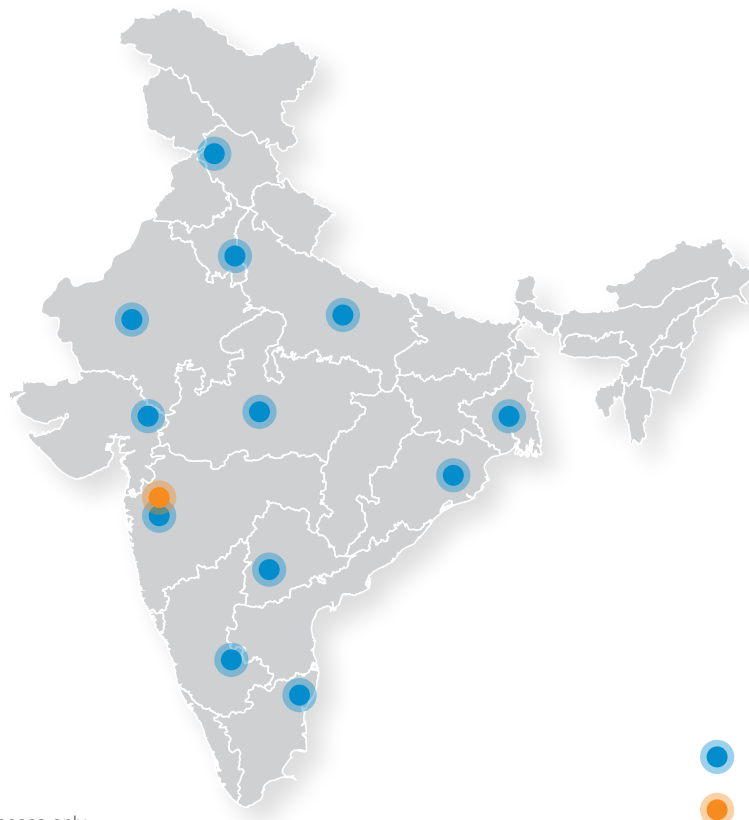
WHAT DISTINGUISHES US IN THE MARKETPLACE

We have been active in successfully acquiring and resolving retail loans since 2008, and SME and other loans since inception, by having created the required infrastructure including our teams, processes, branches and technology, which offers us a first-mover advantage.

Being the first ARC in India helps us gain a better understanding of the evolving regulatory environment, which enables us to comply with the qualification criteria set forth by RBI for the acquisition of stressed assets.

OUR GROWING COVERAGE AND INFRASTRUCTURE

We have established a network of 13 offices in 12 states. As of March 31, 2025, we have worked with 201 Registered Valuers, 163 Collection Agents, and have had 950 Lawyers empanelled with us.



Map not to scale. For illustrative purposes only.

Our Competitive Strengths

We are an asset reconstruction company engaged in the business of acquiring stressed assets from Banks and Financial Institutions and implementing resolution strategies aimed at maximising recovery and optimising the value of these assets.

With our total asset size and a vast experience in asset reconstruction, we believe that we are well positioned to resolve issues relating to distressed assets. Our extensive reach, experienced teams and familiarity in assessment of the underlying collateral provides us with an advantage in identifying, valuing and pricing the stressed assets during the bidding process.

OUR KEY STRENGTHS AND MARKET DIFFERENTIATORS



Experienced
management



Track record of
consistent financial
and operational
performance



Implementation
of resolution
strategies



Robust collection
framework



Expertise
in acquiring
stressed assets

OUR EXPERTISE IN ACQUIRING STRESSED ASSETS

We have developed expertise in acquiring stressed assets and have established an investment process based on strict strategic and financial requirements.

1

A comprehensive credit assessment and risk management framework to evaluate potential acquisitions, determine recovery potential of assets and manage risks inherent in our operations

2

A structured approach of gathering, consolidating and analysing data for our credit assessment

3

Invested in information technology systems and implemented automated, digitised and other technology-enabled platforms and proprietary tools to assist in credit assessment

4

Using data analytics and developed a scorecard to assist us with predicting risk profile of borrowers, probability of recovery and decision making

5

Diligence to evaluate a portfolio which includes legal due diligence to assess enforceability of the security, conducting site visits to understand value and marketability of the security and diligence on borrowers

6

Using data from various government-backed databases, enabling us to conduct verification checks on borrowers

Letter from the CEO & Managing Director

DEAR SHAREHOLDERS,

I take pleasure in reaching you through our Annual Report for Financial Year 2024-25. I am proud to share that ARCIL is the first Asset Reconstruction Company to be incorporated in India. It is engaged in the business of acquisition and resolution of stressed and non-performing assets from Indian banks and financial institutions.

We are the second-most profitable asset reconstruction companies in India, with an established track record of over two decades.

Today, we are the second-largest ARC in India in terms of assets under management with a consistent track record of financial performance that is attributable to our focussed approach on profitable growth, strategic bidding, implementation of resolution strategies and the ability to collect outstanding amounts.



LEVERAGING EXPERTISE. MAXIMISING VALUE.

By leveraging our vast domain expertise and the solid backing of our experienced sponsors, we are not only resolving these non-performing financial assets, but also unlocking and maximising the real value of these assets. We have developed an expertise in acquiring stressed assets and are led by our professional and experienced management team, including our marquee investors, with extensive domain expertise, an understanding of our industry and the vision to scale up our business.

With our total asset size and vast experience in the asset reconstruction business, we are well positioned to resolve issues relating to distressed assets in India, with a key focus on managing assets and reaching optimal solutions for our stakeholders.

We will continue to leverage our strategic partnerships with banks, non-banking financial companies, industry bodies and fintech platforms to identify new opportunities to acquire stressed corporate assets.

A SOLID FOUNDATION

Our promoters include marquee investors, Avenue India Resurgence Pte. Ltd (an affiliate of Avenue Capital Group) and State Bank of India. We believe that we have benefited significantly from their vision and leadership. We have an experienced Board of Directors comprising professionals from diverse industries who have been instrumental in providing support and strategic direction.

PERFORMANCE IN FY 2024-25

As of March 2025, we manage AUM of ₹ 1,68,527.70 million. Our share in the AUM stood at ₹ 32,983.01 million. As on date, we issued cumulative Security Receipts of ₹ 3,81,556.32 million. We reported Profit After Tax (PAT) of ₹ 3,553.19 million in FY2025. We have a strong track record of cumulative redemption of 51.79% as on March 2025.

Our liquidity profile is well-supported by healthy cash flows from recoveries and negligible dependence on borrowings. Further, we have been maintaining adequate liquidity in the form of cash & equivalents, and sizeable sanctioned and drawable bank lines.



Our strategic focus remains on driving efficiency across our innovative products, building quality portfolios through an effective acquisition strategy, and ensuring smooth resolution and recovery.

OUR BUSINESS VERTICALS

We operate across three business verticals - Corporate Loans, SME and Other Loans and Retail Loans, and classify the stressed assets that we acquire based on the resolution mechanism we employ, which are subject to our internal assessments. We bid for stressed assets and deploy a mix of resolution and collection strategies, based on the nature of the underlying loan portfolio or the single credit stressed asset. Although our current AUM has a larger share of distressed real estate accounts 30.42%, our broader asset acquisition policy remains sector-agnostic.

An improving health of the corporate loan books of banks and cyclically low gross non-performing assets (GNPAs) in the banking sector impacted the supply of stressed corporate assets. The GNPA ratio of Scheduled Commercial Banks (SCBs) has consistently declined since 2020. As of March 31, 2024, the GNPA ratio stood at 2.8%, indicating a significant reduction in stressed assets.

Further, given the strong growth in retail credit in the last 2-3 years and early signs of distress in pockets of retail credit. The stressed assets (falling under SMA, NPA, and written off categories) in the retail segment grew by 15% CAGR during FY 2019-20 to FY 2024-25 due to various factors such as the COVID-19 pandemic, rising delinquencies in unsecured segments, and more. We intend to increase the proportion of retail loans in our portfolio.

OUR ROBUST STRATEGY FOR GROWTH

Our strategic focus remains on driving efficiency across our innovative products, building quality portfolios through an effective acquisition strategy, and ensuring smooth resolution and recovery. With the industry prospects remaining susceptible to regulatory changes, our ability to judiciously acquire new assets, while maintaining a comfortable leverage will remain imperative for our credit profile.

To further solidify our portfolio, we will continue to explore strategic growth avenues and acquisition opportunities. Our emphasis also remains on improved digital capabilities and enhanced digitalisation to further optimise our existing portfolios and enable resolution-centric focus.

With a significant increase in the scale of our operations and a sustained improvement in recoveries, we will continue to maintain strong capitalisation, achieve a diversified portfolio, and deliver healthy profitability and cash flows on a sustained basis. Further, our ability to generate healthy cash flows through timely resolutions will also remain important from a credit perspective.

MOVING FORWARD

We intend to offer our collection services for retail loans to banks and collect outstanding amounts from borrowers on their behalf. By leveraging our expertise in asset recovery, legal enforcement and restructuring, we aim to manage stressed assets more efficiently, while providing banks with a streamlined and outsourced solution. In return, we would charge a service fee based on performance metrics, aligning our interests with those of the banks. Further, we intend to expand our AUM and grow our business by purchasing stressed assets from Micro-Finance Institutions.

ARCIL continues to scale higher by strengthening its operations, becoming more efficient and agile through the big digital push, and making use of data analytics to analyse retail stressed assets.

Going forward, our ability to maintain the pace of resolutions and recoveries will remain a key driver of our cash flow and our debt servicing ability. And we will maintain a prudent capitalisation profile.

I look forward to the continued support of all our stakeholders in taking your Company forward on this journey of sustainable and profitable growth.

With Best Wishes,

Pallav Mohapatra

CEO & Managing Director

ARCIL

An Illustrious Board

We have an experienced Board of Directors comprising professionals from diverse industries who have been instrumental in providing support and strategic direction. We are led by a professional and experienced management team with extensive domain expertise and understanding of our industry and vision to scale up our business.



NARAYANAN SUBRAMANIAM

Chairman and Non-Executive Independent Director

He holds a bachelor's degree of science from University of Madras and a post graduate diploma in management from Indian Institute of Management Ahmedabad. He also is a qualified member of the Institute of Chartered Accountants of India, Institute of Company Secretaries of India and the Institute of Cost and Works Accountants of India. He was previously associated with City Union Bank as a board member and First India Mutual Fund as the Chief Executive Officer. His areas of experience include in risk management, system implementation, corporate governance, MIS, human resource management, strategy, tax and compliance. He has three decades of experience in private equity, investment management, banking, accounting and finance.



SUDARSHAN SEN

Non-Executive Director

He holds a master's degree in science from University of Delhi and a master's degree in business administration in international banking and finance from University of Birmingham, United Kingdom. He was previously associated with the Reserve Bank of India (RBI) as an executive director overseeing the departments of banking regulation, co-operative banking regulation and non-banking regulation. In his career in the RBI, he worked in several areas including banking regulation, bank supervision and fintech regulation. He has been a member of various international committees including serving as the RBI's representative on the Supervision and Implementation Group, the Macropprudential Supervision Group and the Policy Development Group of the Basel Committee on Banking Supervision. Further, he has been a member of several national committees, including the Insolvency Law Committee' and the 'Bankruptcy Law Reforms Committee'. He has also chaired various committees formed by RBI including the 'Committee on functioning of Asset Reconstruction Companies and review of regulatory guidelines applicable to them', the 'Inter-Regulatory Working Group on Fintech and Digital Banking in India' and the 'Working Group on Implementation of Ind AS by Banks in India'.

**ASHISH SHUKLA****Non-Executive Director**

He holds a master's degree in business administration from the A.B. Freeman School of Business, Tulane University, New Orleans, Louisiana. He was previously associated with Westover Advisors in Singapore as a senior strategic and restructuring advisor and advised companies in South East Asia and South Asia on restructuring, value creation and turnaround. He has also been associated with Income Partners Asset Management (HK) Limited as an executive director and senior portfolio manager (special situations). He has been associated with Clearwater Capital Partners Singapore Limited as the vice president where he managed the asset management, restructuring and company turnaround initiatives throughout its portfolios and with Concordia Advisors (Singapore) Pte. Limited where, as a distressed debt analyst, Ashish was responsible for investing, restructuring and asset management for portfolio companies. He has experience in structured credit, acquisition/project finance and special-situation private investing. He is presently associated with Avenue India Resurgence Pte. Ltd. in the capacity of a director and is responsible for asset management and investment advice for Asia strategy.

**ASHOK KUMAR SHARMA****Non-Executive Director**

He has passed a master's degree in science in physics from Bhopal University. He is a director on the Board of National E-Governance Services Limited and NeSL Asset Data Limited as a nominee of State Bank of India. He has been associated with State Bank of India as chief general manager (project finance and leasing corporate centre), deputy general manager (commercial and overseas branch) at various locations in India and vice president (credit) in Singapore. He is also a member of Indian Institute of Bankers. He is currently serving as a deputy managing director, chief credit officer and chief sustainability officer at State Bank of India. He has more than 33 years of banking experience.

**BALACHANDER RAJARAMAN****Non-Executive Independent Director**

He holds a bachelor's degree in commerce from University of Delhi, and is also a Chartered Accountant. He was previously associated with Ernst and Young as a partner and Thakur Vaidyanath Aiyar & Co as a partner. He has more than 29 years of working experience. His areas of expertise include accounting and audit, taxation, and restructuring/insolvency proceedings. He is currently a member of the Indian Institute of Insolvency Professionals, ICAI. Further, he had been associated with PHD Chamber of Commerce and Industry.

An Illustrious Board



RAKSHA SHASHIKANT KOTHARI

Non-Executive Independent Director

She holds a bachelor's degree in commerce from Sydenham College of Commerce and Economics, University of Bombay and bachelor's degree in law from Government Law College, University of Bombay. She was previously associated with DSK Legal Advocates & Solicitors as a partner. She is a corporate and mergers and acquisitions lawyer with more than 35 years of experience. She has experience in leading and managing several assignments, for both Indian and international clients, in the fields of mergers and acquisitions, private equity, debt, real estate, litigation, cross-border acquisitions, insolvency and restructuring and transaction support. She has also advised various Indian companies in raising of capital through capital market offerings. She also has experience in handling both civil and corporate, domestic and international litigation and domestic and foreign arbitration. She is a member of the Bar Council of Maharashtra and Goa. Currently, she is an independent practitioner and counsel with Dhruve Liladhar & Co. Advocates, Solicitors & Notary.



PRASAD PARAMESWARANPILLAI NAGA

Additional Non-Executive Independent Director

He is the Additional Non-Executive Independent Director of our Company. He holds a bachelor's degree in science from Faculty of Science, University of Kerala and master's degree in science from Agra University. He is also a certified associate of the Indian Institute of Bankers. He was previously associated with Bank of India as a director. Further, at Bank of India, he was a member of the management committee, committee for monitoring of large value frauds, disciplinary proceedings committee, group governance unit committee, committee for declaration of non-cooperative borrowers, share transfer committee and review committee for identification of wilful defaulters. He was also associated with State Bank of India in the positions of deputy managing director (commercial clients group), chief general manager (midcorporate group) and general manager and regional head (midcorporate group). His areas of expertise include corporate banking, stressed asset resolution, risk management. He has over 40 years of experience in the banking sector.



PALLAV MOHAPATRA

CEO & MD

He holds a bachelor's degree in arts from Lucknow University and a diploma in Masters of Arts in statistics from Utkal University. He has also passed the certified associate of Indian Institute of Bankers (CAIIB) examination conducted by Indian Institute of Banking and Finance. He has previously been associated with Central Bank of India as the managing director and chief executive officer and State Bank of India as the deputy managing director. Further, he has been associated with State Bank of India, Cal Artesia as the vice president (credit risk and forex). He also served as the managing director of SBI Custodial Services Private Limited Mumbai, chief executive officer of SBI Cards and Payment Services Limited and chief financial officer of SBI Cards and Payment Services Limited. In State Bank of India, he has also held the positions of deputy managing director (Stressed Assets Resolution Group), chief general manager and deputy general manager at various locations in India. He has over four decades of experience in diverse roles in the banking field. In our Company, he is responsible for overseeing the acquisition, resolution of stressed assets, driving growth initiatives and implementing robust risk management practices.

Key Leadership Team



PALLAV MOHAPATRA

CEO & MD

He holds a bachelor's degree in arts from Lucknow University and a diploma in Masters of Arts in statistics from Utkal University. He has also passed the certified associate of Indian Institute of Bankers (CAIIB) examination conducted by Indian Institute of Banking and Finance. He has previously been associated with Central Bank of India as the managing director and chief executive officer and State Bank of India as the deputy managing director. Further, he has been associated with State Bank of India, Cal Artesia as the vice president (credit risk and forex). He also served as the managing director of SBI Custodial Services Private Limited Mumbai, chief executive officer of SBI Cards and Payment Services Limited and chief financial officer of SBI Cards and Payment Services Limited. In State Bank of India, he has also held the positions of deputy managing director (Stressed Assets Resolution Group), chief general manager and deputy general manager at various locations in India. He has over four decades of experience in diverse roles in the banking field. In our Company, he is responsible for overseeing the acquisition, resolution of stressed assets, driving growth initiatives and implementing robust risk management practices.



PHANINDRANATH KAKARLA

President

He has a bachelor's degree of technology in mechanical engineering from Indian Institute of Technology, Bombay and a post graduate diploma in management from Indian Institute of Management, Calcutta. Prior to joining our Company, he was associated with Edelweiss Group as senior executive vice president. He has been associated with our Company since April 2, 2025. He is responsible for collaboration across departments, leading acquisition and resolution of stressed assets.



PRAMOD KUMAR GUPTA

Chief Financial Officer

He has passed the examination for bachelor's degree in commerce from University of Rajasthan. He is also a member of the Institute of Company Secretaries of India and a member of the Institute of Chartered Accountants of India. Prior to joining our Company, he was associated with Genus Power Infrastructures Limited as group chief financial officer and Shiv Vani Oil and Gas Exploration Services Limited as Vice President. He has been associated with our Company since August 27, 2012 as a Senior Vice President and became the Chief Financial Officer from April 1, 2014. He is responsible for leading and directing all financial functions of our Company. He is involved in managing relationships with lenders, shareholders and guiding investor relations.



RAJAT AGARWAL

Head – Acquisitions Corporate & SME

He has a bachelor's degree in arts from University of Delhi and has passed post graduate programme in management from Indian Institute of Management, Ahmedabad. Prior to joining our Company, he was associated with BlackRock as director. He has been associated with our Company since June 10, 2024. He is responsible for steering revenue growth, strategic investments, managing client relationships, ensuring financial management, portfolio acquisitions and business development.



ANUP SATISH MITTAL

Head of Retail Business

He has a bachelor's degree in science from Gujarat University and a master's degree in business administration from St. Xavier's College, Gujarat University. Prior to joining our Company, he has been associated with our Company since June 13, 2007. He is responsible for heading retail and is engaged in steering revenue growth, strategic investments and client relationships within the retail business vertical.



SUMIT MANCHANDA

Chief Risk Officer

He has a bachelor's degree in commerce from University of Delhi. He is also a Chartered Accountant. Prior to joining our Company, he was associated with Citibank as senior vice president. He has been associated with our Company since February 6, 2023. He heads the risk function of our Company and is responsible for creating and enforcing risk management frameworks, overseeing business proposal evaluations and conducting risk investigations.



AMEET ASHOK KELA

Company Secretary & Compliance Officer

He holds a bachelor's degree in commerce from M.M. College of Arts, N.M. Institute of Science and Haji Rashid Jaffer College of Commerce, University of Mumbai and bachelor's in law degree from University of Mumbai. He is also a qualified member of the Institute of Company Secretaries of India. Prior to joining our Company, he was associated with Edelweiss Finwest Private Limited (earlier known as Arum Investments Private Limited) as senior manager and Rathi & Associates Company Secretaries. He has been associated with our Company as Company Secretary since July 9, 2012 and was appointed as the Compliance Officer on July 2, 2025. He serves as a link between our Company and its stakeholders, including our Board, shareholders, government, and regulatory authorities. His role ensures adherence to Board procedures and providing guidance on legal obligations to the Chairman and Directors.



ARYAMAN DHAWAN

Chief Human Resources Officer and Interim: Head Process and Valuation

He has a bachelor's degree in science from State University of New York. Prior to joining our Company, he was associated with BIBA Apparels Private Limited as senior vice president and Head-HR. He has been associated with our Company since December 2, 2019. He is responsible for human resources strategies and initiatives aimed at developing and retaining talent.



SHARAD PRASAD

Chief Technology Officer

He has passed the bachelor's degree in science from Ranchi University and a master's degree in computer application from Birla Institute of Technology, Ranchi. Prior to joining our Company, he was associated with State Bank of India as deputy manager (systems). He has been associated with our Company since August 31, 2007. He is responsible for our Company's technological development, overseeing IT security and infrastructure, and ensuring that technological resources align with our Company's business needs.



GURLEEN KAUR CHHABRA

Head of Legal and Interim: Collection and Resolution

She has a bachelor's degree of social, legal science and degree of bachelors of laws from I.L.S Law College, University of Pune and she has passed the master of business laws degree programme from National Law School of India University. Prior to joining our Company, she was associated with Phoenix ARC as vice president. She has been associated with our Company since August 17, 2023. She is responsible for strategising the Company's approach to litigation, managing the procurement of external legal services, and optimising recovery value.

**VARDHANAPU WILLIAM RAJU****Chief Compliance Officer**

He has a bachelor's degree in commerce from Andhra University, master's degree in commerce from Andhra University, bachelor's degree in law from Osmania University and master's degree in business administration from The Institute of Chartered Financial Analysts of India University, Tripura. Prior to joining our Company, he was associated with Reserve Bank of India on a contractual basis. His role includes developing and implementing compliance policies, conducting risk assessments, managing audits, and ensuring timely reporting to regulatory bodies. He has been associated with our Company since April 1, 2025.

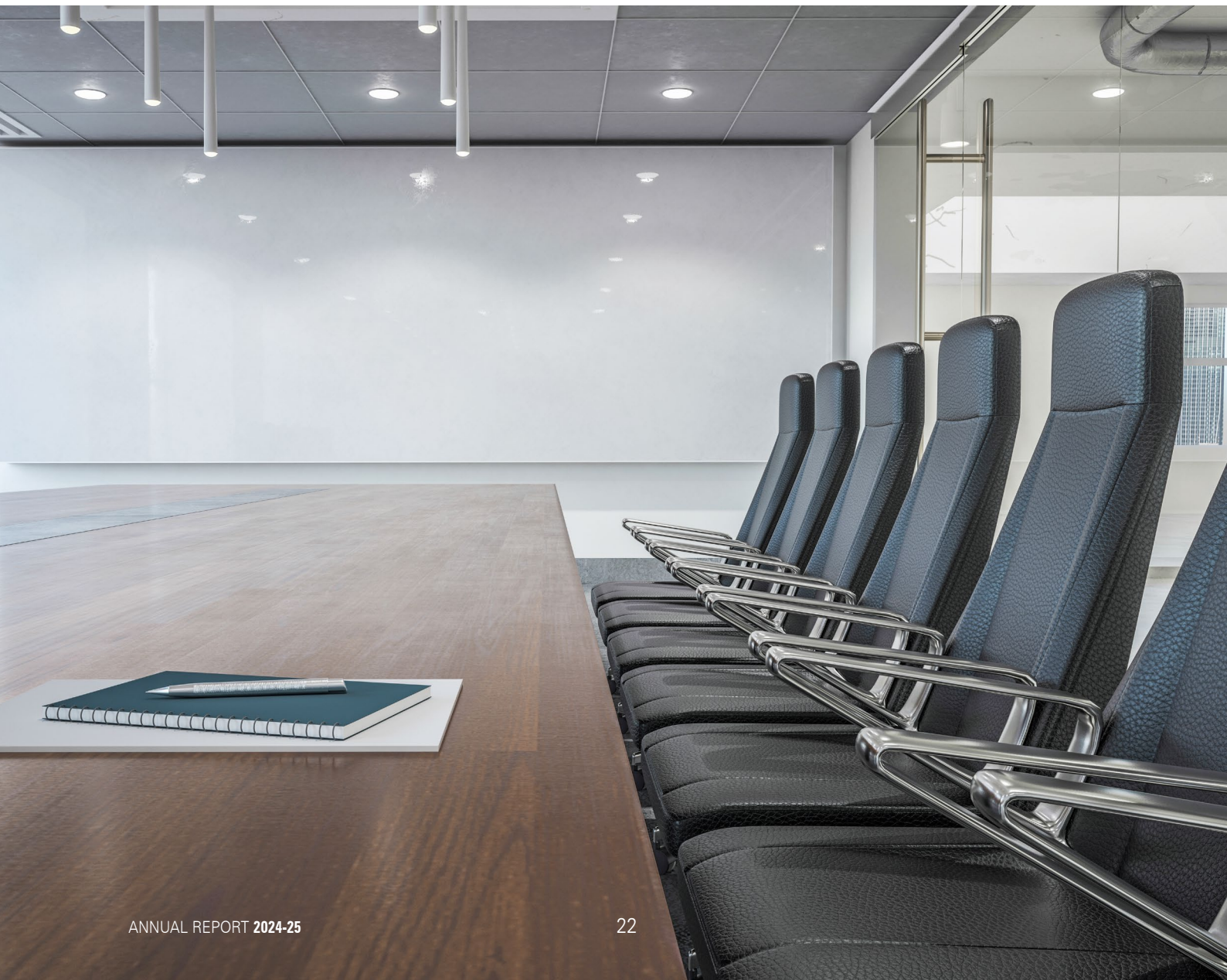
**AMIT SAHA****Internal Audit Manager**

He has a bachelor's degree in commerce from the University of Calcutta and a master's degree in commerce from the University of Calcutta. He is also a qualified member of the Institute of Chartered Accountants of India. Prior to joining our Company, he was associated with ICICI Bank Limited as a manager and IndusInd Bank Limited as a junior manager. He has been associated with our Company since January 29, 2013. He is responsible for overseeing the internal audit function, ensuring compliance with regulations, identifying risks and improving operational efficiency.

A Robust Governance System

We have an experienced Board of Directors comprising professionals from diverse industries who have been instrumental in providing support and strategic direction. We are led by a professional and experienced management team who have extensive domain expertise and understanding of our industry and vision to scale up our business.

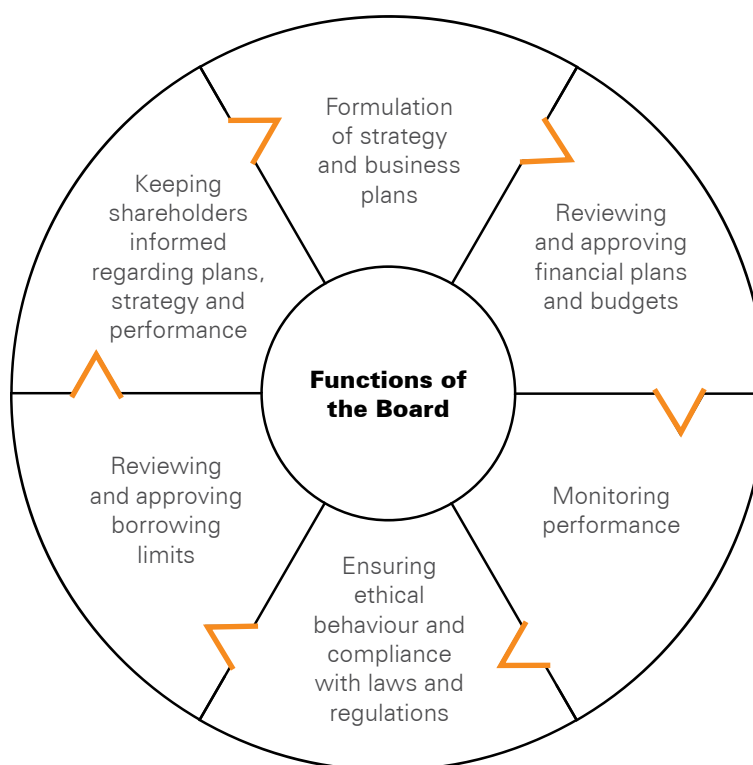
Our Board comprises eight Directors, of whom one is an Executive Director, three are Non-Executive Directors and four are Non-Executive Independent Directors (including one-woman Non-Executive Independent Director). We have constituted the Audit, Nomination and Remuneration, Stakeholders' Relationship, CSR & ESG and Risk Management Committees terms of the SEBI Listing Regulations and the provisions of the Companies Act. These committees, inter alia, perform the functions of oversight of our Company's financial reporting process, identification of eminent persons who are qualified for appointment as directors, ensure compliance with investor-related obligations under SEBI regulations and recommending CSR expenditures.



OUR ESTEEMED BOARD

Our esteemed Board has diverse experience in a range of financial products and functions related to our business and operations. Our Chief Executive Officer and Managing Director, Pallav Mohapatra, has over four decades of experience working with banks and managing stressed assets.

Among others, our President, Phanindranath Kakarla, has experience in working with banks and NBFCs and is responsible for collaboration across departments, leading acquisition and resolution of stressed assets for our Company. On the other hand, our Chief Financial Officer, Pramod Gupta, has experience in finance roles across different industries and is responsible for leading and directing all financial functions of our Company.



COMPOSITION OF OUR DIRECTORS

Independent Directors	Nominee of Avenue India Resurgence Pte. Ltd	Nominee of State Bank of India	Women Directors	Executive Director
Mr. Narayanan Subramaniam (Chairman)	Mr. Sudarshan Sen	Mr. Ashok Kumar Sharma	Ms. Raksha Shashikant Kothari	Mr. Pallav Mohapatra (CEO & MD)
Mr. Pavan Pal Kaushal*	Mr. Ashish Shukla			
Mr. Balachander Rajaraman				
Ms. Raksha Shashikant Kothari				
Mr. Prasad Parameswaranpillai Naga**				

*Ceased to be Director w.e.f. August 26, 2025

**Appointed as an Additional Non-executive Independent Director w.e.f. July 15, 2025

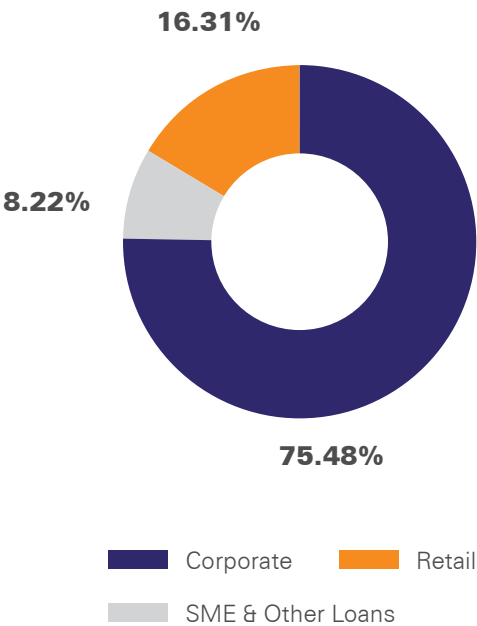
The separation Board's supervisory role from the executive management is achieved through committees of directors, which oversee specific operational areas and functions of executive management. These committees meet at regular intervals and the decisions taken by these committees are reported to the Board periodically.

Key Business Segments

Our current business covers three verticals in the corporate, SME & Others and the retail segments. We have adopted a mature and specialised approach for each asset class, encompassing the entire value chain – from acquisition to resolution, with an approach aimed at value maximisation. Given the strong growth in retail credit and early signs of distress in some pockets, we are focussing on acquiring assets from SMEs and the retail segment.



BREAK-UP OF OUR AUM*



Principal debt acquired and recoveries made

₹ 7,26,573.07 million

Total Principal Debt acquired

₹ 3,81,556.32 million (52%)

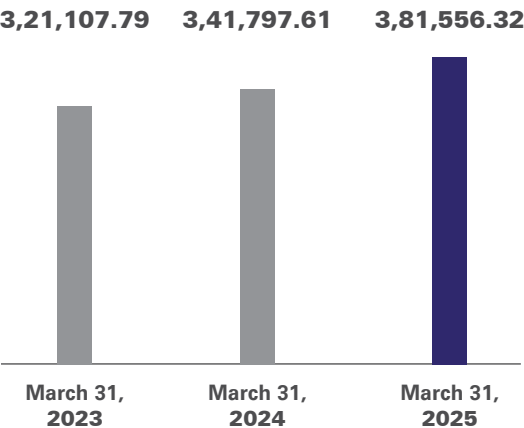
Cost of acquisition of total Principal Debt

₹ 2,84,238.34 million

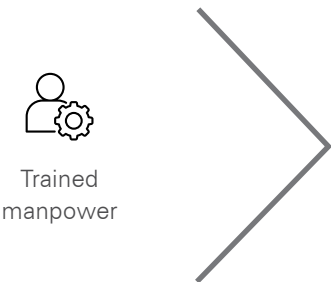
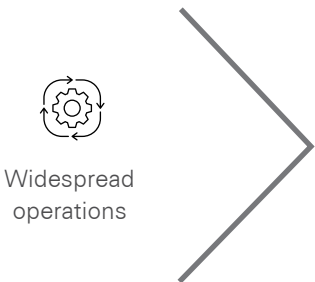
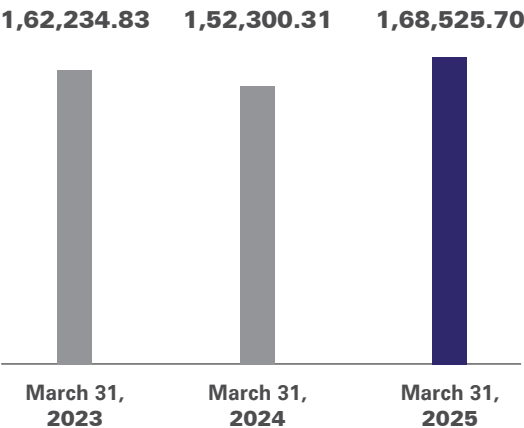
Recoveries made

*As on March 31, 2025

Total Acquisitions or Cumulative SRs issued (₹ million)



YoY Change in Total AUM (₹ million)



CATEGORIES OF OUR STRESSED ASSETS



CORPORATE SEGMENT

As part of our corporate loan segment, we acquire assets from banks and financial institutions which contain a single corporate loan or a pool of corporate loans.

How we serve them

We employ an array of resolution strategies to maximise recovery from our corporate loan portfolios which includes resolution under the NCLT route through IBC, settlement of borrower debt, restructuring/rescheduling of debt, sale of underlying assets under the SARFAESI Act, and sale of the underlying assets through DRT.

Our value proposition

We have a specialised collection teams for the corporate loan segment. We undertake all collections through our in-house team. The recovery officers engage with borrowers to recover dues through negotiations or enforcement.

Resolution under NCLT route through IBC

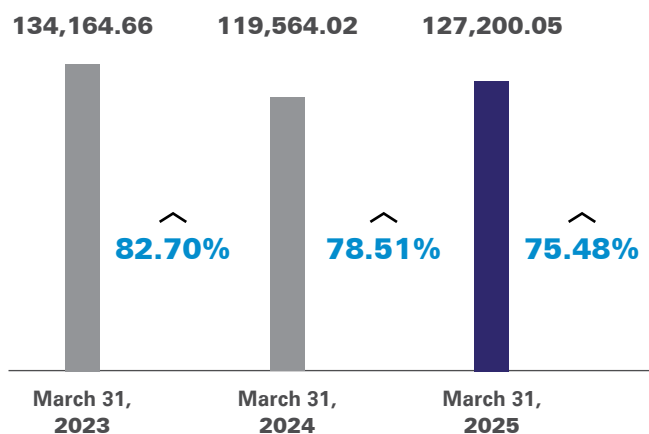
Restructuring/ rescheduling of debt

Sale of underlying assets through DRT

Settlement of borrower debt

Sale of underlying assets under SARFAESI Act

Corporate Segment: %age rise in AUM
(₹ million)



SME AND OTHER LOANS SEGMENT

As part of our SME and Other Loans segment, we acquire stressed SME and Other assets from banks and financial institutions which contain a single SME and Other loan or a pool of SME and Other loans.

How we serve them

We employ an array of resolution strategies to maximise recovery from our SME and Other loan portfolios which includes settlement of borrower debt, restructuring/ rescheduling of debt, sale of underlying assets under the SARFAESI Act, and sale of the underlying assets through DRT.

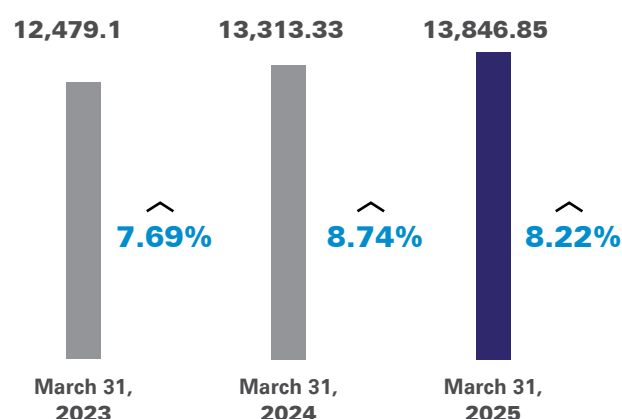
Our value proposition

We have a specialised collection teams for our SME and Other loan portfolio. We undertake all collections through our in-house team. The recovery officers engage with borrowers to recover dues through negotiations or enforcement.



SME Segment: %age rise in AUM

(₹ million)



RETAIL LOANS

We analyse portfolios of retail loans through legal and real estate due diligence which is conducted by empanelled lawyers and empanelled valuers.

How we serve them

We use in-house proprietary data analytics models to generate acquisition score cards along with CIC scrubs for each borrower to evaluate the quality of target

portfolios and enhance our recovery analysis for pricing purposes. As of March 31, 2025, we worked with 201 registered valuers, 163 collection agents and had over 950 lawyers empanelled with us. We incorporate the findings of our due diligence into our analysis to arrive at the recovery value of the portfolio.

Our value proposition

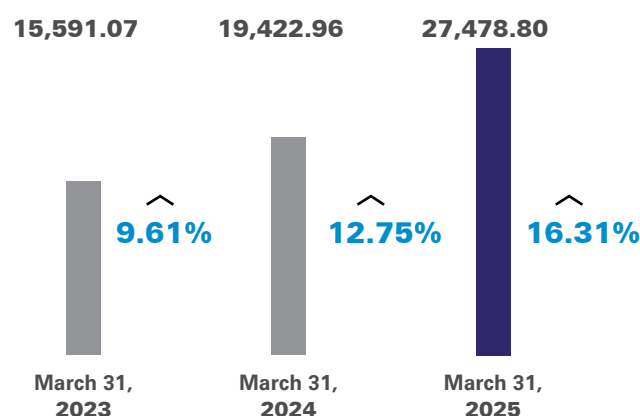
We have a robust collection infrastructure which involves a

combination of in-house collection managers, legal officers and external collection agencies spread across 24 states in India to ensure efficient recovery from both secured and unsecured pools. At times, the lenders from which we have acquired the stressed assets also act as our collection partners to assist in collections.



Retail Segment: %age rise in AUM

(₹ million)



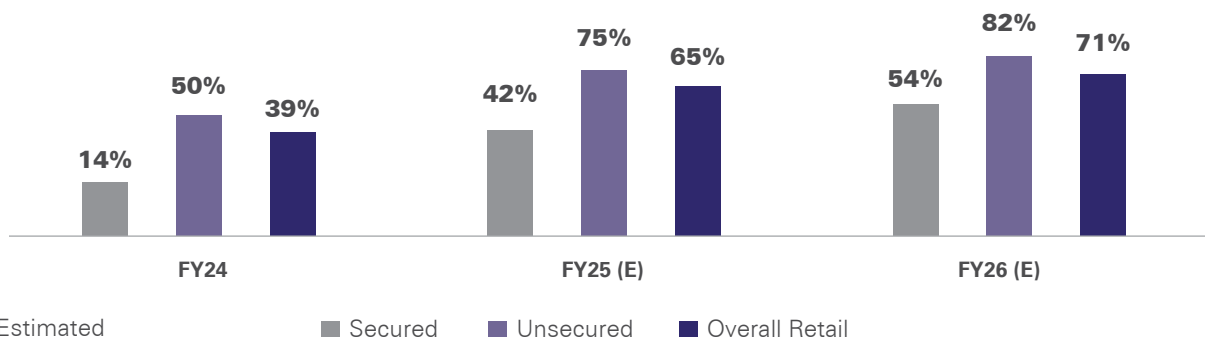
Leveraging the Emerging Landscape

With high levels of non-performing loans, India's stressed asset sector is a fast-evolving market. Asset Reconstruction Companies continue to tap the growing opportunities across lenders and asset classes. In the emerging landscape, while the NPAs are declining, retail NPAs are consistently rising, presenting an increasing opportunity in the retail market.



Cumulative redemption rates of Retail assets have also improved significantly in the last two financial years. With the banking industry's GNPA continuously falling in the last 5 years primarily driven by falling corporate NPA levels, better credit culture, ARCs started leaning towards retail stressed assets. The redemption rates of this segment were very high in the last two fiscal years, and is expected to increase in Fiscal 2026.

Trend in Cumulative redemption rates under Retail Segment

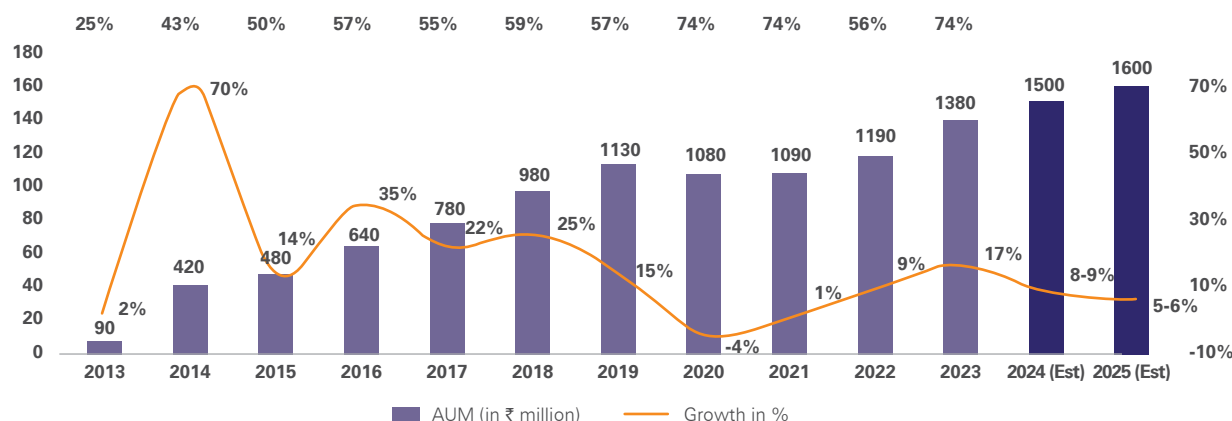


Source: CRISIL Rating analysis of approximately 46 trusts

Note: Cumulative redemption rate %, the cumulative net recoveries as a % of cumulative security receipts issued

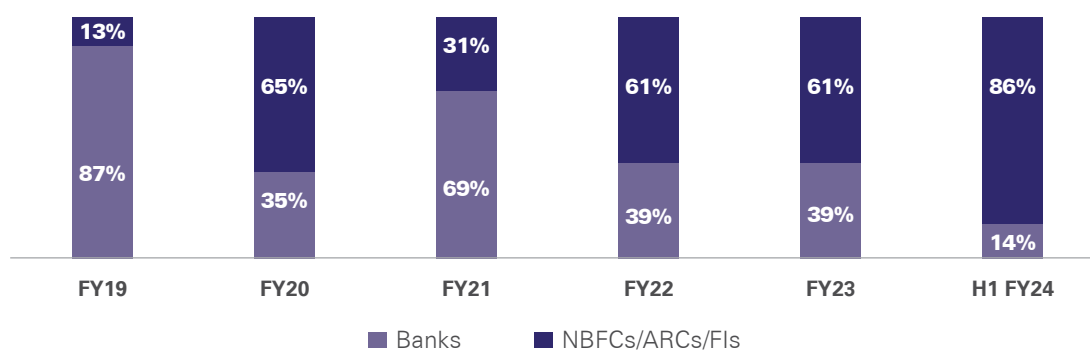
DISTRESSED SPACE: A COMPELLING OPPORTUNITY

AUM of Asset Reconstruction Companies



Source: RBI, Crisil Ratings

Increase in Stressed Loan Sales by NBFCs



KEY STRATEGIES OF ARCIL TO LEVERAGE FUTURE GROWTH

Increasing proportion of Retail and SME Loans

We aim to leverage the growing potential of retail and SME sector, driven by including digital disbursements, with smaller ticket sizes and customised product offerings.

Continuing to grow the Corporate Loans business

Our focus remains on growth in acquisition of corporate loans by targeting creditworthy mid-sized stressed assets. We continue to leverage our strategic partnerships with banks, NBFCs, industry bodies and fintech platforms to identify new opportunities in the corporate stress sector.

Increasing focus on asset reconstruction opportunities in Commercial Real Estate

Our experience in acquiring and managing stressed real estate assets, ability to collaborate with specialised real estate funds for last-mile funding of projects requiring capital infusion, and our ability to monitor the end use of funds and cashflows from projects to unlock the value of real estate inventory, position us well to identify, resolve and capitalise on the growth in real estate stressed assets in India.

Continuing our focus on effective use of Technology and Data Analytics

We have implemented different technology platforms and tools that assist us with the key functions of

our business – right from portfolio acquisitions, credit assessments, pricing to collections. We utilise proprietary platforms for asset tracking, case management and compliance monitoring.

Strengthening our collection capabilities in Retail Loans

We aim to continue focussing on optimising our collection strategy and on ensuring early resolution of assets. We are also working towards shortening the time taken from acquiring a distressed asset to monetising it in order to capitalise on projected growth in the retail sector.

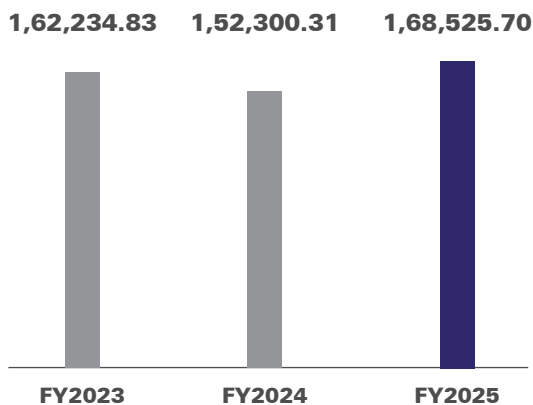
Our Report Card

FINANCIAL HIGHLIGHTS, FY2025 (STANDALONE)

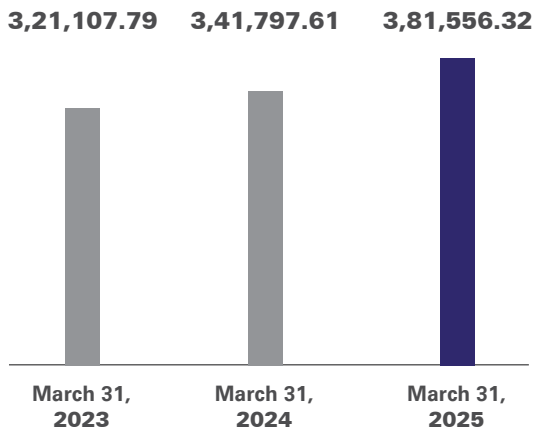
	FY2025	FY2024	FY2023
Revenue from Operations (₹ million)	5,964.23	5,701.41	7,513.14
Total Income (₹ million)	6,233.99	5,741.06	7,537.11
Profit After Tax (₹ million)	3,553.19	3,053.41	2,391.24
PAT Margin (%)	57.00%	53.19%	31.73%
Return on Average Equity (%)	13.59%	12.99%	11.19%
Return on Average Total Assets (%)	11.73%	11.48%	9.83%

OPERATIONAL HIGHLIGHTS

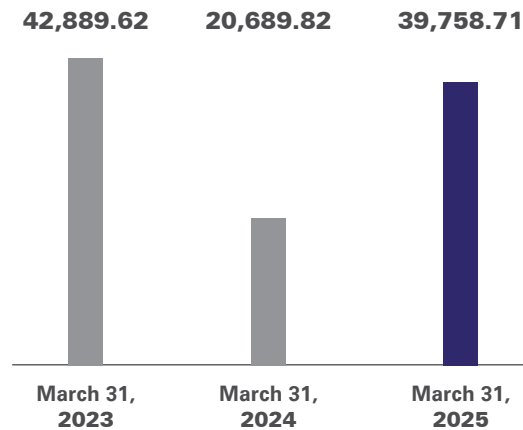
AUM Break-up (₹ million)



**Total Acquisitions
or Cumulative SRs issued
(₹ million)**



Total Acquisitions for the year



	March 31, 2025	March 31, 2024	March 31, 2023
Collection/Recovery (₹ million)	38,826.55	36,781.46	27,167.57
Cumulative SR Redemption (₹ million)	1,97,619.10	1,75,385.99	1,45,851.29
SR Redemption for the year (₹ million)	22,233.11	29,534.71	20,269.76
Cumulative SR Redemption Ratio (%)	51.79%	51.31%	45.42%

OTHER OPERATIONAL METRICS

	March 31, 2025	March 31, 2024	March 31, 2023
No. of Registered Valuers	201	189	187
No. of Certified Enforcement Agents	163	94	68
No. of Lawyers Empanelled	950	842	769

Our Growth Levers

We continue to explore strategic growth by building a well-defined business and maintaining a strong resolution-centric focus. We are working towards enhancing our business efficiencies and optimising our portfolio by leveraging our talent edge and our strong digitalisation strategy.



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PEOPLE

We have an experienced Board of Directors comprising professionals from diverse industries who have been instrumental in providing support and strategic direction. We are led by a professional and experienced management team who have extensive domain expertise and understanding of our industry and vision to scale up our business.

Our manpower strength is currently 193 permanent employees as on March 31, 2025, with an aggregate exposure of ₹1,68,525.7million of AUM (as of March 2025) across 13 branches with additional reach to 12 states in India. We conduct regular training of our in-house and external collection agencies including training in behavioural skills and legal knowledge.

DATA AND TECHNOLOGY

We use data analytics through our proprietary scorecards and CIC scrubs to assist us with predicting the risk profile of borrowers, probability of recovery and decision-making. We use data analytics tools for tracking and enhancing borrower communication, borrower segmentation, payment prioritisation schedules and legal actions. We use data analytics and a prioritisation model to segment and prioritise accounts based on the risk and potential for recovery to improve our collections efficiency.

We are pioneers in the asset reconstruction industry and were the first ARC to be incorporated in India. We are continually improving our technology platforms and our pricing, credit assessment and collection processes through software development and statistical analysis. As a result of our technology platforms and initiatives, we believe that we will be able to increase the scale and effectiveness of our operations without a proportionate increase in our operational expenses.

Our Key CSR Initiatives

ARCIL has always strived for creating value in the financial sector by reviving the NPAs. The Company also intends to make a positive difference to society and contribute its share towards the social cause of betterment of society. The Company also believes in the trusteeship concept. This entails transcending business interests and working towards making a meaningful difference to the society.

At ARCIL, our commitment to corporate social responsibility extends beyond our core business, reflecting our belief that a sustainable future is a shared responsibility. Our dedicated Board-level CSR & ESG Committee oversees the implementation of CSR and ESG policies and ensures a transparent monitoring mechanism for the projects undertaken, providing regular updates to the Board on their progress and effectiveness. This integrated framework ensures that our business operations are not only guided by sound governance and ethics but also by a deep commitment to environmental sustainability, community health, and social empowerment.

Over the past three fiscal years, our initiatives have been focussed on four key pillars: Education & Skill Development, Environmental Sustainability, Health & Sanitation, and Inclusivity & Empowerment.

Our initiatives include the setup of smart computer lab and digital library in a skill development institute for underprivileged students, as well as providing computer labs for schools serving speech and hearing-impaired students. Additionally, we have upgraded school infrastructure by renovating sanitation facilities and implementing solar energy solutions. Furthermore, we have supported for the establishment of Vision Centres in rural areas for treatment of Cataract and supported the treatment of children with congenital heart disease and cleft lip palate deformities.

Through these diverse efforts, we remain focussed on our CSR goals, bringing sustainable improvement to the lives of the community and building a more inclusive future.



EDUCATION AND SKILL DEVELOPMENT

We promote education, including special education and employment enhancing vocation skills, especially among children, women, elderly and differently-abled groups. This also includes livelihood enhancement projects, with special emphasis on education of the girl child.

Key Initiatives

- Supported establishment of state-of-the-art computer lab & smart digital library at FUEL Business School, designed to provide hands-on training in emerging fields like artificial intelligence, data analytics, cybersecurity, and digital marketing, addressing the critical gap between industry demands and academia
- Partnered with Studeasy Bharat Foundation (SBF) to bring digital classrooms to 50 government schools across Haryana, Madhya Pradesh, Goa, Gujarat and Rajasthan to enhance quality of education for 10,000+ underprivileged students by providing them with cutting-edge digital tools
- Provided school children with Deskit, a school bag convertible into a study table, which makes any space a study space, with support of Roshni Foundation in Faridabad and Santhwana Trust in Bengaluru, Chennai, Mysuru, Bhubaneswar, Cuttack and Kolkata distributed 10,335 deskits to school children
- Supported new construction of Library & Reading Room and refurbishment of existing classroom with desks, benches, study material for library, almirah and chairs at Sri Aurobindo Integral School, Cuttack
- Installed interactive labs with 80 easy-to-use plugin science and maths exhibits in 5 government schools in Hyderabad city, 4 government schools in Raigad, Maharashtra and at the Learning Centre for special children at Vashi, Navi Mumbai
- Donated fully-equipped Knowledge of Wheels (KoW) to Keshav Srushti, covering 23 schools and benefiting around 2,500 students in understanding the basic concepts of science with the help of science experiments
- Supported for the infrastructure upgrade with Computer Labs, Almirahs, Water Coolers and Hearing Aids at 3 Schools for Speech & Hearing-Impaired students in Mumbai





- Supported for the procurement of 3 Dialysis Machines & other supporting equipments at Government Medical College & Hospital, Sindhudurg, Maharashtra
- In collaboration with Akhand Jyoti, we supported for the setup of 6 Vision Centres (Eye Clinics) in rural areas of Bihar for the treatment of Cataract patients
- Supported for the treatment of 34 children with Congenital Heart Disease (CHD) & procurement of Laryngoscopes and Colposcope medical devices at G. Kuppuswamy Naidu Memorial Hospital, Coimbatore
- Supported for the treatment of 102 Children with Cleft Lip and Palate Deformities across 4 States in collaboration with Smile Train India
- Supported for the procurement of 5 ICU patient monitoring machines at Karuna Hospital, Borivali
- Supported the Akshay Patra Foundation for purchase of Vessels for Mid-Day-Meal food distribution at government primary schools in Dehradun.



HEALTH AND SANITATION

This encompasses initiatives such as eradicating hunger, poverty and malnutrition, promoting health care, including prevention of healthcare and sanitation schemes and making safe drinking water available to people.

Key Initiatives

- In partnership with Kokan Kala Va Shikshan Vikas Sanstha, renovated and constructed sanitation facilities at 6 Zilla Parishad School in Palghar district, benefiting 1,128 students by providing them with a safe, hygienic environment
- Partnered with Madat Charitable Trust, Mumbai to provide support to needy patients undergoing cancer treatment and therapy cost in Mumbai and Navi Mumbai



ENVIRONMENTAL RESPONSIBILITY

We promote environmental sustainability and ecological balance by undertaking initiatives that focus on protection of flora and fauna, animal welfare, agroforestry, conservation of natural resources, maintaining of quality of soil, air and water, and plantation of trees.

Key Initiatives:

- Ushered in solar energy for five Zilla Parishad schools in Dahanu, ensuring uninterrupted learning for hundreds of young minds
- In collaboration with Gaia Foundation, pledged support for reduction of carbon footprint by organising tree plantation drive of 1,500 trees at Sanjay Gandhi National Park
- Installed 1,231 sets of dustbins across major railway stations on western, central and harbour lines in Mumbai
- Undertook beautification of divider stretch outside Bandra Terminus Station by planting Caesalpinia trees

and developed a small garden patch at the entrance of the station

- Installed a 7 kWp rooftop solar power plant at Anudatt Vidyalaya, a school for slum children at Kandivli, to ensure considerable electricity saving
- Undertook maintenance and upkeep of solid waste management unit at Bandra Terminus through Sampurn(e)arth Environment Solutions
- Cleanliness drive undertaken through Anirban Rural Welfare Society to clean up surroundings around branch office in Kolkata
- To provide cleaner and healthier pollution-free environment to villagers, 500 eco-friendly smokeless cooking stoves were distributed to villagers
- Conducted study through Sampurn(e)arth Environment Solutions for commissioning a solid waste management to convert green waste to compost, creating a cleaner environment

INCLUSIVITY AND EMPOWERMENT

This pillar works to reduce inequalities faced by socially and economically disadvantaged groups. We focus on gender equality, empowerment of women and people with disabilities, elderly care and other measures to promote inclusivity and empowerment.

Key Initiatives

- In partnership with Jaipur Foot-Bhagwan Mahaveer Viklang Sahayata Samiti (BMVSS), we provided 1,363 Divyangjans with artificial limbs, calipers, and other mobility and hearing aids across three states
- Support for the procurement of Physiotherapy Equipments for treatment of aged and marginalised senior citizens in Mankhurd and Nagpur in partnership with Shield Foundation
- Sourced 1,000 bamboo rakhis manufactured by tribal women and undertook distribution of Zila Parishad Schools at Gavhan, Nhavekhadi, Vadghar and Ritghar in Raigad District and to the Learning Centre for the Differently Abled at Vashi
- Inculcated the spirit of 'joy of giving' through virtual workshops initiated with St Jude India ChildCare Centres to encourage involvement of staff and their families in CSR activities
- Adopted Malad shelter of Salaam Baalak Trust, a shelter for street girls for complete renovation and provision of basic infrastructure and amenities for

shelter inmates and continued to support health insurance for shelter staff and their dependents

- Funding complete renovation and provision of basic infrastructure and amenities for inmates Andheri shelter of Salaam Baalak Trust
- Funded educational and medical expenses for the underprivileged strata of the society through Child Help Foundation, which included payment of tuition fees, cost of books and stationery, school bus expenses, uniforms, medicines, diagnosis hospitalisation and preventive health care
- Support for provisioning of Water Boilers, Fowler Beds and Solar water pumps for ADHAR residential facilities at Badlapur & Nashik for intellectually challenged adults



Awards & Recognition

Below are the key awards, accreditations, certifications and recognitions received by the Company since inception.



2010

The Company received 'CSI 2010 Awards of Excellence in IT' as runners up in the category banking, financial services and insurance by Computer Society of India.



2025

Our Company has received ISO/IEC 27001:2022 certification by Quality Risk Compliance for information security management system.



Corporate Information

BOARD OF DIRECTORS

Mr. Narayanan Subramaniam

Chairman and Non-Executive Independent Director

Mr. Balachander Rajaraman

Non-Executive Independent Director

Ms. Raksha Shashikant Kothari

Non-Executive Independent Director

Mr. Prasad Parameswaranpillai Naga *

Additional Non-Executive Independent Director

Mr. Sudarshan Sen ^

Non-Executive Director

Mr. Ashish Shukla ^

Non-Executive Director

Mr. Ashok Kumar Sharma ^ ^

Non-Executive Director

Mr. Pallav Mohapatra

Chief Executive Officer and Managing Director

KEY MANAGERIAL PERSONNEL

Mr. Pramod Kumar Gupta

Chief Financial Officer

Mr. Ameet Ashok Kela

Company Secretary and Compliance Officer

AUDITORS

M/s. M S K A & Associates

Statutory Auditors

M/s. Deloitte Touche Tohmatsu India LLP

Internal Auditors

M/s. MMJB & Associates LLP

Secretarial Auditors

BANKERS

HDFC Bank

Union Bank of India

Karur Vysya Bank

South Indian Bank

Punjab National Bank

IDBI Bank

BOARD COMMITTEES

Audit Committee

Nomination & Remuneration Committee

Stakeholders' Relationship Committee

Corporate Social Responsibility and Environmental, Social and Governance Committee

Risk Management Committee

Registered and Corporate Office

The Ruby, 10th Floor, 29 Senapati Bapat Marg, Dadar (West) Mumbai – 400 028, Maharashtra, India

Website: www.arcil.co.in

Email ID: cs@arcil.co.in

Tel.: +91-22-66581300, Fax: +91-22-66581313/14

Registrar & Share Transfer Agents

MUFG Intime India Private Limited

(Formerly known as Link Intime India Private Limited)

Website: www.in.mpms.mufg.com

Email ID: mumbai@in.mpms.mufg.com

Tel.: +91-22-4918 6000, Fax: +91-22-4918 6060

*Appointed w.e.f. July 15, 2025

^ Nominee of Avenue Resurgence Pte. Ltd

^ ^ Nominee of State Bank of India

Directors' Report

To the Members,

Asset Reconstruction Company (India) Limited

Your Directors have pleasure in presenting the 23 (Twenty Third) Annual Report on the business and operations of your Company together with the audited financial statements for the financial year (FY) ended on March 31, 2025.

FINANCIAL PERFORMANCE:

STANDALONE FINANCIAL PERFORMANCE:

(₹ in Crore)

Particulars	For the financial year ended on	
	March 31, 2025	March 31, 2024
Revenue from Operations	596.42	570.14
Other Income	26.98	3.97
Total Income (a)	623.40	574.11
Operating Expenses	92.08	81.52
Interest	11.33	4.01
Depreciation	2.15	1.93
Fee & Exp Write off & Impairment	40.60	77.46
Total Expenses (b)	146.16	164.91
Profit/ (Loss) Before Tax	477.24	409.19
Provision for Tax	121.92	103.85
Profit/ (Loss) After Tax	355.32	305.34
Other Comprehensive Income net of tax	(1.30)	(1.35)
Total Comprehensive Income	354.02	303.99

CONSOLIDATED FINANCIAL PERFORMANCE:

(₹ in Crore)

Particulars	For the financial year ended on	
	March 31, 2025	March 31, 2024
Revenue from Operations	581.76	605.82
Other Income	26.08	3.67
Total Income (a)	607.84	609.49
Operating Expenses	123.64	111.62
Interest	11.33	6.14
Depreciation	2.15	1.93
Fee & Exp Write offs & Impairment	39.55	75.06
Total Expenses (b)	176.68	194.75
Profit/ (Loss) Before Tax	431.16	414.74
Provision for Tax	121.92	103.85
Profit/ (Loss) After Tax	309.24	310.89
Other Comprehensive Income net of tax	(1.30)	(1.35)
Total Comprehensive Income	307.94	309.54

KEY FINANCIAL RATIOS

Ratios	Consolidated		Standalone	
	FY25	FY24	FY25	FY24
Debt/ Equity	0.11	0.06	0.11	0.06
Return on Average Equity	12.95%	14.15%	13.59%	12.99%
Return on Average Total Assets	8.18%	10.25%	11.73%	11.48%

Financial Performance on standalone basis

Profit for the year has increased by 16% from ₹ 303.99 Crore in FY 2024 to ₹ 354.02 Crore in FY 2025.

Debt Equity Ratio - The Company has a low debt outstanding of ₹ 306 Crore gross with a large net-worth of ₹ 2,768 Crore.

Return on Equity - Return on equity as on March 31, 2025, stood at 13.59% as against 12.99% as on March 31, 2024. The company's profitability is on an upward trend.

SHARE CAPITAL

There is no change in the equity share capital of the Company which stood at ₹ 324.90 Crore divided into 324,897,140 equity shares of ₹ 10 each as on March 31, 2025.

DIVIDEND

Your Directors have recommended a final dividend at the rate of 30% per equity shares amounting to ₹ 3.00/- (Three rupees only) per equity share of ₹ 10/- (Ten rupees only) each fully paid-up of the Company to be paid out of the free reserves of the Company.

Further, your Directors had not declared an interim dividend during the year.

The total dividend including interim dividend for the FY 2024-25 will amount to ₹ 3.00/- (Three rupee only) per equity share of ₹ 10/- (Ten rupees only) each fully paid-up of the Company.

RESERVE

The details of the reserves are given in the financial statements.

CHANGE IN THE NATURE OF BUSINESS

During the year under review, there was no change in the nature of business.

INFORMATION ON THE STATE OF AFFAIRS OF THE COMPANY

Information on the operational and financial performance, among others, is given in the following Management Discussion and Analysis Report.

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

Business overview

The world economy exhibited a degree of steadiness even when confronted by a combination of economic, geopolitical, and policy challenges in 2024. Data from the International Monetary Fund's (IMF) 'World Economic Outlook' indicated that worldwide Gross Domestic Product (GDP) growth slowed to 3.3%. Distinct growth patterns were observed across different regions. While developed economies experienced a more gradual pace of expansion, emerging markets, particularly those located in Asia,

maintained a relatively consistent growth path. India's economy displayed a steady trajectory of expansion and stability throughout the financial year 2024-25, reaffirming its standing as a major global economy demonstrating powerful growth.

Data from the National Statistical Office's (NSO) Provisional Estimates (PE) projected real Gross Domestic Product (GDP) growth at 6.5% for FY 2024-25. This follows a substantial 9.2% growth rate reported in the First Revised Estimates for the previous financial year. This ongoing upward movement underscores the nation's firm economic base, efficient government policies, a vibrant services sector, and considerable internal consumption, collectively presenting a positive outlook for India's long-term economic advancement.

The Indian banking system is undergoing rapid digital acceleration, with nearly all new accounts opened digitally and digital payments projected to account for 65% of transactions by 2026. Liquidity is improving as the RBI's phased CRR cuts from August 2025 are set to inject ₹2.5-3 lakh crore, potentially lifting credit growth by two basis points. Deposit and lending rates are easing, supported by a basis point repo rate cut in 2025, signalling a more accommodative stance. Asset quality is stabilizing, and lower credit costs should aid profitability in FY 2026.

Financial inclusion has advanced, with the RBI index at 67 and 89% of adults holding active accounts. NBFCs are projected to grow credit at 13-15% in FY25-26, with retail loans forming 58% of portfolios, though unsecured segments face asset quality pressure. Policy moves like lower repo rates and higher (Loan to Value Ratio) LTVs on gold loans are easing funding costs and supporting sector recovery. System-wide reforms, including CRR cuts, (Liquidity Coverage Ratio) LCR rule revisions, and relaxed deposit run-off rates from April 2026, will free funds for lending and enhance resilience.

Government initiatives—ranging from legislative reforms and grassroots inclusion campaigns to expanded insurance and pension schemes—are strengthening the financial ecosystem. Meanwhile, ARCs are poised for growth as stressed assets emerge in retail and SME segments, with streamlined (Insolvency and Bankruptcy Code) IBC and tribunal processes enabling faster resolution. This evolving landscape presents opportunities for stronger credit expansion, financial stability, and sectoral revival.

India's corporate debt market is set for record fundraising of about ₹10 trillion in 2025, with overall market size reaching ₹51.58 trillion as of December 2024. Growth is driven by lower interest rates, rising capital expenditure needs, and refinancing of costly legacy debt, with institutional investors fuelling strong demand. While public sector undertakings account for nearly 45% of issuances, over 80% of bonds remain concentrated in top-rated issuers, limiting mid-tier participation. The market still faces challenges from

shallow secondary trading, weak liquidity, and minimal retail involvement. However, ongoing regulatory reforms, digital platforms, and improved infrastructure are deepening the market, positioning it as a stronger alternative to bank financing.

Since our inception in 2002 as India's first Asset Reconstruction Company under the SARFAESI Act, ARC has played a pivotal role in strengthening the financial system by resolving non-performing assets and supporting credit flow. Backed by a unique ownership mix of global investors and leading Indian bank, ARC has built a strong track record in recoveries across corporate, SME, and retail segments. Its mission has gained renewed relevance amid the evolving financial landscape—marked by digital acceleration in banking, expanding credit growth, regulatory reforms, and deepening corporate bond markets. While the system benefits from rising inclusion, improved liquidity, and accommodative policies, stress pockets in retail & SME loans, microfinance, and unsecured credit are creating fresh opportunities for ARC to scale. Supported by streamlined IBC and tribunal processes, ARC is well-positioned to acquire and resolve distressed assets, thereby reinforcing systemic stability, aiding sectoral revival, and accelerating economic value creation under RBI's robust governance framework.

Operating performance

The operating performance of your Company during the year under review is summarized below:

- Acquisition**
 During the year under review, financial assets involving principal dues of ₹ 8,151 Crore (Previous Year ₹ 4,012 Crore) were acquired from Banks / Financial Institutions (sellers) for an aggregate consideration of ₹ 3,976 Crore (Previous Year ₹ 2,069 Crore).
- Collections**
 The aggregate collections during FY 2025 have been ₹ 3,883 Crore vis-à-vis recoveries of ₹ 3,678 Crore in fiscal 2024. The recovery performance for FY 2025 was higher, for the fourth consecutive year in running, because of increased focus on collections.
- Assets under Management**
 Assets under Management (AUM) based on SRs issued is ₹ 16,853 Crore as on March 2025 compare to ₹ 15,230 Crore as on March 2024.
- Rating of Security Receipts and Net Asset Value**
 The rating of security receipts from the rating agencies and the net asset value of such security receipts has been communicated to the security receipt holders as per RBI Guidelines in this regard.

SUBSIDIARIES, JOINT VENTURES AND ASSOCIATE COMPANY

As per the Companies Act, 2013 ("the Act"), the Company has neither any subsidiary/associate company, nor has entered into any joint venture agreement. The Company continues to be a subsidiary of Avenue India Resurgence Pte. Ltd. The consolidated financial statements of the Company include the accounts of 201 subsidiaries as on March 31, 2025, consolidated as per Ind-AS. While the Company did not undertake any merger or acquisition during the year at the Company level, its focus was evident in the accelerated growth of the retail business, reflecting a conscious pivot towards granular assets and fee-based model, capital-light business models.

NUMBER OF MEETINGS OF THE BOARD

The Board met 17 (Seventeen) times during the financial year. All the Board meetings were held in accordance with the provisions of the Companies Act, 2013. All the applicable Rules and Secretarial Standards for conducting the Meeting of the Board of Directors were complied with.

DECLARATION BY INDEPENDENT DIRECTORS

The Company has received the declaration of independence from each Independent Director under Section 149(7) of the Companies Act, 2013 (the Act) stating that they meet criteria of independence as laid down in sub-section (6) of Section 149 of the Act.

COMMITTEES OF THE BOARD

The following statutory Committees constituted by the Board function according to their respective roles and defined scope:

Audit Committee:

In accordance with the provisions of Section 177 of the Act, the Board of Directors of the Company has constituted the Audit Committee. As on March 31, 2025, the Audit Committee was comprised of Mr. Balachander Rajaraman (Chairman), Mr. Narayanan Subramaniam, Mr. Sudarshan Sen and Ms. Raksha Kothari. All the recommendations made by the Audit Committee during the year under review were accepted by the Board.

Nomination and Remuneration Committee:

In accordance with the provisions of Section 178 of the Act, the Board of Directors of the Company has constituted the Nomination and Remuneration Committee (NRC). As on March 31, 2025, the NRC was comprised of Mr. Narayanan Subramaniam (Chairman), Ms. Raksha Kothari, Mr. Ashish Shukla and Mr. Ashok Kumar Sharma.

Corporate Social Responsibility Committee:

In accordance with the provisions of Section 135 of the Companies Act, 2013, the Board of Directors of the Company has constituted the Corporate Social Responsibility Committee (CSRC). As on March 31, 2025, the CSRC was

comprised of Mr. Pavan Pal Kaushal (Chairman), Ms. Raksha Kothari, Mr. Ashok Kumar Sharma and Mr. Pallav Mohapatra.

DETAILS ABOUT DIRECTORS AND KEY MANAGERIAL PERSONNEL WHO WERE APPOINTED/ CEASED DURING THE FINANCIAL YEAR

BOARD OF DIRECTORS:

During the year under review, Ms. Raksha Shashikant Kothari was appointed as an Independent Director on the Board of Arcil for an initial term of 3 (three) years w.e.f. April 16, 2024, Mr. Ashok Kumar Sharma was appointed as Nominee Director of State Bank of India w.e.f. December 26, 2024, Mr. Pradeep Kumar Panja ceased to be an Independent Director w.e.f. June 22, 2024 and Mr. Salee Sukumaran Nair ceased to be Nominee Director of State Bank of India w.e.f. August 21, 2024, The Board placed on records its appreciation and gratitude for guidance extended by Mr. Pradeep Kumar Panja and Mr. Salee Sukumaran Nair during their tenure on the Board of the Company.

Brief profiles of the Directors appointed are as follows:

Ms. Raksha Shashikant Kothari: She is the Non-Executive Independent Director of our Company. She holds a bachelor's degree in commerce from Sydenham College of Commerce and Economics, University of Bombay and bachelor's degree in law from Government Law College, University of Bombay. She was previously associated with DSK Legal Advocates & Solicitors as a 216 partner. She is a corporate and mergers and acquisitions lawyer with more than 35 years of experience. She has experience in leading and managing several assignments, for both Indian and international clients, in the fields of mergers and acquisitions, private equity, debt, real estate, litigation, cross border acquisitions, insolvency and restructuring and transaction support. She has also advised various Indian companies in raising of capital through capital market offerings. She also has experience in handling both civil and corporate, domestic and international litigation and domestic and foreign arbitration. She is a member of the Bar Council of Maharashtra and Goa. Currently she is an independent practitioner and a counsel with Dhruve Liladhar & Co. Advocates, Solicitors & Notary.

Mr. Ashok Kumar Sharma: He is the Non-Executive Director of our Company. He has passed a master's degree in science in physics from Bhopal University. He is a director on the Board of National E-Governance Services Limited and NeSL Asset Data Limited as a nominee of State Bank of India. He has been associated with State Bank of India as chief general manager (project finance and leasing corporate center), deputy general manager (commercial and overseas branch) at various locations in India and vice president (credit) in Singapore. He is also a member of Indian Institute of Bankers. He is currently serving as a deputy managing director, chief credit officer and chief

sustainability officer at State Bank of India. He has more than 33 years of banking experience.

Subsequent to the year under review, Mr. Prasad Parameswaranpillai Naga was appointed as an Independent Director on the Board of Arcil for an initial term of three years w.e.f. July 15, 2025. Further, Mr. Narayanan Subramaniam was designated as Chairman on the Board of Arcil w.e.f. April 01, 2025 and Mr. Pavan Pal Kaushal ceased to be an Independent Director w.e.f August 26, 2025.

In accordance with the provisions of Section 152(6) of the Act, Mr. Sudarshan Sen is liable to retire by rotation at the ensuing Annual General Meeting and being eligible, offered himself to continue as Director.

KEY MANGERIAL PERSONNEL:

The following persons are the Key Managerial Personnel (KMPs) of the Company as per the provisions of the Act:

Sr. No	Name of the Personnel	Designation
1	Mr. Pallav Mohapatra	CEO & Managing Director
2	Mr. Pramod Gupta	Chief Financial Officer
3	Mr. Ameet Kela	Company Secretary and Compliance Officer

MATERIAL CHANGES AND COMMITMENTS, IF ANY, AFFECTING THE FINANCIAL POSITION OF THE COMPANY WHICH HAVE OCCURRED BETWEEN THE END OF THE FINANCIAL YEAR OF THE COMPANY TO WHICH THE FINANCIAL STATEMENTS RELATE AND THE DATE OF THE REPORT

There are no material changes and commitments affecting the financial position of the Company which have occurred between the end of the financial year and the date of the Report.

EVALUATION OF THE PERFORMANCE OF THE BOARD

The Board has framed an Evaluation Policy (the Policy) for evaluating the performance of the Board, Chairman, individual Directors and its Committees. Pursuant to the provisions of the Act, the Board has carried out an annual performance evaluation of its own performance, and that of its Committees and individual Directors. The Independent Director at their meeting reviewed the performance of the Non-Independent Directors.

The policy inter-alia provides the criteria for performance evaluation such as Board effectiveness, quality of discussion contribution at the meetings, business insight, strategic thinking, effectiveness of the Board's Committees, etc.

Further, your Company has a policy on 'Fit and proper' criteria for the Directors on the Board of Arcil and Sponsors of Arcil.

NOMINATION AND REMUNERATION POLICY

The Board has, on the recommendation of the Nomination and Remuneration Committee, framed a policy for selection and appointment of Directors, Senior Management and their remuneration. The gist of the policy is provided in 'Annexure I' to this Report and the complete policy is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>

CORPORATE SOCIAL RESPONSIBILITY AND ENVIRONMENTAL, SOCIAL AND GOVERNANCE POLICY

The Board has, on the recommendation of the CSR & ESG Committee, framed a Corporate Social Responsibility Policy. The complete policy is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>

Further, on recommendation of the CSR & ESG Committee, framed an Environmental, Social and Governance Policy. The complete policy is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>

Annual report on Corporate Social Responsibility activities during financial year 2024-25 (pursuant to Clause (o) of Sub-section (3) of Section 134 of the Companies Act, 2013 and Rule 8 of the Companies (Corporate Social Responsibility) Rules, 2014) is attached as 'Annexure II' to this Report.

HUMAN RESOURCES

At Arcil, we consider our employees our greatest strength. Their dedication, talent, and pursuit of excellence form the foundation of our success. We remain deeply committed to creating an environment where everyone feels supported, valued, and inspired to thrive. By empowering our people to reach their full potential, we enable them to contribute meaningfully to our vision and goals.

Throughout FY 2024-25, we continued to prioritize our employees' development, well-being, and engagement.

Transparency is central to our communication approach, we encourage an open and honest dialogue through events like town halls and fireside chats with our CEO & MD, bringing teams together under a common vision and fostering a strong sense of belonging. We actively listened to our people through an anonymous Employee Pulse Survey, gaining valuable insights that now guide our efforts to further enhance the employee experience at Arcil.

Investing in employee growth remains a key strategic priority. Our learning and growth programs are closely aligned with business needs, offering a blend of internal and external training opportunities. These programs help employees build new skills, stay agile, and navigate change

with confidence. We partnered with leading institutions and utilized online learning platforms to ensure access to high-quality, future-ready learning experiences.

We are equally committed to promoting employee health and well-being. Initiatives included regular health check-ups, on-site visits from medical professionals and nutritionists, emotional well-being sessions, and engaging fitness challenges focused on BMI tracking and healthy lifestyle coaching. These efforts played a crucial role in supporting the overall physical and mental wellness of our workforce.

Diversity and inclusion are integral to who we are. We celebrated the contributions of our women employees on Women's Day and reaffirmed our commitment to equal opportunities for all. We partnered with NGOs and encouraged employees to participate in meaningful community interventions that drive positive changes.

Our Foundation Day celebration was a moment to reflect and look ahead. We honored the focus, ownership, and dedication our people bring every day. The event was an opportunity to share our CEO & MD's inspiring vision for the future, while also recognizing excellence and long-term contributions through the Reward and Recognition programs.

By fostering a culture of transparency, empowerment, and continuous learning, we are strengthening our people and building the foundation for Arcil's continued growth and excellence.

As on March 31, 2025, the Company had 193 employees.

CODE OF CONDUCT & WHISTLEBLOWER POLICY

Your Company has adopted a Code of Conduct and Business Ethics (the Code) and Whistleblower Policy (the Policy) and quarterly reports about complaints, if any, received thereunder are submitted to the Audit Committee. We have not received any complaint during the financial year ended March 31, 2025. No whistleblower was denied access to the Competent Authority nor denied protection as envisaged under the Policy. The Whistleblower Policy is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>

DETAILS IN RESPECT OF FRAUDS REPORTED BY AUDITORS

During the year under review, there were no frauds reported by the Auditors to the Audit Committee or the Board under Section 143 (12) of the Act.

PREVENTION OF SEXUAL HARASSMENT AT WORKPLACE

Our Company has framed a Policy on Prevention of Sexual Harassment at the Workplace and as per the requirement of the Sexual Harassment of Women at Workplace (Prevention,

Prohibition & Redressal) Act, 2013 ('POSH Act') and Rules made thereunder, Our Company has constituted an Internal Complaints Committees (ICC). There were no cases reported during the year that ended on March 31, 2025, under the Policy. To build awareness in this area, induction/ refresher programs have been conducted during the year. Also, posters have been placed in every branch and head office informing employees and visitors of the same.

ANNUAL RETURN

In accordance with the provisions of Section 92 of the Act and the Rules framed thereunder, the copy of the Annual Return of the Company as on March 31, 2025 is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>

AUDITORS' REPORT

AUDITORS:

The members of the Company at the 22nd Annual General Meeting (AGM) had appointed M/s MSKA & Associates, Chartered Accountants (Firm Registration No.105047W) as Statutory Auditor of the Company, to hold office till the conclusion of the 27th AGM of the Company.

The Auditors' Report for the financial year ended on March 31, 2025 does not contain any qualification, reservation or adverse remark and hence do not require any further explanation.

SECRETARIAL AUDIT:

The Board has appointed M/s. MMJB & Associates LLP, Practicing Company Secretaries, to conduct Secretarial Audit for the financial year ended on March 31, 2025. The Report of the Secretarial Auditor is provided as 'Annexure III' to this Report. The Secretarial Audit Report does not contain any qualification, reservation or adverse remarks hence does not require any further explanation. The Company has complied with applicable Secretarial Standards of the Institute of Company Secretaries of India.

COST RECORDS AND COST AUDIT:

Maintenance of cost records and requirement of cost audit as prescribed under the provisions of Section 148 (1) of the Companies Act, 2013 are not applicable for the business activities carried out by your Company.

INTERNAL FINANCIAL CONTROLS

The Company has in place adequate internal financial controls with reference to financial statements. The internal control system is also supported by an internal audit process.

LOANS, GUARANTEES OR INVESTMENTS GIVEN BY COMPANY

Loans and Investments pursuant to Section 186 of the Companies Act, 2013 are disclosed in the financial statements.

RELATED PARTY TRANSACTIONS

All the related party transactions as required under Ind AS - 24 are reported in the notes to the financial statement.

Further, there were no contracts or arrangements with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013.

CONSERVATION OF ENERGY AND TECHNOLOGY ABSORPTION

No disclosure is required in respect of the details relating to conservation of energy and technology absorption under Rule 8(3) of the Companies (Accounts) Rules, 2014.

FOREIGN EXCHANGE EARNINGS AND OUTGO

Details of income and expenditure in foreign currency are given below:

a. Income in foreign currency

(₹ in Lakh)

Nature of income	2024-25	2023-24
Income in foreign currency	Nil	Nil

b. Expenditure in foreign currency

(₹ in Lakh)

Nature of expenses	2024-25	2023-24
Software maintenance	20.22	11.72
Total	20.22	11.72

RISK MANAGEMENT

Risk management is an integral part of Arcil's strategy for achieving our long-term objectives. The business environment carries various types of risks both internal and external such as liquidity risk, market risk, technology & cyber security risk, operational risk, regulatory & compliance risk, reputational risk, business continuity risk, legal risk among others.

The endeavor of the Risk Management Group has been to try and strengthen the overall Risk Management Framework and to ensure that we have appropriate guardrails while growing our business. It is our endeavor to timely identify, assess and manage the potential risks which may have an impact on the financial position, reputation and confidence of the investors.

In order to effectively address these challenges, Arcil has established a comprehensive risk management policy aimed at identifying, assessing, evaluating, managing, and mitigating risks that could significantly impact its business operations.

The Risk Management Committee (RMC) of the Board oversees and assesses various risks associated with the business and ensures that risk parameters remain within the acceptable levels. During FY 25 four RMC meetings were

held wherein the members reviewed and discussed various risk evaluation parameters such as Risk Appetite Statement, Portfolio Concentration Risk, Information Security Risk and Key Changes in Regulatory/Legal etc. The inputs from Committee members were noted by the Risk Management Group.

During the year the Risk Management Group also started a portfolio monitoring mechanism, wherein the actual cash flows of a trust are analyzed with the cash flows projected at the time of acquisition. This helps in giving us a heads up on the early warning trends in various portfolios basis which corrective actions may be taken where necessary. We have also started analysing the cases which have closed / complete recovery done on a quarterly basis to analyse the learnings from these transactions. This analysis helps us while making future decisions. These are being developed further in order to help us improve our framework for future growth.

In addition to the RMC, we also have an Operation Risk Committee of the Management (ORCO) which reviews and assesses various operational risks. During FY 25 the ORCO was held on a quarterly basis. The ORCO reviewed various operational aspects that needed attention such as pendency of post-acquisition compliances, updates on data acceptance by the bureaus, Portfolio Concentration, Financial impact of the trusts completing 8 years, IT Risk/ Cyber Security Incidences during the quarter, Key Changes in Regulatory/Legal etc. This Committee is chaired by CEO & MD and comprises of various group heads.

The Company also conducts the Risk Control & Self Assessment (RCSA) exercise wherein the various control parameters are tested across different verticals within the organization. The results of the testing are reviewed along with the various vertical heads and appropriate corrective actions where required are decided and worked upon for strengthening these controls. The outcome of this exercise is also discussed in the RMC as well as ORCO.

Further, all the policies and processes have been reviewed in detail during the year. It has been ensured that all the policies and processes are in line with the regulatory requirements. There is also an effort to update these policies and processes in line with the ever changing market environment and to ensure smooth flow of various business processes.

In the current business environment with digitization of practically every business and process, the cyber security / information security risk has become one of the key risk areas to be managed. At Arcil we have taken a leap by setting up a cyber security operational center along with appropriate policies and procedures which helped us move away from the traditional end point monitoring to a more effective and comprehensive monitoring system that has Risk Quantification, Threat Intelligence along with end point protection.

Threat intelligence and cyber security have also been focus areas of the regulators which are appropriately being addressed. In addition to this, there is also an effort made to improve the overall awareness of the various aspects of information and cyber security among employees and our board members through training, mailers and simulation exercises.

With all the above efforts, we endeavor to build a strong sustainable business backed by a healthy portfolio and strong processes.

PREVENTION OF INSIDER TRADING

The Company has adopted guidelines for prohibition of Insider Trading to regulate, monitor and ensure reporting of trading while in possession of any unpublished price sensitive information in respect of the securities of listed companies whose debt is acquired by Arcil. Necessary disclosures are obtained in compliance with the guidelines.

PUBLIC DEPOSITS

No disclosure is required in respect of the details relating to deposits covered under Chapter V of the Companies Act, 2013, as the Company has not accepted any deposit.

SIGNIFICANT AND MATERIAL ORDERS PASSED BY THE REGULATORS / COURTS/ TRIBUNAL

There were no significant or material order passed by any regulator or court or tribunal which would impact the status of the Company as a going concern and the operations in future.

Further no application against the Company has been filed or is pending under the Insolvency and Bankruptcy Code, 2016, nor has the Company done any one-time settlement with any Bank or Financial Institution.

INITIAL PUBLIC OFFERING

In view of Initial Public Offering (IPO), the Company has filed the Draft Red Herring Prospectus dated August 01, 2025 under the provisions of the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, with the Securities and Exchange Board of India, BSE Limited and National Stock Exchange of India Limited.

CORPORATE GOVERNANCE

While the Corporate Governance report is not applicable to the Company, we have incorporated as good governance practices. The Report on Corporate Governance together with the certificate issued by M/s. Khanna & Co. Associates, Practicing Company Secretaries, on compliance with the conditions of Corporate Governance as stipulated in the Listing Regulations forms part of this Report as 'Annexure IV'.

DIRECTOR'S RESPONSIBILITY STATEMENT

Pursuant to Section 134(5) of the Act, the Directors of your Company hereby state and confirm that:

1. in the preparation of the annual accounts for the year ended on March 31, 2025, the applicable accounting standards had been followed along with proper explanation relating to material departures;
2. the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit of the company for that period;
3. the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
4. the Directors had prepared the annual accounts on a going concern basis; and
5. the Directors had laid down internal financial controls to be followed by the company and such internal

financial controls are adequate and were operating effectively; and

6. the Directors had devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

ACKNOWLEDGEMENTS

The Directors place on record their gratitude for the Ministry of Finance, Ministry of Corporate Affairs, Reserve Bank of India, other Government authorities, Shareholders and Investors, Banks and Financial Institutions, Rating Agencies, Depositories and other service providers for their continued co-operation, guidance and support. The Directors also express appreciation for the committed services of employees at all level.

For and on behalf of the Board,

Sd/-
Narayanan Subramaniam
Chairman
DIN: 00166621

Place: Iceland
Date: September 4, 2025

GIST OF NOMINATION AND REMUNERATION POLICY FOR DIRECTORS AND KEY MANAGERIAL PERSONNEL

The Policy is designed to attract, motivate and retain best human talent in a competitive market. The Policy reflects the Company's objectives for good corporate governance as well as sustained long-term value creation for shareholders. The Policy applies to the Company's Board of Directors and members of the Senior Management including Key Managerial Personnel.

OBJECTIVE:

The objective of the Policy is to:

- have a Board of an effective composition, size, competence, qualification and commitment to adequately discharge its responsibilities and duties;
- have coherent remuneration policies and practices to attract and retain directors and executives who will create value for the shareholders;
- adhere /adopt to policies and best practices as prevalent in the market place.
- ensure that the remuneration to Directors, key managerial personnel, senior management and other employees involves a balance between fixed and variable pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.

CONSTITUTION OF NOMINATION AND REMUNERATION COMMITTEE:

"Membership"

- The Committee shall consist of a minimum of 3 non-executive directors, majority of them being independent;
- Minimum two (2) members including at least 1 independent director in attendance or one third of the members of the committee including at least 1 independent director in attendance, whichever is

greater, shall constitute a quorum of the Committee and the participation of members by video conferencing or other audio visual means shall also be counted for the purpose of quorum;

- Membership of the Committee shall be disclosed in the Annual Report;
- Term of the Committee shall be continued unless terminated by the Board of Directors.

"Chairman"

- Chairman of the Committee shall be an Independent Director;
- Chairman of the Company may be appointed as a member of the Committee but shall not be a Chairman of the Committee;
- In the absence of the Chairman, the members of the Committee present at the meeting shall choose one amongst them to act as Chairman;
- Chairman of the NRC or in his absence, any other member of the Committee authorised by him in this behalf shall attend the General Meeting of the Company and answer the shareholders' queries, if any.

"Frequency of Meetings"

- The Committee shall meet at least once in a financial year.

REVIEW AND AMENDMENT OF THE POLICY:

The Policy may be amended or substituted by the Board as and when required or when there are statutory or regulatory changes necessitating the change in the Policy. This Policy shall be reviewed by the Board on the recommendation of NRC Committee on an annual basis. Any deviation from the policy shall be approved by the Board of Directors.

Annual Report on CSR activities for financial year ended on March 31, 2025

1. Brief outline on CSR Policy of the Company:

The CSR Policy inter-alia includes the following activities to be covered by Arcil under CSR:

- Promoting education, including special education and employment enhancing vocation skills especially among children, woman, elderly and the differently abled and livelihood enhancement projects; with special emphasis on the education of the girl child.
- Ensuring environmental sustainability, ecological balance, protection of flora and fauna, animal welfare, agroforestry, conservation of natural resources, maintaining of quality of soil, air and water, plantation of trees.
- Eradicating hunger, poverty and malnutrition, promoting health care including preventive health care and sanitation schemes and making available safe drinking water.
- Promoting gender equality, empowering women, setting up homes and hostels for women and orphans; setting up old age homes, day care centers and such other facilities for senior citizens and measures for reducing inequalities faced by socially and economically backward groups.
- Any other proposals covered under the broad activities prescribed in Schedule VII of the Act.

2. Composition of CSR Committee:

Sl. No.	Name of Director	Designation / Nature of Directorship	Number of meetings of CSR Committee held during the year	Number of meetings of CSR Committee attended during the year
1	Mr. Pavan Pal Kaushal	Chairman (Independent Director)	4	4
2	Mr. Salee Sukumaran Nair*	Member (Non-Executive Director)	1	1
3	Mr. Ashok Kumar Sharma**	Member (Non-Executive Director)	1	0
4	Ms. Raksha Kothari***	Member (Independent Director)	3	3
5	Mr. Pallav Mohapatra	Member (CEO & Managing Director)	4	4

* Mr. Salee Sukumaran Nair resigned as Nominee Director of State Bank of India w.e.f. August 21, 2024

** Mr. Ashok Kumar Sharma appointed as Nominee Director of State Bank of India w.e.f. December 26, 2024

*** Ms. Raksha Kothari was appointed as an Independent Director w.e.f. April 16, 2024.

The composition of CSR Committee as on April 1, 2025:

1. Mr. Narayanan Subramaniam (Chairman)
2. Mr. Pavan Pal Kaushal (Member)
3. Mr. Ashok Kumar Sharma (Member)
4. Mr. Pallav Mohapatra (Member)

3. Provide the web-link(s) where Composition of CSR committee, CSR Policy and CSR Projects approved by the board are disclosed on the website of the company: <https://www.arcil.co.in/about-us/corporate-governance>
4. Provide the executive summary along with web-link(s) of Impact Assessment of CSR Projects carried out in pursuance of sub-rule (3) of rule 8, if applicable:)- Not applicable for the financial year under review as the company's CSR obligation does not exceed ₹ 10 crores and none of the CSR projects have a project outlay of more than ₹ 1 Crore.
5. (a) Average net profit of the company as per sub-section (5) of section 135 of Companies Act: ₹ 30,689.34 Lakh
(b) Two percent of average net profit of the company as per sub-section (5) of section 135 of Companies Act: ₹ 614.00 Lakh

- (c) Surplus arising out of the CSR Projects or programmes or activities of the previous financial years – Nil
- (d) Amount required to be set off for the financial year, if any – Nil
- (e) Total CSR obligation for the financial year ((b)+(c)-(d)): ₹ 614.00 Lakh

6. (a) Amount spent on CSR Projects during FY 2024-25 (both Ongoing Project and other than Ongoing Project): ₹ 6,05,06,495/-
- (b) Amount spent in Administrative Overheads: ₹ 14,19,039/-
- (c) Amount spent on Impact Assessment, if applicable: Not Applicable
- (d) Total amount spent for the Financial Year ((a)+(b)+(c)): ₹ 6,19,25,534/-
- (e) CSR amount spent or unspent for the Financial Year:

Total Amount Spent for the Financial Year (in ₹)	Amount Unspent (in ₹)				
	Total Amount transferred to Unspent CSR Account as per section sub-section (6) of Section 135		Amount transferred to any fund specified under Schedule VII as per second proviso to sub-section (5) of Section 135		
	Amount	Date of transfer	Name of the Fund	Amount	Date of transfer
6,19,25,534	Nil	-	-	Nil	-

- (f) Excess amount for set-off, if any: Nil

7. Details of Unspent CSR amount for the preceding three financial years:

(₹ in Lakh)

Sl. No.	Preceding Financial Year	Amount transferred to Unspent CSR Account under sub-section (6) of section 135	Balance Amount in Unspent CSR Account under sub-section (6) of section 135	Amount spent in the Financial Year	Amount transferred to a fund as specified under Schedule VII as per second proviso to sub-section (5) of section 135, if any.		Amount remaining to be spent in succeeding financial years	Deficiency, if any
					Amount	Date of transfer		
a.	2023-24	30.45	30.45	30.45	162.87	31-05-2024	0.00	
b.	2022-23	48.65	3.73	3.73	-	-	0.00	
c.	2021-22	41.86	0.00	0.00	-	-	0.00	
	Total	120.96	34.18	34.18	-	-	0.00	

8. Whether any capital assets have been created or acquired through CSR amount spent in the financial year: Yes
- If yes, enter the number of capital assets created/acquired

Furnish the details relating to such assets(s) so created or acquired through Corporate Social Responsibility amount spent in the financial year

Sr. No.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary.	Registered Address of the Foundation/Entity/ Beneficiaries

As per Annexure

9. Specify the reason(s), if the company has failed to spend two per cent of the average net profit as per sub-section (5) of section 135: Not Applicable

Sd/-
Pallav Mohapatra, CEO & MD
Member, CSR & ESG Committee

Sd/-
Narayanan Subramaniam
Chairman, CSR & ESG Committee

Annexure to CSR

List of Capital Assets Created / Acquired for FY 2024-25

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
Education Projects							
1	Blended Digital Classroom in Smt. U B Brahmbhatt High School, Ambliyara, Kapadvanj, Kheda.	387620	12-05-2024	1,19,999	NA	Smt. U B Brahmbhatt High School, Ambliyara.	Smt. U B Brahmbhatt High School, Ambliyara, Gram Panchayat- Kapadvanj, Block- Kapadvanj, Kheda, Gujarat.
2	Blended Digital Classroom in Shree Sardar High School Anara, Kathlal, Kheda.	387630	12-05-2024	1,19,999	NA	Shree Sardar High School Anara, Anara.	Shree Sardar High School Anara, Gram Panchayat- Kathlal, Block- Kathlal, Kheda, Gujarat.
3	Blended Digital Classroom in Shikshan Kalamandir High School, Ghoghavada, Kathlal, Kheda.	387630	12-06-2024	1,19,999	NA	Shikshan Kalamandir High School, Ghoghavada.	Shikshan Kalamandir High School, Ghoghavada, Gram Panchayat- Kathlal, Block- Kathlal, Kheda, Gujarat.
4	Blended Digital Classroom in Govt Secondary School - Sansoli, Mahemdavad, Kheda.	387130	12-06-2024	1,19,999	NA	Govt Secondary School - Sansoli, Sansoli.	Govt Secondary School - Sansoli, Gram Panchayat- Mahemdavad, Block- Mahemdavad, Kheda, Gujarat.
5	Blended Digital Classroom in Shri M.P. Joshi Vidya Vihar - Mahisa, Mahudha, Kheda.	387340	12-07-2024	1,19,999	NA	Shri M.P. Joshi Vidya Vihar - Mahisa, Mahisa.	Shri M.P. Joshi Vidya Vihar - Mahisa, Gram Panchayat- Mahudha, Block- Mahudha, Kheda, Gujarat.
6	Blended Digital Classroom in Sardar Patel Vidyamandir Vina, Vina, Nadiad, Kheda.	387430	12-09-2024	1,19,999	NA	Sardar Patel Vidyamandir Vina, Vina.	Sardar Patel Vidyamandir Vina, Vina, Gram Panchayat- Nadiad, Block- Nadiad, Kheda, Gujarat.
7	Blended Digital Classroom in Rang Avadhoot U.B. Ashram Shala, Vasna-Margiya, Kheda	387120	12-10-2024	1,19,999	NA	Rang Avadhoot U.B. Ashram Shala, Vasna-Margiya.	Rang Avadhoot U.B. Ashram Shala, Vasna-Margiya, Gram Panchayat- Kheda, Block- Kheda, Kheda, Gujarat.
8	Blended Digital Classroom in Govt Secondary School-Vanzariya, Letar, Vanzariya, Kapadvanj, Kheda.	387620	12-11-2024	1,19,999	NA	Govt Secondary School-Vanzariya, Letar.	Govt Secondary School-Vanzariya, Letar, Gram Panchayat- Vanzariya, Block- Kapadvanj, Kheda, Gujarat.

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
9	Blended Digital Classroom in Shri R.K.M. Vidyalay - Rudan, Rudan, Mahemdavad, Kheda.	387335	12-11-2024	1,19,999	NA	Shri R.K.M. Vidyalay - Rudan, Rudan.	Shri R.K.M. Vidyalay - Rudan, Rudan, Gram Panchayat- Mahemdavad, Block- Mahemdavad, Kheda, Gujarat.
10	Blended Digital Classroom in Galteshwar Mahadev High School, Ambav, Galteshwar, Kheda.	388250	12-12-2024	1,19,999	NA	Galteshwar Mahadev High School, Ambav.	Galteshwar Mahadev High School, Ambav, Gram Panchayat- Galteshwar, Block- Galteshwar, Kheda, Gujarat.
11	Blended Digital Classroom in Government Senior Secondary School - Belaka, Umrain, Alwar	301001	16-12-2024	1,19,999	NA	Government Senior Secondary School - Belaka	Government Senior Secondary School - Belaka, Gram Panchayat- Belaka, Block- Umrain, Alwar, Rajasthan
12	Blended Digital Classroom in Government Upper Primary School - Khudan Puri, Umrain, Alwar	301001	17-12-2024	1,19,999	NA	Government Upper Primary School - Khudan Puri	Government Upper Primary School - Khudan Puri, Gram Panchayat-Khudan Puri, Block- Umrain, Alwar, Rajasthan
13	Blended Digital Classroom in Government Upper Primary School - Livari, Umrain, Alwar	301001	17-12-2024	1,19,999	NA	Government Upper Primary School - Livari	Government Upper Primary School - Livari, Gram Panchayat- Bhakheda
14	Blended Digital Classroom in Government Upper Primary School - Bala Dhera, Umrain, Alwar	301023	18-12-2024	1,19,999	NA	Government Upper Primary School - Bala Dhera	Government Upper Primary School - Bala Dhera, Gram Panchayat- Shapur, Block- Umrain, Alwar, Rajasthan
15	Blended Digital Classroom in Government Upper Primary School - Dholidoob, Umrain, Alwar	301001	20-12-2024	1,19,999	NA	Government Upper Primary School - Dholidoob	Government Upper Primary School - Dholidoob, Gram Panchayat-Jatiyana, Block- Umrain, Alwar, Rajasthan
16	Blended Digital Classroom in Government Upper Primary School - Manaka, Umrain, Alwar	301001	20-12-2024	1,19,999	NA	Government Upper Primary School - Manaka	Government Upper Primary School - Manaka, Gram Panchayat- Tuleda, Block- Umrain, Alwar, Rajasthan

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
17	Blended Digital Classroom in Government Upper Primary School - Itarna, Umrain, Alwar	301030	20-12-2024	1,19,999	NA	Government Upper Primary School - Itarna	Government Upper Primary School - Itarna, Gram Panchayat-Belaka
18	Blended Digital Classroom in Government Upper Primary School - Salpuri, Umrain, Alwar	301026	20-12-2024	1,19,999	NA	Government Upper Primary School - Salpuri	Government Upper Primary School - Salpuri, Gram Panchayat- Gajuki, Block- Umrain, Alwar, Rajasthan
19	Blended Digital Classroom in Government Upper Primary School - Gajuka, Umrain, Alwar	301098	20-12-2024	1,19,999	NA	Government Upper Primary School - Gajuka	Government Upper Primary School - Gajuka, Gram Panchayat- Bhakheda, Block- Umrain, Alwar, Rajasthan
20	Blended Digital Classroom in Government Upper Primary School - Khali pol, Umrain, Alwar	301001	21-12-2024	1,19,999	NA	Government Upper Primary School - Khali pol	Government Upper Primary School - Khali pol, Gram Panchayat- Akbarpur, Block- Umrain, Alwar, Rajasthan
21	Desktop Computers, Water Cooler, Cupboard at Rotary Sanskardham Academy, Goregaon	400090	01-08-2024	10,00,000	CSR00004414	Rotary Sanskardham Charitable Trust	Unnat Nagar, M.G. Road, off Ganpati Store, Mumbai
22	Desktop Computers and UPS at Bombay Institutions for Deaf & Mutes, Mumbai	400010	15-10-2024	7,50,000	CSR00019212	The Bombay Institution for The Deaf and Mutes	The Bombay Institution for The Deaf and Mutes, 33, Sardar Balwant Sing Dhody Marg, Nesbit Road, Mazagaon, Mumbai
23	Desktop Computers and Wireless Mics at Jankibai Shikshan Santha, Mumbai	400028	18-10-2024	7,50,000	CSR00019370	Jankibai Shikshan Santha, Mumbai	Jankibai Shikshan Santha , A.3, Mehta Apartment, Agahse Path, Dadar, West, Mumbai
24	Computers, Smart Board, Printer, Scanner, Server Room & UPS, Chairs, Tables, Air Conditioners at FUEL Business School, Pune	411051	06-01-2025	55,00,000	CSR00000051	Friends Union For Energising Lives (FUEL)	Friends Union For Energising Lives FUEL, I/1/1102, Amrutganga Complex, Sinhadga Road, Manikbaug, Pune, MH

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
25	Computers, Library Management System, Software and Equipments, Furniture, Kindle Readers & Library Books at FUEL Business School, Pune	411051	13-03-2025	55,00,000	CSR00000051	Friends Union For Energising Lives (FUEL)	Friends Union For Energising Lives FUEL, I/1/1102, Amrutganga Complex, Sinhagad Road, Manikbaug, Pune, MH
26	Construction of Library cum Reading Room & toilets, Furniture, Inverter, Battery & Water Filter at Sri Aurobindo Integral School, Cuttack	754100	14-01-2025	25,06,610	CSR00043240	Basundhara's Sri Aurobindo Integral School	Basundhara, Bidanasi, Abhinab Bidanasi, Cuttack, Odisha, 753014
27	Partition Works in Classroom, Benches & Desks, Almirah (Bookshelf), Study Materials, Books, Chairs, Tables at Sri Aurobindo Integral School, Cuttack	754100	22-03-2025	9,05,000	CSR00043240	Basundhara's Sri Aurobindo Integral School	Basundhara, Bidanasi, Abhinab Bidanasi, Cuttack, Odisha, 753014
Healthcare & Nutrition Projects							
28	Physiotherapy/ Occupational Therapy Equipments, Furniture & Office Equipments at Shield Foundation's Physiotherapy Centre in Nagpur	440022	08-07-2024	7,00,000	CSR00002592	Shield Foundation	202, Shivsagar Apartments, Opp. Prasad Nursing Home, Gayatri, Nagpur
29	Slit Lamp S-step Magnification Appasamy make, Hand-Held Fundus Camera Remidio, Anterior Imaging Module Remidio, Laptop at Akhand Jyoti Eye Hospital, Lalganj Tiwari Bhawan, Hajipur - Lalganj Road, Dist. Vaishali, Bihar	844121	17-07-2024	7,14,000	CSR00000858	Yugrishi Shriram Sharma Acharya Charitable Trust (Akhand Jyoti)	Yugrishi Shriram Sharma Acharya Charitable Trust, 16c Seal Lane, Kolkata, West Bengal- 700015

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
30	Slit Lamp S-step Magnification Appasamy make, Hand-Held Fundus Camera Remidio, Anterior Imaging Module Remidio, Laptop at Akhand Jyoti Eye Hospital, Raghunathpur, 1 st Floor, Pandey Market, Nawada Rd, Raghunathpur, Dist. Siwan, Bihar	841504	17-07-2024	7,14,000	CSR00000858	Yugrishi Shriram Sharma Acharya Charitable Trust (Akhand Jyoti)	Yugrishi Shriram Sharma Acharya Charitable Trust, 16c Seal Lane, Kolkata, West Bengal- 700015
31	Slit Lamp S-step Magnification Appasamy make, Hand-Held Fundus Camera Remidio, Anterior Imaging Module Remidio, Laptop at Akhand Jyoti Eye Hospital, Mishra Chowk, Gopinathpur Dokra, Saraiya, Dist. Muzaffarpur, Bihar	843126	22-10-2024	7,14,000	CSR00000858	Yugrishi Shriram Sharma Acharya Charitable Trust (Akhand Jyoti)	Yugrishi Shriram Sharma Acharya Charitable Trust, 16c Seal Lane, Kolkata, West Bengal- 700015
32	Slit Lamp S-step Magnification Appasamy make, Hand-Held Fundus Camera Remidio, Anterior Imaging Module Remidio, Laptop at Akhand Jyoti Eye Hospital, Tenuta More, Guthani, Dist. Siwan, Bihar	841435	22-10-2024	7,14,000	CSR00000858	Yugrishi Shriram Sharma Acharya Charitable Trust (Akhand Jyoti)	Yugrishi Shriram Sharma Acharya Charitable Trust, 16c Seal Lane, Kolkata, West Bengal- 700015
33	Hysteroscopy Equipment for the Gynaecology Department of Sri Sathya Sai Sarla Memorial Hospital	562101	22-08-2024	8,00,000	CSR00000226	Prashanthi Balamandira Trust	North Extension, Chikkaballapur, Karnataka
34	Procurement of 5 ICU Patient Monitoring Machines at Karuna Hospital, Borivali West	400103	31-08-2024	20,00,000	CSR00028980	Karuna Medical Society	Karuna Hospital, Jeevan Bima Nagar, LIC Colony Rd, Cosmos Gardens, Borivali West, Mumbai, Maharashtra

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
35	Small & Medium Sized Vessels for Mid-Day-Meal food distribution at The Akshaya Patra Foundation's Kitchen in Dehradun (Khet No - 801, Chakratal road, Village - Sudhowala, Tehsil Vikasnagar)	248007	21-02-2025	10,99,990	CSR00000286	The Akshaya Patra Foundation	The Akshaya Patra Foundation ,Hare Krishna Hill, Chord Road, Rajajinagar, Bangalore, Karnataka, 560010
36	Colposcope Device at G. Kuppuswamy Naidu Memorial Hospital (GKNMH), Coimbatore	641037	13-03-2025	13,86,000	CSR00007900	The Kuppuswamy Naidu Charity Trust for Education and Medical Relief	The Kuppuswamy Naidu Charity Trust for Education and Medical Relief, No-88, Nethaji Road, Pappanaickenpalayam, Coimbatore, Tamil Nadu
37	Haemodialysis Machine, Multipara Machine, Mantri Alian Chairs, Storage Cupboard, ECG Machine, UPS Battery, Air Conditioner, Computer, Printer at Government Medical College & Hospital, Sindhudurg	416812	26-03-2025	46,82,923	NA	Government Medical College & Hospital, Sindhudurg	Government Medical College & Hospital, Near District Police Headquarters, Oros, Sindhudurg, Maharashtra
Environmental Sustainability Projects							
38	Solar Water Pump, Water Boilers & Medical Fowler Beds at Adhar Special Home-Badlapur	421503	21-10-2024	13,65,726	CSR00000230	Association of Parents of Mentally Retarded Children- Adhar Special Home at Badlapur	Association of Parents of Mentally Retarded Children , 5a/14, Pereira Nagar, Near St Workshop, Khopat, Thane, MH, 400601
39	Water Boilers & Go Cast Machine at Adhar Special Home at Nashik	422502	16-11-2024	4,96,400	CSR00000230	Association of Parents of Mentally Retarded Children- Adhar Special Home at Nashik	Association of Parents of Mentally Retarded Children , 5a/14, Pereira Nagar, Near St Workshop, Khopat, Thane, MH, 400601

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
40	5 KVA off-grid Solar Power Solution each at ZP Schools namely Pale Manpada, Pale Dandipada, Pale Gavthanpada, Pale Lingapada, Pale Boripada at Palghar	401602	29-10-2024	26,81,683	NA	ZP Schools namely Pale Manpada, Pale Dandipada, Pale Gavthanpada, Pale Lingapada, Pale Boripada at Gram Panchayat-Dehane Pale, Palghar	Gram Panchayat-Dehane Pale, Taluka-Dahanu, District-Palghar
41	Construction & renovation of Toilets, Installation of water cooler and sanitary napkin vending machine at ZP School, Hilimpada	401602	27-02-2025	7,61,304	NA	Zilla Panchayat School-Hilimpada	Zilla Panchayat School-Hilimpada, Gram Panchayat- Saravali, District- Palghar, Dahanu
42	Construction & renovation of Toilets, Installation of water cooler and sanitary napkin vending machine at ZP School, Saravali	401602	27-02-2025	8,90,978	NA	Zilla Panchayat School-Saravali	Zilla Panchayat School-Saravali, Gram Panchayat- Saravali, District- Palghar, Dahanu
43	Construction & renovation of Toilets, Installation of water cooler and sanitary napkin vending machine at ZP School, Shishupada	401602	27-02-2025	9,32,098	NA	Zilla Panchayat School-Shishupada	Zilla Panchayat School-Shishupada, Gram Panchayat- Saravali, District- Palghar, Dahanu
44	Construction & renovation of Toilets, Installation of water cooler and sanitary napkin vending machine at ZP School, Khunavade	401702	23-03-2025	9,50,571	NA	Zilla Panchayat School-Khunavade	Zilla Panchayat School-Khunavade, Gram Panchayat- Aswali, District- Palghar, Dahanu
45	Construction & renovation of Toilets, Installation of water cooler and sanitary napkin vending machine at ZP School, Jamshet	401602	23-03-2025	8,95,213	NA	Zilla Panchayat School-Jamshet	Zilla Panchayat School-Jamshet, Gram Panchayat- Kamadi, District- Palghar, Dahanu

SN.	Short Particulars of Property or Asset(s) and Location of property	Pin Code	Date of Creation	Amount Spent from CSR (₹)	Details of Entity/Authority/ Beneficiary of the registered Owner		
					CSR-1 No	Name of the Foundation/ Entity/ Beneficiary	Registered Address of the Foundation/Entity/ Beneficiaries
46	Construction & renovation of Toilets, hall renovation, Installation of water cooler and sanitary napkin vending machine at ZP School, Savate Marathi	401602	23-03-2025	19,21,166	NA	Zilla Panchayat School-Savate Marathi	Zilla Panchayat School-Savate Marathi, Gram Panchayat- Savate, District- Palghar, Dahanu
Total				4,37,31,642			

Form No. MR.3
SECRETARIAL AUDIT REPORT

for the financial year ended March 31, 2025
[Pursuant to section 204 (1) of the Companies Act, 2013 and rule no. 9 of the Companies
(Appointment and Remuneration of Managerial Personnel) Rules, 2014]

To,
The Members,
Asset Reconstruction Company (India) Limited
The Ruby, 10th Floor 29, Senapati Bapat Marg,
Dadar (West), Mumbai-400028, Maharashtra

We have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by M/s Asset Reconstruction Company (India) Limited (hereinafter called 'the Company'). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/ statutory compliances and expressing our opinion thereon.

Auditor's Responsibility:

Our responsibility is to express an opinion on the compliance of the applicable laws and maintenance of records based on audit. We have conducted the audit in accordance with the applicable Auditing Standards issued by The Institute of Company Secretaries of India. The Auditing Standards requires that the Auditor shall comply with statutory and regulatory requirements and plan and perform the audit to obtain reasonable assurance about compliance with applicable laws and maintenance of records.

Based on our verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, agents and authorized representatives during the conduct of secretarial audit, we hereby report that in our opinion, the Company has, during the financial year ended on March 31, 2025 (hereinafter called the 'Audit Period') complied with the statutory provisions listed hereunder and also that the Company has proper Board processes and compliance mechanism in place to the extent, in the manner and the reporting made hereinafter:

We have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the financial year ended on March 31, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made there under;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made there under;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed there under;

(iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment; (Overseas Direct Investment and External Commercial Borrowings are not applicable to the Company during the Audit Period)

(v) The following Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act'): -

- a. The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011; (Not Applicable to the Company during the Audit Period)
- b. The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015; (Not Applicable to the Company during the Audit Period)
- c. The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018; (Not Applicable to the Company during the Audit Period)
- d. The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021; (Not Applicable to the Company during the Audit Period)
- e. The Securities and Exchange Board of India (Issue and Listing of Non-Convertible Securities) Regulations, 2021; (Not Applicable to the Company during the Audit Period)
- f. The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client;
- g. The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021 (Not Applicable to the Company during the Audit Period);
- h. The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018; (Not Applicable to the Company during the Audit Period) and

We have also examined compliance with the applicable clauses of the following:

Directors' Report

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) The Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 and amendments made thereunder, (Not Applicable to the Company during the Audit Period)

During the period under review the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines and Standards etc. made there under.

We further report that, having regard to the compliance system prevailing in the Company and on the examination of the relevant documents and records in pursuance thereof, on test-check basis, the Company has generally complied with the following laws applicable specifically to the Company:

1. The Securitisation and Reconstruction of Financial Assets and Enforcement of Security Interest Act, 2002
2. Master Direction – Reserve Bank of India (Asset Reconstruction Companies) Directions, 2024

We further report that

The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the audit period were carried out in compliance with the provisions of the Act.

Adequate notice, agenda and detailed notes on agenda has been given to schedule the Board Meetings to all the directors and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting. In the event of the Board meeting being called at shorter notice, the condition specified in the proviso to Section 173(3) of the Act have been complied with.

We further report that there are adequate systems and processes in the Company commensurate with the size and operations of the Company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

For **MMJB & Associates LLP**
Company Secretaries
ICSI UDIN: L2020MH006700
Peer Review Cert. No.: 2826/2022

Sd/-
Omkar Dindorkar
Designated Partner
ACS: 43029
CP: 24580
UDIN: A043029G000290254

Date: May 07, 2025
Place: Mumbai

Note: This report is to be read with our letter of even date which is attached as **Annexure A** and form an integral part of this report.

Annexure-A

To,
The Members,
Asset Reconstruction Company (India) Limited
The Ruby, 10th Floor 29, Senapati Bapat Marg,
Dadar (West), Mumbai-400028 Maharashtra

Our report of even date is to be read along with this letter.

1. Maintenance of secretarial record is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of the Secretarial records. The verification was done on test basis to ensure that correct facts are reflected in secretarial records. We believe that the processes and practices, we followed provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and Books of Accounts of the company.
4. Wherever required, we have obtained the Management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of Corporate and other applicable laws, rules, regulations, standards is the responsibility of management. Our examination was limited to the verification of procedures on test basis.
6. The Secretarial Audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For **MMJB & Associates LLP**
Company Secretaries
ICSI UDIN: L2020MH006700
Peer Review Cert. No.: 2826/2022

Sd/-
Omkar Dindorkar
Designated Partner
ACS: 43029
CP: 24580
UDIN: A043029G000290254

Date: May 07, 2025
Place: Mumbai

Corporate Governance Report

COMPANY'S PHILOSOPHY ON CODE OF GOVERNANCE

The Company's philosophy of governance has been deeply ingrained in its culture and continues to serve as the foundation of its business conduct. Over the years, this philosophy has guided the Company in consistently creating sustainable value for all its stakeholders, including shareholders, employees, customers, business partners, regulators, and society at large. The Board and the management remain committed to upholding the highest standards of corporate governance, ensuring that the principles of integrity, fairness, and accountability are reflected in every aspect of operations.

The practice of responsible governance has enabled the Company to maintain its long-term sustainability, while simultaneously fulfilling the expectations of diverse stakeholders. The Company firmly believes that good governance is not limited to regulatory compliance, but extends to adopting ethical practices, sound risk management, and transparent decision-making processes that safeguard stakeholder interests and promote trust.

In line with this belief, the Company complies with the requirements of Companies Act, 2013 and goes beyond compliance by implementing additional best practices tailored to its business needs. The Company has put in place reasonable and effective standards for the conduct of its business and strives to continuously enhance its governance framework to meet the evolving regulatory environment and global benchmarks.

The Company endeavours to strengthen its practices in areas such as transparency, professionalism, accountability, and fair disclosures on an ongoing basis. Focus is also placed on timely communication with stakeholders, effective oversight of management by the Board, and adoption of robust policies and procedures that support ethical growth. These efforts, combined with a strong internal control system, ensure that the Company remains resilient, competitive, and well-positioned to deliver sustainable growth.

Through these initiatives, the Company reaffirms its commitment to protecting stakeholder interests, nurturing long-term relationships, and enhancing shareholder value, while contributing positively to the larger economic and social ecosystem.

GOVERNANCE FRAMEWORK

The Company's governance framework is anchored in the principles of integrity, accountability, transparency, and fairness. At the core of this framework is the Board

of Directors, which provides strategic direction, oversight, and leadership to ensure that the Company operates in a responsible, ethical, and sustainable manner.

BOARD STRUCTURE:

Board Leadership:

The Board of Directors serves as the custodian of the Company's vision and long-term strategy. It is entrusted with the responsibility of steering the Company's direction, overseeing its operations, and ensuring that business is conducted in a manner that upholds the highest standards of corporate governance. The Board's role extends beyond compliance, encompassing the establishment of a strong system of internal controls, effective risk management, and a culture of accountability and transparency. These principles collectively contribute to the sustained creation of value for stakeholders.

The governance framework of the Company is structured around the Board of Directors, the Committees of the Board, and the Management team. This framework ensures clear demarcation of responsibilities, effective supervision, and seamless execution of strategies. The Board is composed of members with diverse professional backgrounds and expertise, bringing together a rich mix of perspectives to strengthen decision-making of the 8 (Eight) members on the Board, 4 (Four) are Independent Directors who provide unbiased judgment, uphold governance excellence, and contribute significantly to the Board's deliberations.

Board Committees:

The Committees have been constituted by the Board with specific terms of reference and have an optimum representation of Board members. These Committee members meet at such frequency as is necessary to address the responsibilities and tasks assigned to them. As on March 31, 2025 there were 4 (Four) Committees of the Board which is required as per SEBI Regulations viz., Audit Committee, Nomination and Remuneration Committee, Corporate Social Responsibility Committee; and Risk Management Committee.

BOARD OF DIRECTORS

Composition:

The composition of the Board is in conformity with Regulation 17(1) of Listing Regulation as well as the Companies Act, 2013. The Company has an optimum representation of Independent Directors on the Board of Directors of the Company.

The composition of the Board of Directors of the Company as on March 31, 2025, is as follows:

Category	Name of Directors
Non-Independent Directors	(¹)Mr. Ashish Shukla (DIN: 09145210) (¹)Mr. Sudarshan Sen (DIN: 03570051) (²)Mr. Ashok Kumar Sharma (DIN: 09832521) Mr. Pallav Mohapatra (DIN: 02300885)
Independent Directors	Mr. Narayanan Subramaniam (DIN: 00166621) Mr. Pavan Pal Kaushal (Chairman) (DIN: 07117387) Mr. Balachander Rajaraman (DIN: 08012912) Ms. Raksha Shashikant Kothari (DIN: 02184815)

(¹) Nominee of Avenue India Resurgence Pte. Ltd.

(²) Nominee of State Bank of India

- Ms. Raksha Shashikant Kothari (DIN: 02184815) was appointed as an Independent Director for the initial period of three years w.e.f. April 16, 2024 to April 15, 2027.
- Mr. Pradeep Kumar Panja (DIN: 03614568) ceased to be Director of the Company, effective from June 22, 2024, upon completion of term as an Independent Director. The Board places on record its appreciation for their invaluable contribution and guidance.
- Mr. Salee Sukumaran Nair (DIN: 09231101) ceased to be Director of the Company, effective from August 21, 2024, due to change in Nominee Director by State Bank of India. The Board placed on record its appreciation and gratitude for their invaluable contribution and guidance during their tenure on the Board of the Company.
- On September 29, 2024, the Members approved the re-appointment of Mr. Narayanan Subramaniam (DIN: 00166621) as an Independent Director of the Company,

for the second term of three (3) years effective from May 25, 2024, to May 26, 2027.

- Mr. Ashok Kumar Sharma (DIN: 09832521) was appointed as Nominee Director of State Bank of India w.e.f. December 26, 2024.

Based on the declarations received from the Directors, none of the Directors of the Company have been disqualified pursuant to Section 164(2) of the Act or debarred from acting as Director and they do not hold memberships or Chairmanships in other companies more than the prescribed limits under the Act with respect to Directorships or Independent Directorships in listed companies.

All the Independent Directors have confirmed that they meet the criteria of independence as mentioned under Section 149(6) of the Act read with the rules framed thereunder and that they are not aware of any circumstances or situation, which exist or may be reasonably anticipated, that could impair or impact their ability to discharge their duties with an objective independent judgement and without any external influence. The Independent Directors have also confirmed that they have registered themselves in the data bank of Independent Directors maintained by the Indian Institute of Corporate Affairs.

Board Meetings held during the financial year 2024-2025.

The Board of Directors met 17 (seventeen) times during the Financial Year 2024-2025. These meetings were held on 23.04.2024, 30.04.2024, 29.05.2024, 05.06.2024, 08.06.2024, 12.06.2024, 28.06.2024, 03.07.2024, 07.08.2024, 13.08.2024, 30.08.2024, 27.09.2024, 29.10.2024, 11.11.2024, 17.12.2024, 14.02.2025, and 27.02.2025.

The Composition of Board of Directors, attendance at the Board Meetings and the previous Annual General Meeting as on March 31, 2025, as applicable, is tabulated hereunder:

Name of the Director	No. of Board Meeting attended	Attendance at previous AGM on 27/09/2024	*No. of outside Directorships held (Excluding Asset Reconstruction Company (India) Limited)	#No. of Membership/ Chairmanship in other Board Committees of Listed Companies (Excluding Asset Reconstruction Company (India) Limited)		Nature of Directorship in the Company
				Member	Chairman	
Narayanan Subramaniam	16	Yes	4	3	2	Non-Executive & Independent Director
Sudarshan Sen	10	No	2	2	Nil	Non-Executive Director
Ashish Shukla	16	Yes	Nil	Nil	1	Non-Executive Director
Ashok Kumar Sharma ^ ^	2	NA	2	2	Nil	Non-Executive Director

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Name of the Director	No. of Board Meeting attended	Attendance at previous AGM on 27/09/2024	*No. of outside Directorships held (Excluding Asset Reconstruction Company (India) Limited)	#No. of Membership/ Chairmanship in other Board Committees of Listed Companies (Excluding Asset Reconstruction Company (India) Limited)		Nature of Directorship in the Company
				Member	Chairman	
Pradeep Kumar Panja ^{##}	6	NA	3	5	Nil	Non-Executive & Independent Director
Salee Sukumaran Nair [^]	10	NA	Nil	Nil	Nil	Non-Executive Director
Pavan Pal Kaushal	17	Yes	2	2	Nil	Non-Executive & Independent Director
Balachander Rajaraman	16	Yes	1	1	Nil	Non-Executive & Independent Director
Raksha Shashikant Kothari ^{**}	15	No	Nil	Nil	Nil	Non-Executive & Independent Director
Pallav Mohapatra	16	Yes	Nil	Nil	Nil	CEO & Managing Director

Notes:

1. [^] [^] Ashok Kumar Sharma was appointed as Nominee Director of State Bank of India w.e.f. December 26, 2024.

2. ^{##} Pradeep Kumar Panja ceased to be an Independent Director w.e.f. June 22, 2024.

3. [^] Salee Sukumaran Nair ceased to be Nominee Director of State Bank of India w.e.f. August 21, 2024.

4. ^{**} Raksha Shashikant Kothari was appointed as an Independent Director of the Company w.e.f. April 16, 2024.

*Excludes Alternate Directorship, Directorship in Private Companies, Foreign Companies and Section 8 Companies.

#Only two Committees, namely Audit Committee and Stakeholders Relationship Committee have been considered as per Listing Regulations.

Name of other listed entities where Directors of the Company are Directors and Category of Directorship as on March 31, 2025:

Sr. No.	Name of Director	Name of Listed entities in which the concerned Director is a Director	Category of Directorship
1.	Narayanan Subramaniam	Expleo Solutions Limited Jyothy Labs Limited Ganesha Ecosphere Limited	Independent Director Independent Director Independent Director
2.	Sudarshan Sen	The Federal Bank Ltd PNB Housing Finance Limited	Independent Director Independent Director
3.	Ashish Shukla	—	—
4.	Ashok Kumar Sharma	—	—
5.	Pavan Pal Kaushal	The Federal Bank Ltd PNB Housing Finance Limited	Independent Director Independent Director
6.	Balachander Rajaraman	—	—
7.	Raksha Shashikant Kothari	—	—
8.	Pallav Mohapatra	—	—

The shareholding of the Executive and Non-Executive & Independent Directors of the company as on March 31, 2025, is as follows:

Name of the Director	Nature of Directorship	No. of Shares held	% to the paid-up Share Capital
Narayanan Subramaniam	Non-Executive & Independent Director	Nil	Nil
Sudarshan Sen	Non-Executive Director	Nil	Nil
Ashish Shukla	Non-Executive Director	Nil	Nil
Ashok Kumar Sharma	Non-Executive Director	Nil	Nil
Pavan Pal Kaushal	Non-Executive & Independent Director	Nil	Nil
Balachander Rajaraman	Non-Executive & Independent Director	Nil	Nil
Raksha Shashikant Kothari	Non-Executive & Independent Director	Nil	Nil
Pallav Mohapatra	CEO & Managing Director	Nil	Nil

Skills / Expertise / Competencies of the Board of Directors:

The following is the list of core skills / expertise / competencies identified by the Board of Directors as required in the context of the Company's business and that the said skills are available with the Board Members:

Sr. No.	Skills / expertise / competencies	Name of the Directors
1.	Business Strategy, Marketing, Administration, Decision Making	Mr. Pavan Pal Kaushal, Mr. Narayanan Subramaniam, Mr. Balachander Rajaraman, Mr. Sudarshan Sen, Mr. Ashok Kumar Sharma, Mr. Ashish Shukla, Ms. Raksha Kothari, Mr. Pallav Mohapatra.
2.	Financial and Management skills	Mr. Pavan Pal Kaushal, Mr. Narayanan Subramaniam, Mr. Balachander Rajaraman, Mr. Sudarshan Sen, Mr. Ashok Kumar Sharma, Mr. Ashish Shukla, Ms. Raksha Kothari, Mr. Pallav Mohapatra.
3.	Professional skills and specialized knowledge in relation to Company's business.	Mr. Pavan Pal Kaushal, Mr. Narayanan Subramaniam, Mr. Balachander Rajaraman, Mr. Sudarshan Sen, Mr. Ashok Kumar Sharma, Mr. Ashish Shukla, Ms. Raksha Kothari, Mr. Pallav Mohapatra.
4.	Legal, Compliance & Governance, Information Technology	Mr. Pavan Pal Kaushal, Mr. Narayanan Subramaniam, Mr. Balachander Rajaraman, Mr. Sudarshan Sen, Mr. Ashok Kumar Sharma, Mr. Ashish Shukla, Ms. Raksha Kothari, Mr. Pallav Mohapatra.

INDEPENDENT DIRECTORS:

Independent Directors play a vital role in strengthening the Company's governance framework. With their diverse expertise, experience, and independent judgement, they enrich Board deliberations, enhance decision-making, and safeguard against potential conflicts of interest. Their oversight ensures that stakeholder interests are protected and that the principles of fairness, accountability, and transparency are upheld.

They contribute meaningfully to strategic discussions, risk management, compliance, and governance practices, while maintaining an objective perspective on management performance. Each Independent Director has demonstrated a strong commitment to their role by devoting adequate time to their responsibilities and actively participating in Board and Committee meetings, thereby adding significant value to the Company's governance and long-term strategy.

Board Procedures

The Board meets at least once in a quarter to review Financial Results and operations of the Company. In addition to the above, the Board also meets as and when necessary to address specific issues concerning the businesses of the Company.

The conduct of the Board and the Committee Meetings of the Company is in compliance with the applicable provisions of the Act and the Secretarial Standard-1 on the Meetings of the Board of Directors ("SS-1") as prescribed by the Institute of Company Secretaries of India.

The Board Meetings are governed by a structured agenda. The agenda along with detailed explanatory notes and supporting material are circulated in advance before each meeting to all the Directors to facilitate effective discussion and decision making. The Board members are, appraised

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on the overall performance of the Company through presentations and detailed notes on a quarterly basis.

Presentations are also made by Senior Management on the Company's plans, performance, operations and other matters on a periodic basis. The Board has complete access to any information within the Company and they are updated about their roles and responsibilities in the Company.

The Board, inter alia, reviews annual operating and capital expenditure plans and budgets, financial statements of business segments, compliance report(s) of all laws applicable to the Company, major legal and tax issues, policies/charters of committees of the Company, appointment and remuneration to Directors, risk management, status of all investments/ disinvestment and borrowings made by the Company, minutes of meetings of the Committees of the Board, declaration of dividend, any other proposal from the management regarding business operational matters, etc.

The proceedings of each meeting of the Board and its Committees are captured in accordance with the provisions of the Companies Act, 2013 and Companies (Meetings of Board and its Powers) Rules, 2014.

Directors' Induction and Familiarization

The provision of an appropriate induction for new Directors and ongoing familiarization for existing Directors is a major contributor to the maintenance of high Corporate Governance standards of the Company.

The Management is responsible for ensuring that such familiarization programme is provided to Directors.

The Independent Directors, from time-to-time request management to provide a detailed understanding of any specific project, activity or process of the Company. The management provides such information and training either at the meeting of the Board of Directors or otherwise. The induction process is designed to:

- Build an understanding of the Company, its businesses and the markets and regulatory environment in which it operates.
- Provide an appreciation of the role and responsibilities of the Director.
- Fully equip Directors to perform their role on the Board effectively; and
- Develop understanding of Company's people and its key stakeholder relationships.

Upon appointment, Directors receive a Letter of Appointment setting out in detail the terms of appointment, duties, responsibilities and expected time commitments. In addition to the extensive induction and training provided

as part of the familiarization programme, the Independent Directors are also taken through various business and functional sessions in the board meetings, including the Board meetings to discuss strategy.

The details of Director's induction and familiarization are available on the Company's website at <https://www.arcil.co.in/about-us/corporate-governance>.

Separate Independent Directors' Meeting:

In accordance with the provisions of Schedule IV (Code for Independent Directors) of the Companies Act, 2013 and Regulation 25(3) of Listing Regulations, a meeting of the Independent Directors of the Company was held on March 28, 2025, without the attendance of Non-Independent Directors and members of the management. The Company Secretary of the Company acts as the Secretary to the Independent Directors' Meeting.

Evaluation of Board Effectiveness

In terms of provisions of the Companies Act, 2013 read with Rules issued there under the Board of Directors, on recommendation of the Nomination and Remuneration Committee, have evaluated the effectiveness of the Board. Accordingly, the performance evaluation of the Board, each Director, and the Committees was carried out for the financial year ended on March 31, 2025. The evaluation of the Directors was based on various aspects which, inter alia, included the Board effectiveness, quality of discussion contribution at the meetings, business insight, strategic thinking, effectiveness of the Board's Committees, etc.

Committees of the Board

The Committees constituted by the Board play a very important role in the governance structure of the Company. These Committees function in accordance with their respective charters, which clearly define their roles, responsibilities, and authority, and are reviewed periodically to align with regulatory requirements and evolving best practices. The Committees include the Audit Committee, Nomination and Remuneration Committee, Stakeholders' Relationship Committee, Corporate Social Responsibility (CSR) Committee, and Risk Management Committee, among others. Each Committee comprises Directors with relevant expertise who bring independent judgment and objective guidance to the decision-making process. Through regular meetings, these Committees provide detailed review and recommendations on matters under their scope, thereby assisting the Board in effectively discharging its responsibilities, ensuring transparency, and strengthening the overall governance framework of the Company.

The terms of reference of these Committees are approved by the Board and are in line with the requirements of Companies Act, 2013. The minutes of the proceedings of the Committee Meetings are captured in the same manner as the Board Meetings and in accordance with the provisions of the Companies Act, 2013.

The terms of reference for each of the committees of the Board as required under Schedule V of the SEBI Listing Regulations are provided below:

AUDIT COMMITTEE

The Audit Committee has played an important role in ensuring the financial integrity of the Company. The Audit Committee's role includes oversight of the financial reporting process, the audit process, the adequacy of internal controls and compliance with applicable laws and regulations. The composition of the Audit Committee is in line with provisions of Section 177 of the Companies Act, 2013. The members of the Audit Committee are

financially literate and have requisite experience in financial management.

The Committee invites the CEO & Managing Director, Non-Executive Director, Chief Financial Officer (CFO) and Statutory Auditor, Internal Auditor to attend its meetings.

The Committee met six (6) times during the financial year ended on March 31, 2025 on 15.05.2024, 24.05.2024, 09.08.2024, 08.11.2024, 03.12.2024, and 10.02.2025. The composition of the Audit Committee of the Board of Directors of the Company along with the details of the meetings held and attended during the financial year ended on March 31, 2025 are detailed below:

The details of Audit Committee are as follows:

Sr. No.	Name of the Director	Designation in Committee	Nature of Directorship in the Company	No. of Meetings attended up to March 31, 2025
1.	Mr. Balachander Rajaraman	Chairman	Non-Executive & Independent Director	6
2.	Mr. Narayanan Subramaniam	Member	Non-Executive & Independent Director	6
3.	Mr. Sudarshan Sen	Member	Non-Executive Director	6
4.	Ms. Raksha Kothari	Member	Non-Executive & Independent Director	2

The necessary quorum was present for all the meetings. The Company Secretary of the Company acts as Secretary to the Audit Committee.

The scope of activities and terms of reference of the Audit Committee is governed by a Charter which is in line with the provisions of Section 177 of the Companies Act, 2013.

A. The terms of reference of the Audit Committee, inter alia, includes the following:

- (i) Oversee the Company's financial reporting process and disclosure of its financial information to ensure that the financial statements are correct, sufficient and credible.
- (ii) Recommend the appointment / removal, remuneration and terms of appointment of auditor(s) of the Company, payment of audit fee and for any other services.
- (iii) Call for the comments of the auditors about internal control systems, the scope of audit, including the observations of the auditors.
- (iv) Periodically review and assess the effectiveness of internal control systems, especially with respect to the asset acquisition procedures and asset reconstruction measures followed by the company and matters related thereto.

- (v) Review with the Management the financials including quarterly and limited review statements before submission to the Board, focusing primarily on:

- Any changes in accounting policies and practices
- Compliance with accounting standards and regulatory guidelines
- Qualifications in draft audit report
- Significant adjustments arising out of audit
- The going concern assumption
- Compliance with legal requirements concerning financial statements
- Examine the financial statements and auditor's report

- (vi) To ensure that accounting of management fee/ incentives/ expenses is in compliance with the applicable regulations.

- (vii) To review the extent of unrealized management fee and satisfy itself on the recoverability of the same while finalizing the financial statements

- (viii) Discuss the related party transactions with the statutory auditors and the management of the

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- Company. Approve or allow any subsequent modification of related party transactions i.e. transactions of the Company of material nature, with promoters or the management, their subsidiaries or relatives, etc. that may have potential conflict with the interests of the Company at large.
- (ix) Review with the Management, external auditors and internal auditors, the adequacy of internal control systems.
 - (x) Review the adequacy of internal audit function, reporting structure coverage and frequency of internal audit.
 - (xi) Discuss with internal auditors, any significant findings and follow up there on.
 - (xii) Review the findings of any internal investigations into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the Board.
 - (xiii) Discuss with external auditors, before the audit commences, the nature and scope of audit as well as have post-audit discussion to ascertain any area of concern.
 - (xiv) Review and monitor the auditor's independence and performance, and effectiveness of audit process.
 - (xv) Review and evaluation of the Company's internal financial controls and risk management systems.
 - (xvi) Look into the reasons for substantial defaults, if any, in the payment to the depositors, debenture holders, shareholders (in case of non-payment of declared dividends) and creditors.
 - (xvii) Scrutiny and monitoring of inter-corporate loans and investments.

(xviii) Valuation of undertakings or assets of the company, wherever it is necessary.

(xix) Monitoring the end use and reviewing deviations of funds raised through public offers and related matters, if any.

(xx) To oversee the vigil mechanism/ whistleblower policy as stipulated under the Companies Act, 2013 and the rules framed thereunder.

(xxi) To investigate into any matter in relation to the items specified herein or referred to it by the Board. To obtain professional advice from external sources and have full access to information contained in the records of the Company.

#As on date of the report, the constitution and terms of reference of Audit Committee is as per SEBI LODR Regulations.

NOMINATION AND REMUNERATION COMMITTEE

The Nomination and Remuneration Committee broadly plays a dual role in determining the composition of the Board based on need and requirements of the Company from time to time and determines the overall compensation framework and policy for Directors, Senior Management and Employees. The Committee further reviews that the human resource practices of the Company are effective in maintaining and retaining a competent workforce.

The composition of the "Nomination and Remuneration Committee" is in compliance with the provisions of Section 178 of the Companies Act, 2013.

The Committee met three (3) times during the financial year ended March 31, 2025 on 16.05.2024, 03.06.2024 and 15.11.2024. The composition of the Nomination and Remuneration Committee of the Board of Directors of the Company, along with the details of the meetings held and attended by the members of the Committee during the financial year ended on March 31, 2025, is detailed below:

The details of the Nomination and Remuneration Committee are as follows:

Sr. No.	Name of the Director	Designation in Committee	Nature of Directorship in the Company	No. of Meetings attended up to March 31, 2025
1.	Mr. Narayanan Subramaniam	Chairman	Non-Executive & Independent Director	3
2.	Ms. Raksha Kothari	Member	Non-Executive & Independent Director	1
3.	Mr. Ashish Shukla	Member	Non-Executive Director	3
4.	Mr. Ashok Kumar Sharma	Member	Non-Executive Director	NA*

*Mr. Ashok Kumar Sharma was appointed w.e.f. 26.12.2024.

The Company Secretary of the Company acts as Secretary to the "Nomination and Remuneration Committee".

The terms of reference of Nomination and Remuneration Committee, inter alia, includes the following:

- (i) Identifying eminent persons who are qualified for appointment as directors and senior management of the company based on the approved criteria.
- (ii) Assess the suitability of the identified persons' vis-à-vis the approved criteria and submit recommendations to the Board after ascertaining their consent for such appointment.
- (iii) To submit recommendations to the Board with regard to appointment/ re-appointment/ removal of directors, in terms of the provisions of the Companies Act, 2013, other applicable statutes and requirements stipulated by the Reserve Bank of India from time to time.
- (iv) To recommend a policy, relating to the remuneration for the directors, key managerial personnel and other employees
- (v) To determine and recommend to the Board from time to time –
 - a) the amount of sitting fees / share of profit/ remuneration payable to the non-executive directors in terms of the applicable provisions of the Companies Act, 2013 and the rules made thereunder.
 - b) the amount of remuneration, including performance / deferred bonus and perquisites payable to the whole-time director(s).
- (vi) To frame a policy for evaluation of performance of the Board, its Committees and individual Directors.
- (viii) To frame a Code of Conduct for independent directors.
- (ix) To examine the Fit and Proper status of the Sponsors and Directors
- (x) To approve/ recommend to the Board, the employee benefit programs and schemes
- (xi) To review and recommend to the Board change in organization structure
- (xii) To review and recommend to the Board performance bonus policy, promotion policy, increment policy, as applicable, HR Policy Manual and such other HR related policies
- (xiii) To review & assess all information on ratings, KPIs, performance bonus and increment for the KMP, all

employees directly reporting to CEO & MD and top ten personnel other than the KMP.

In accordance with Section 178 of the Companies Act, 2013 and the Board has, on the recommendation of the Nomination and Remuneration Committee, framed a policy for selection and appointment of Directors, Senior Management and their remuneration. The gist of the policy is provided below and the complete policy is made available on the Company's website and can be accessed at the below mentioned web address: <https://www.arcil.co.in/about-us/corporate-governance>.

Gist of Nomination and Remuneration Policy for Directors and Key Managerial Personnel of the Company:

The Policy is designed to attract, motivate and retain best human talent in a competitive market. The Policy reflects the Company's objectives for good corporate governance as well as sustained long-term value creation for shareholders. The Policy applies to the Company's Board of Directors and members of the Senior Management including Key Managerial Personnel.

Objective:

The objective of the Policy is to:

- have a Board of an effective composition, size, competence, qualification and commitment to adequately discharge its responsibilities and duties;
- have coherent remuneration policies and practices to attract and retain directors and executives who will create value for the shareholders;
- adhere /adopt to policies and best practices as prevalent in the market place.
- ensure that the remuneration to Directors, key managerial personnel, senior management and other employees involves a balance between fixed and variable pay reflecting short and long-term performance objectives appropriate to the working of the Company and its goals.

Constitution of Nomination and Remuneration Committee:

"Membership"

- The Committee shall consist of a minimum of 3 non-executive directors, majority of them being independent;
- Minimum two (2) members including at least 1 independent director in attendance or one third of the members of the committee including at least 1 independent director in attendance, whichever is greater, shall constitute a quorum of the Committee and the participation of members by video conferencing or other audio visual means shall also be counted for the purpose of quorum;

- Membership of the Committee shall be disclosed in the Annual Report;
- Term of the Committee shall be continued unless terminated by the Board of Directors.

“Chairman”

- Chairman of the Committee shall be an Independent Director;
- Chairman of the Company may be appointed as a member of the Committee but shall not be a Chairman of the Committee;
- In the absence of the Chairman, the members of the Committee present at the meeting shall choose one amongst them to act as Chairman;
- Chairman of the NRC or in his absence, any other member of the Committee authorised by him in this behalf shall attend the General Meeting of the Company and answer the shareholders’ queries, if any.

“Frequency of Meetings”

- The Committee shall meet at least once in a financial year.

Review and Amendment of the Policy:

The Policy may be amended or substituted by the Board as and when required or when there are statutory or regulatory changes necessitating the change in the Policy. This Policy shall be reviewed by the Board on the recommendation of NRC Committee on an annual basis. Any deviation from the policy shall be approved by the Board of Directors.

Details of remuneration paid to Non-Executive Directors during the Financial Year 2024-2025:

Our Non-Executive Directors are entitled to receive sitting fees of ₹0.6 Lakhs for each meeting of the Board and Audit Committee. Further, they are entitled to ₹0.5 Lakhs for attending each meeting of the Committees of our Board excluding Audit Committee.

Our Non-Executive Directors were paid the following remuneration for the financial year ended March 31, 2025:

(₹in Lakhs)

S. No.	Name of Director	Sitting Fees [§]	Commission	Remuneration	Total Remuneration
1.	Ashish Shukla	Nil	Nil	Nil	Nil
2.	Ashok Kumar Sharma*	3.20	Nil	Nil	3.20
3.	Sudarshan Sen	Nil	Nil	Nil	Nil

[§] The fee is net of GST

* The remuneration is directly paid to the State Bank of India, and not to the Non-Executive Director, in his individual capacity.

Our Non-Executive Independent Directors were paid the following remuneration for the financial year ended March 31, 2025:

(₹in Lakhs)

S. No.	Name of Director	Sitting Fees [§]	Commission	Remuneration	Total Remuneration
1.	Narayanan Subramaniam	31.30	Nil	Nil	31.30
2.	Pavan Pal Kaushal	19.80	Nil	Nil	19.80
3.	Raksha Shashikant Kothari	23.00	Nil	Nil	23.00
4.	Balachander Rajaraman	18.00	Nil	Nil	18.00

[§] The fee is net of GST

Details of the remuneration paid to the Executive Directors of the Company for the financial year ended March 31, 2025, is as follows:

Our Company has paid the following remuneration to our Executive Director in Fiscal 2025:

(₹in Lakhs)

S. No.	Name of Director	Sitting Fees [§]	Commission	Remuneration	Total Remuneration
1.	Pallav Mohapatra	Nil	Nil	306.80	306.80

[§] The fee is net of GST

The company has not granted any stock options to any of its directors.

#As on date of the report, the constitution and terms of reference of Nomination and Remuneration Committee is amended as per SEBI LODR Regulations.

STAKEHOLDERS RELATIONSHIP COMMITTEE

During the year under review, the stakeholder’s relationship committee was not applicable to the company.

#As on date of the report, the Company has constituted and terms of reference of Stakeholders Relationship Committee is as per SEBI LODR Regulations.

CORPORATE SOCIAL RESPONSIBILITY (CSR) COMMITTEE

The Corporate Social Responsibility Committee

In accordance with the provisions of Section 135 of the Companies Act, 2013, the Board of Directors of the Company has constituted the Corporate Social Responsibility Committee (CSRC). As on March 31, 2025, the CSR Committee was comprised of Mr. Pavan Pal Kaushal, Ms. Raksha Kothari, Mr. Ashok Kumar Sharma and Mr. Pallav Mohapatra.

The Committee met four (4) times during the financial year ended on March 31, 2025 on 11.06.2024, 11.09.2024, 25.11.2024, and 12.02.2025. The composition of the CSR Committee of the Board of Directors of the Company along with the details of the meetings held and attended during the financial year ended on March 31, 2025 are detailed below:

The details of Corporate Social Responsibility Committee are as follows:

Sr. No.	Name of the Director	Designation in Committee	Nature of Directorship in the Company	No. of Meetings attended up to March 31, 2025
1.	Mr. Pavan Pal Kaushal	Chairman	Non-Executive & Independent Director	4
2.	Mr. Ashok Kumar Sharma	Member	Non-Executive Director	None*
3.	Ms. Raksha Kothari	Member	Non-Executive & Independent Director	3
4.	Mr. Pallav Mohapatra	Member	CEO & Managing Director	4

*Mr. Ashok Kumar Sharma was appointed w.e.f. 26.12.2024.

The necessary quorum was present for all the meetings. The Company Secretary of the Company acts as Secretary to the CSR Committee.

The scope of activities and terms of reference of the CSR Committee is governed by a charter, and complied with the provisions of Section 135 of the Companies Act, 2013.

The terms of reference of the CSR Committee, inter alia, includes the following:

- to formulate and recommend to the Board, a Corporate Social Responsibility Policy which shall indicate the activities to be undertaken by the company as specified in Schedule VII to the Companies Act, 2013.
- to recommend the amount of expenditure to be incurred on the activities referred to in clause (a); and
- to monitor the Corporate Social Responsibility Policy of the Company from time to time.

- Any other matters relating to or incidental to the implementation of CSR Activities as per the provisions of Section 135 of the Companies Act, 2013 and rules made there under, as amended from time to time.

RISK MANAGEMENT COMMITTEE

The Risk Management Committee (RMC) is to assist the Board in discharging its duties in overseeing the Risk Management function as part of its Corporate Governance responsibilities. This constitutes identifying, measuring, monitoring, reporting and managing the risks arising from its main risk-taking activities. The Committee shall review the risk profile of the Company and effective implementation of related policies and procedures.

The Committee met four (4) times during the financial year ended March 31, 2025 on 27.06.2024, 21.08.2024, 24.12.2024 and 24.02.2025. The composition of the Risk Management Committee of the Board of Directors of the Company, along with the details of the meetings held and attended by the members of the Committee during the financial year ended on March 31, 2025, is detailed below:

The details of the Risk Management Committee are as follows:

Sr. No.	Name of the Director	Designation in Committee	Nature of Directorship in the Company	No. of Meetings attended up to March 31, 2025
1.	Mr. Ashish Shukla	Chairman	Non-Executive & Independent Director	4
2.	Mr. Sudarshan Sen	Member	Non-Executive Director	2
3.	Mr. Ashok Kumar Sharma	Member	Non-Executive Director	None*
4.	Mr. Pavan Pal Kaushal	Member	Non-Executive & Independent Director	4
5.	Mr. Pallav Mohapatra	Member	CEO & Managing Director	4

*Mr. Ashok Kumar Sharma was appointed w.e.f. 26.12.2024.

Corporate Governance Report

The terms of reference of Risk Management Committee, inter alia, includes the following:

- a. Oversee the identification, measurement, monitoring, reporting and management of the risks arising from or associated with the main activities of the Company, including but not restricted to credit risk, operational risk, liquidity risk and market risk.
- b. Recommend to the Board to approve the policies and strategies for implementing a Company-wide integrated risk management system, for addressing the specific material risks faced by the Company.
- c. Ensure that key risk areas have an associated policy, process and other measures for its identification, measurement, monitoring, reporting and management, and that these are implemented as intended.
- d. Review the 'Risk Appetite' framework and parameters formulated in line with the Company's business strategy and recommend the same to the Board for approval.
- e. Oversee the functioning of the management-level risk management framework.
- f. Ensure a sufficiently robust data infrastructure, data architecture, information technology infrastructure that is in sync with developments such as balance sheet and revenue growth; increasing complexity of the business, risk configuration or operating structure; geographical expansion, etc.
- g. Recommend to the Board risk mitigation parameters and limits in respect of the main risks. Monitor adherence to the risk appetite limits set by the Board.
- h. Monitor the adequacy of risk reporting systems to ensure that these are dynamic, comprehensive, accurate and draw on all relevant data, including the external environment, market conditions, trends that may have an impact on the company's current or future risk profile, including results of stress testing and scenario analyses, and identify limitations of the data and risk estimates.
- i. Review the underwriting framework and processes for acquisition of risk assets in general and loan assets in particular.
- j. Review the fixation of exposure ceilings for various types of exposures, sectors, industries, borrower segments and groups, etc. based on identified criteria.
- k. Monitor the management of Business continuity, Reputation risk, Model risk, Strategic risk, Information & Cyber security risk, Outsourcing risk, superannuation obligation risk and other material risks faced by the Company.
- l. Monitor, on an ongoing basis, the capital adequacy of the Company under both forward-looking business-as-usual and stress scenarios and initiate remedial action where needed.
- m. Ensure the independence of the CRO and the risk management team from the revenue-generating functions, processes and associated incentives.
- n. Interact informally with the CRO, without the presence of management, as needed,
- o. Seek information from any employee, obtain outside legal or other professional advice and secure attendance of outsiders with relevant expertise, if it considers necessary.
- p. Establish effective communication/ coordination with the audit committee to facilitate the exchange of information, effective coverage of all risks, including emerging risks, and any needed adjustments to the risk governance framework of the Company.
- q. Fraud Risk management as enumerated in the fraud risk management policy.

THE DISCLOSURES OF THE COMPLIANCE WITH CORPORATE GOVERNANCE REQUIREMENTS SPECIFIED IN REGULATION 17 TO 27 AND REGULATION 46(2) OF SEBI (LISTING OBLIGATION & DISCLOSURE REQUIREMENTS) REGULATIONS, 2015

During the financial year the company has complied, to the extent applicable, with all the requirements of Corporate Governance as specified in regulation 17 to 27 and Regulation 46(2) of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015.

GENERAL BODY MEETINGS

Location and time of the previous three Annual General Meetings are as under:

Year	Venue	Date	Time
2021-2022	Through Video Conference or Other Audio-Visuals Means	September 28, 2022	04.00 p.m.
2022-2023	Through Video Conference or Other Audio-Visuals Means	June 27, 2023	04.00 p.m.
2023-2024	Through Video Conference or Other Audio-Visuals Means	September 27, 2024	04.00 p.m.

Details of Special Resolutions passed in the previous three Annual General Meetings.

Date of Annual General Meeting	Number of Special Resolutions passed	Details of Special Resolutions Passed
September 28, 2022	2	- To re-appoint Mr. Pavan Pal Kaushal (DIN 07117387) as an Independent Director of the Company. - To re-appoint Mr. Pallav Mohapatra (DIN: 02300885) as CEO & Managing Director of the Company.
June 27, 2023	1	To revise the remuneration paid of Mr. Pallav Mohapatra, CEO & Managing Director for FY 2023-24.
September 27, 2024	1	To re-appoint Mr. Narayanan Subramaniam (DIN:00166621) as an Independent Director of the Company.

All special resolutions set out in the notices for the Annual General Meetings were passed by the shareholders at the respective meetings with requisite majority.

Extraordinary General Meeting

During the year, no extraordinary General Meeting of the members was held.

Postal Ballot

During the year, members of the Company have not approved of any resolutions through postal ballot.

MEANS OF COMMUNICATION

1. Publication of quarterly financial results:

During the year under review, publication of quarterly, half-yearly, nine-monthly and annual financial results was not applicable to the company.

2. Website and News Releases:

A separate dedicated section under 'Corporate Governance/Investors Relations' on the Company's website gives information of Annual Report, and Annual financial results along with the applicable policies of the Company.

During the year under review, disclosure with respect to the information related to Unclaimed dividend, Quarterly/Half yearly/Nine-monthly Financial Results are not applicable to the company.

3. Stock Exchange:

The Equity shares of the Company are not listed on any of the Stock Exchange.

GENERAL SHAREHOLDER'S INFORMATION

Corporate Identity Number (CIN): U65999MH2002PLC134884

ISIN number: INE148G01016

Annual General Meeting

Date and time	: September 29, 2025 at 04:00 p.m.
Venue / Mode	: Through Video Conference or Other Audio-Visuals Means (VC/OVAM)
Financial Year Ending	: March 31, 2025
Tentative Schedule for declaration of results during the financial year 2025-2026	
• 1 st Quarter (June, 2025)	: Third week of August, 2025
• 2 nd Quarter (September, 2025)	: Third week of November, 2025
• 3 rd Quarter (December, 2025)	: Third week of February, 2026
• 4 th Quarter (March 2026) and Audited Financial Results for the year ended March 31, 2026.	: Last week of May, 2026
Date of Book Closure	: From September 18, 2025 to September 29, 2025 (both days inclusive) for the purpose of Annual General Meeting and payment of Dividend which will be subject to approval of shareholders.
Dividend Payment date:	: Within 30 days after September 29, 2025 (subject to approval of the shareholders)
• Final Dividend 2024-2025 recommended by the Board of Directors at its Meeting held on May 7, 2025.	
Listing on Stock Exchange and Stock Code	: Equity Shares of the Company are not listed at BSE Limited and National Stock Exchange of India Limited.
Face Value of Equity Shares	: ₹10/- each.

Monthly High/Low price of Equity Shares of the Company during the financial year 2024-2025 on BSE Limited and National Stock Exchange of India Limited.

Not Applicable

Month	BSE Limited (BSE)		National Stock Exchange of India Limited (NSE)	
	Month's High Price (₹)	Month's Low Price (₹)	Month's High Price (₹)	Month's Low Price (₹)
NA	NA	NA	NA	NA

REGISTRAR AND TRANSFER AGENT

For any queries relating to the shares of the Company, correspondence may please be addressed to:

MUFG Intime India Private Limited

A part of MUFG Corporate Markets, a division of MUFG Pension & Market Services

(Formerly Link Intime India Private Limited)

C-101, Embassy 247, L.B.S. Marg, Vikhroli (West),
Mumbai - 400 083

Tel: (022) 4918 6000, Fax : (022) 4918 6060

Website: www.in.mpms.mufg.com

E-Mail: mumbai@in.mpms.mufg.com

SHARE TRANSFER SYSTEM

During FY 2024-25, 3i Infotech Limited, the Registrar and Share Transfer Agent (RTA) of the Company ensured compliance with all the procedural requirements with respect to transfer, transmission and transposition of shares and formalities with respect to name deletion, sub-division, consolidation, renewal, exchange and endorsement of share certificates. Subsequently, in the F.Y.2025-26, the Company has changed its RTA to **MUFG Intime India Private Limited** ("MUFG"), which has taken over responsibility for all share registry activities, both in physical and electronic form.

In accordance with the mandate of the Securities and Exchange Board of India (SEBI), securities of listed companies can be transferred only in dematerialised form. Consequently, the Company and its RTA do not accept any requests transfer of shares in physical form. Members holding shares in physical form are advised to avail the facility of dematerialisation. However, investors are not barred from holding shares in physical form. Transfers in electronic form are much simpler and quicker as the members have to approach their respective depository participants and the transfers are processed by NSDL/CDSL, as the case may be.

DISTRIBUTION OF SHAREHOLDING AS ON MARCH 31, 2025

Not Applicable

SHAREHOLDING PATTERN AS ON MARCH 31, 2025

Sr. No.	Category of Shares	No. of Shares	% of total shares
(A)	Promoter & Promoter Group :		
	(a) Individuals/Hindu Undivided Family	0	0
	(b) Bodies Corporate	291,383,245	89.68
	Sub Total :	291,383,245	89.68
(B)	Public Shareholding :		
	1. Institutions		
	(a) Financial Institutions/Banks	16,841,200	5.18
	(b) Foreign Institutional Investors	0	0
	2. Non-Institutions		
	(a) Directors and their relatives (excluding Independent Directors and Nominee Directors)	0	0
	(b) Individuals	404,837	0.12
	(c) Trust	0	0
	(d) Hindu Undivided Family	0	0
	(e) Non-Resident Indians (NRI)	0	0
	(f) Investor Education and Protection Fund Authority Ministry of Corporate Affairs	0	0
	(g) Bodies Corporate	16,267,858	5.01
	(h) Body Corp-Ltd Liability Partnership	0	0
	Sub Total :	33,513,895	10.31
	GRAND TOTAL	324,897,140	100.00

Dematerialization of Shares:

324,830,376 Equity Shares of ₹ 10/- each (i.e. 99.98%) of the total capital of the Company have been dematerialized as on March 31, 2025. Shareholders who continue to hold shares in physical form are requested to dematerialize their shares at the earliest and avail various benefits of dealing in securities in electronic/dematerialized form. For any clarification, assistance or information, please contact the Registrar and Transfer Agent of the Company.

Outstanding GDRs/ADRs/Warrants/Convertible Instruments and their impact on equity:

The Company does not have any outstanding GDRs/ ADRs/ Warrants/ Convertible Instruments as on March 31, 2025.

ADDRESS FOR CORRESPONDENCE

Asset Reconstruction Company (India) Limited

The Ruby, 10th Floor, 29, Senapati Bapat Marg,
Dadar (West), Mumbai – 400 028.
E-mail: cs@arcil.co.in

Shareholders are requested to quote their folio no./DP ID & Client ID, e-mail address, telephone number and full address while corresponding with the Company and its Registrar & Transfer Agent.

National Electronic Clearing System (NECS) for dividend:

The remittance of dividend through Electronic Clearing System has been moved to National Electronic Clearing System (NECS) platform through core banking system effective 1st October 2009. Accordingly, dividend will be credited to the shareholders' bank account through NECS where complete core banking details are available with the Company. In the event any branch of a bank has not migrated to core banking system, or where core banking account is not furnished by the shareholder to the Depository/Company as the case may be, the Company will print details available in its records on the dividend warrants to be issued to the shareholders.

For shares held in physical form:

Investors who would like to avail NECS facility and are holding shares in physical form may send in their NECS Mandate Form, duly filled in to the Company's Registrar and Transfer Agent, MUFG Intime India Private Limited. The NECS Mandate instruction should be under the signature of the shareholder(s) as per the specimen signature lodged with the Company.

For shares in electronic/dematerialized form:

Investors holding shares in dematerialized or electronic form may check the details on record with the concerned Depository Participant (DP). Pursuant to the Depository Regulations, the Company is obliged to pay dividend on dematerialized shares as per the details furnished by the concerned DP. The Company or the Registrar and Transfer

Agent cannot make any change in such records received from the Depository.

Transfer of unclaimed dividend to Investor Education and Protection Fund:

During the year under review, there was no transfer of unclaimed dividend to Investor Education and Protection Fund.

OTHER DISCLOSURES

a. Related Party Transactions:

All the related party transactions as required under Ind AS - 24 are reported in the notes to the financial statement.

Further, there were no contracts or arrangements with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013.

During the year under review, Policy on materiality of RPTs is not applicable to the Company.

The Audit Committee and the Board of Directors of the Company have formulated the Policy on dealing with RPTs and which is uploaded on the website of the Company and can be accessed through the following link: <https://www.arcil.co.in/about-us/corporate-governance>.

b. Details of non-compliance by the listed entity, penalties, strictures imposed on the listed entity by stock exchange(s) or SEBI or any statutory authority, on any matter related to capital markets, during the last three years:

No penalty, strictures imposed on the company by stock exchange(s) or the SEBI or any statutory authority, on any matter related to capital markets, during the last three years i.e.- 2022-2023, 2023-2024 and 2024-25 respectively.

There is no significant material orders passed by the Regulators/ Courts or Tribunals impacting the going concern status of the Company's operations in future.

c. Whistle Blower Policy:

The Company has adopted a whistle blower policy and has established the necessary vigil mechanism for employees and directors to report concerns about unethical behavior. No person has been denied access to the Chairman of the Audit Committee. The said policy has been also put up on the website of the Company at the following link: <https://www.arcil.co.in/about-us/corporate-governance>.

d. Reconciliation of Share Capital Audit:

During the year under review, reconciliation of share capital audit report is not applicable to the company.

Corporate Governance Report

e. Code of Conduct

During the year review, the Code of Conduct was not applicable to the Board as well as the designated employees.

f. Risk Management:

Business risk evaluation and management is an ongoing process within the Company. The assessment is periodically examined by the Risk Management Committee.

g. Non-mandatory requirements:

During the year under review, adoption of non-mandatory requirements is not applicable to the Company.

The following non-mandatory requirements under Part E of Schedule II of the SEBI Listing Regulations to the extent they have been adopted are mentioned below:

- **Shareholders' Rights:** The Annual Financial Statements are posted on the Company's website and can be accessed at <https://www.arcil.co.in/about-us/corporate-governance>.
- **Modified Opinion in Auditor's Report:** During the year under review, there is no audit qualification on the Company's financial statements. The Company continues to adopt best practices to ensure regime of unmodified audit opinion.
- **Reporting of Internal Auditor:** The Internal Auditor Report along with their observations, if any, are reported to the Audit Committee and has direct access to the Audit Committee.
- **Non-Executive Chairman's Office:** The Chairman of the Company is Non-Executive Independent Director and his office is separate from the CEO & Managing Director's Office.
- **Disclosure on loans or advances:** Loans or advances extended by the Company or its subsidiaries, which bear resemblance to loans, to any firms or companies where the Directors of the Company hold an interest are disclosed in notes to the financial statements, if any.

h. Compliances with Governance Framework:

During the financial year ended on March 31, 2025, the company has complied, to the extent applicable, with the requirements of SEBI (Listing Obligation and Disclosure Requirement) Regulations, 2015.

i. Certificate from a Company Secretary in Practice:

The Company has received a certificate as required under Part C of Schedule V of the Listing Regulations from M/s. Khanna & Co., Practicing Company Secretaries, that none of the Directors on the Board

of the Company have been debarred or disqualified from being appointed or continuing as directors of the Company by the Securities and Exchange Board of India / Ministry of Corporate Affairs or any such statutory authority and the same is annexed to this Report.

j. Recommendation of any Committee:

During the year, there were no instances where Board had not accepted any recommendation of any Committee of the Board which is mandatorily required.

k. Statutory Auditors' Fees:

Total fees paid to MSKA & Associates, Chartered Accountants, Statutory Auditors on annual remuneration of ₹ 36,00,000/- for the Financial Year 2024-2025.

l. Disclosures in relation to the Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:

- Number of complaints filed during the financial year - NIL
- Number of complaints disposed of during the financial year - NIL
- Number of complaints pending at the end of the financial year - NIL

SUBSIDIARY COMPANIES

As per the Companies Act, 2013 ("the Act"), the Company has neither any subsidiary/associate company, nor has entered into any joint venture agreement. The Company continues to be a subsidiary of Avenue India Resurgence Pte. Ltd. The consolidated financial statements of the Company include the accounts of 88 Trusts, consolidated as per Ind-AS. While the Company did not undertake any merger or acquisition during the year at the Company level, its focus was evident in the accelerated growth of the retail business, reflecting a conscious pivot towards granular assets and fee-based model, capital-light business models.

During the year under review, policy for determining 'material subsidiaries' is not applicable to the company.

For and on behalf of the Board
Asset Reconstruction Company (India) Limited

Sd/-
Pallav Mohapatra
CEO & Managing Director
DIN: 02300885
Date: September 04, 2025
Place: Mumbai

CERTIFICATE OF NON-DISQUALIFICATION OF DIRECTORS

(Pursuant to Regulation 34(3) and Schedule V Para C clause (10)(i) of the SEBI
(Listing Obligations and Disclosure Requirements) Regulations, 2015)

To,
The Members of
Asset Reconstruction Company (India) Limited,
The Ruby, 10th Floor, 29,
Senapati, Bapat Marg,
Dadar (West), Mumbai - 400 028

We have examined the relevant registers, records, forms, returns and disclosures received from Directors of Asset Reconstruction Company (India) Limited having CIN No. U65999MH2002PLC134884 and having registered office at The Ruby, 10th Floor, 29, Senapati, Bapat Marg, Dadar (West), Mumbai - 400 028 (hereinafter referred to as 'the Company'), produced before us by the Company for the purpose of issuing this Certificate, in accordance with Regulation 34(3) read with Schedule V Para-C Sub clause 10(i) of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015.

In our opinion and to the best of our information and according to the verifications (including Directors Identification Number (DIN) status at the portal (www.mca.gov.in) as considered necessary and explanations furnished to us by the Company & its officers, we hereby certify that none of the Directors on the Board of the Company as stated below for the Financial Year ending on March 31, 2025 have been debarred or disqualified from being appointed or continuing as Directors of companies by the Securities and Exchange Board of India, Ministry of Corporate Affairs, or any such other Statutory Authority.

Sr. No.	Name of Director	DIN	Date of Appointment
1.	Narayanan Subramaniam	00166621	27/05/2021
2.	Sudarshan Sen	03570051	13/11/2023
3.	Ashish Shukla	09145210	06/09/2022
4.	Ashok Kumar Sharma	09832521	26/12/2024
5.	Pavan Pal Kaushal	07117387	27/08/2019
6.	Balachander Rajaraman	08012912	01/11/2023
7.	Raksha Shashikant Kothari	02184815	16/04/2024
8.	Pallav Mohapatra	02300885	08/03/2021

Ensuring the eligibility for the appointment / continuity of every Director on the Board is the responsibility of the management of the Company. Our responsibility is to express an opinion on these based on our verification. This certificate is neither an assurance as to the future viability of the Company nor of the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Khanna & Co.
Practicing Company Secretaries

Sd/-
Preeti A. Moorkoth Khanna
Mem.no: F7683
COP: 8468
UDIN: F007683G001173881
Peer Review: 6305/2024

Date: September 04, 2025
Place: Pune

CERTIFICATE IN TERMS OF REGULATION 17(8) OF THE SEBI (LISTING OBLIGATIONS AND DISCLOSURES REQUIREMENT) REGULATIONS, 2015

The Board of Directors

Asset Reconstruction Company (India) Limited

- a) We have reviewed financial statement and the cash flow statement for the year ended March 31, 2025, and that to the best of our knowledge and belief:
 - (i) These statements do not contain any materially untrue statement or omit any material fact or contain statements that might be misleading.
 - (ii) These statements together present a true and fair view of the Company's affairs and are in compliance with existing Accounting Standards, applicable laws and regulations.
- b) There are, to the best of our knowledge and belief, no transactions entered into by the Company during the year which are fraudulent, illegal or violative of the Company's Code of Conduct.
- c) We accept responsibility for establishing and maintaining internal controls for financial reporting and that we have evaluated the effectiveness of internal control systems of the Company pertaining to financial reporting and we have disclosed to the Auditors and the Audit Committee, deficiencies in the design or operation of such internal controls, if any, of which we have aware, and the steps taken or propose to take to rectify these deficiencies.
- d) We have indicated to the Auditors and the Audit Committee that –
 - (i) There has not been any significant change in internal control over financial reporting during the year under reference;
 - (ii) There has not been any significant changes in accounting policies during the year and that the same have been disclosed in the notes to the financial statements; and
 - (iii) there has not been any instances during the year of significant fraud of which we had become aware and the involvement therein, if any, of the management or an employee having a significant role in the Company's internal control system over financial reporting.

For and on behalf of the Board

Asset Reconstruction Company (India) Limited

Sd/-

Pallav Mohapatra

CEO & Managing Director

DIN: 02300885

Sd/-

Pramod Kumar Gupta

Chief Financial Officer

Date: September 04, 2025

Place: Mumbai

CERTIFICATE ON CORPORATE GOVERNANCE

To
The Members of
Asset Reconstruction Company (India) Limited

We have examined the compliance of conditions of Corporate Governance by Asset Reconstruction Company (India) Limited (CIN: U65999MH2002PLC134884) (the Company) for the year ended March 31, 2025.

The compliance of conditions of Corporate Governance is the responsibility of the Management. Our examination was limited to procedures and implementation thereof, adopted by the Company for ensuring the compliance of the conditions of Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In our opinion and to the best of our information and according to the explanations given to us, we certify that the Company is an unlisted public company and has complied, to the extent applicable, with the conditions of Corporate Governance as stipulated in the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

We state that such compliance is neither an assurance as to the future viability of the Company nor the efficiency or effectiveness with which the management has conducted the affairs of the Company.

For Khanna & Co.
Practicing Company Secretaries

Sd/-
Preeti A. Moorkoth Khanna
Mem.no: F7683
COP: 8468
UDIN: F007683G001173826
Peer Review: 6305/2024

Date: September 04, 2025
Place: Pune

Independent Auditor's Report

To the Members of
Asset Reconstruction Company (India) Limited

Report on the Audit of the Standalone Financial Statements

Opinion

We have audited the accompanying standalone financial statements of Asset Reconstruction Company (India) Limited (the "Company"), which comprise the Balance Sheet as at March 31, 2025, and the Statement of Profit and Loss, including Other Comprehensive Income, Statement of Changes in Equity and Statement of Cash Flow for the year then ended, and notes to the standalone financial statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "standalone financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid standalone financial statements give the information required by the Companies Act, 2013 (the "Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2025, and profit (including other comprehensive income), changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit of the standalone financial statements in accordance with the Standards on Auditing (SAs) specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Standalone Financial Statements' section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India ("the ICAI") together with the ethical requirements that are relevant to our audit of the standalone financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence obtained by us is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in

our audit of the standalone financial statements for the year ended March 31, 2025 (current year). These matters were addressed in the context of our audit of the standalone financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
	Valuation of Investments in Security Receipts ("SRs")	We have understood the process of submitting input data and information i. e. Expected future cashflow statements for the recoverable amount of the underlying assets of the related NPAs taken over, as prepared and submitted by the management at the time of first rating, to the approved rating agencies. Subsequent to first rating, updated cash flows are considered of major Trusts to determine NAV.
	Total Investment in SRs as at March 31, 2025: ₹ 2,77,165.12 lakhs	We also held discussions with external agencies to understand their procedures for evaluating the expected cash flows and the methodology used for determining the rating bands of the Security Receipts.
	Security Receipts Written Off ₹2,040.06 Lakhs	On a Sample basis, we have verified the Expected Future Cashflow Statements and understood the management estimates and assumptions and its reasonableness in this regard for the NPAs acquired during the year.
	Fair Valuation Gain of ₹ 11,847.38 Lakhs for the year ended March 31, 2025:	
	The Company holds its investment in the form of Security Receipts (SR) issued by the Trusts and represents investment in underlying pool of assets. These investments are classified as fair value through profit and loss.	
	The fair value of SRs is determined through discounted cash flow method which involves significant management judgement using inputs such as projection of future cash flows and expenses and recovery rate bands obtained from rating agencies.	

Sr. No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
	Further, the management has done an assessment to ascertain future recoverability estimates of the underlying assets. In making this assessment the management has used estimates, assumptions and internal and external information available at the date of the financial statements Refer Note 6, Note 23 and Note 29 to the Standalone Financial Statements.	The estimates and associated assumptions are based on historical experience of the management and other factors that are considered relevant by management. These are subject to significant uncertainty. Actual results may differ from these estimates made. We have verified the design and operating effectiveness of internal controls over the process of measurement of fair value and the declaration of NAV. Verified the adequacy and accuracy of the disclosures related to investments in SRs and fair valuation included in these financial statements.

Information Other than the Standalone Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the Director's report but does not include the standalone financial statements and our auditor's report thereon.

Our opinion on the standalone financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the standalone financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the standalone financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Standalone Financial Statements

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these standalone financial statements that give a true and fair view of the financial position, financial performance, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness

of the accounting records, relevant to the preparation and presentation of the standalone financial statement that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the standalone financial statements, the Management and Board of Directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Standalone Financial Statements

Our objectives are to obtain reasonable assurance about whether the standalone financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these standalone financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the standalone financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion,

forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls with reference to standalone financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management and Board of Directors.
- Conclude on the appropriateness of management and Board of Director's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the standalone financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the standalone financial statements, including the disclosures, and whether the standalone financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the standalone financial statements for the year ended March 31, 2025 (current year) and are therefore, the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter

should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter

The standalone financial statements of the Company for the year ended March 31, 2024, were audited by another auditor whose report dated May 29, 2024 expressed an unmodified opinion on those statements.

Our report is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 (the "Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.
2. As required by Section 143(3) of the Act, we report that:
 - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.
 - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2(h) (vi) below on reporting under Rule 11(g).
 - (c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of Changes in Equity and the Statement of Cash Flow dealt with by this Report are in agreement with the books of account.
 - (d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act.
 - (e) On the basis of the written representations received from the directors as on March 31, 2025 taken on record by the Board of Directors, none of the directors are disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
 - (f) The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2(h)(vi) below on reporting under Rule 11(g)

- (g) With respect to the adequacy of the internal financial controls with reference to standalone financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B".
- (h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The Company has disclosed the impact of pending litigations on its financial position in its standalone financial statements – Refer Note 45 to the standalone financial statements;
 - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.;
 - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;
 - iv.
 1. The Management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
 2. The Management has represented, that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities (Funding Parties), with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that the Company shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
3. Based on the audit procedures performed that have been considered reasonable and appropriate in the circumstances, and according to the information and explanations provided to us by the Management in this regard nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (1) and (2) above, contain any material mis-statement.
- v. The interim dividend paid by the Company during the year in respect of the same declared for the previous year is in accordance with section 123 of the Companies Act 2013 to the extent it applies to payment of dividend.
- vi. Based on our examination which included test checks, the Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except in the absence of sufficient and appropriate audit evidence, we are unable to comment that audit trail feature was enabled at the database level in respect of an accounting software to log any direct data changes as explained in Note 72 to the financial statements.
- Further, where enabled, audit trail feature has been operated for all relevant transactions recorded in the accounting softwares. Also, during the course of our audit, we did not come across any instance of audit trail feature being tampered with in respect of such accounting software. Additionally, the audit trail of prior year(s) has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in respective years.
3. In our opinion, according to information, explanations given to us, the remuneration paid by the Company to its directors is within the limits laid prescribed under Section 197 read with Schedule V of the Act and the rules thereunder.

For M S K A & Associates
Chartered Accountants
ICAI Firm Registration Number: 105047W

Swapnil Kale
Partner
Membership Number: 117812
UDIN: 25117812BMNUNM6702

Mumbai
May 07, 2025

ANNEXURE A TO INDEPENDENT AUDITORS' REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF ASSET RECONSTRUCTION COMPANY (INDIA) LIMITED FOR THE YEAR ENDED MARCH 31, 2025

[Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report]

- | | |
|--|--|
| <p>i. (a) A The Company has maintained proper records showing full particulars including quantitative details and situation of property, plant and equipment and relevant details of right-of-use assets.</p> <p>i. (a) B The Company has maintained proper records showing full particulars of intangible assets.</p> <p>i. (b) Property, Plant and Equipment have been physically verified by the management at during the year and no material discrepancies were identified on such verification.</p> <p>i. (c) According to the information and explanations given to us and on the basis of our examination of the records of the Company, the title deeds of immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee) as disclosed in the standalone financial statements, are held in the name of the Company.</p> <p>i. (d) According to the information and explanations given to us, the Company has not revalued its property, plant and Equipment (including Right of Use assets) and intangible assets during the year. Accordingly, the provisions stated under clause 3(i)(d) of the Order are not applicable to the Company.</p> <p>i. (e) According to the information and explanations given to us, no proceeding has been initiated or pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988, as amended and rules made thereunder. Accordingly, the provisions stated under clause 3(i)(e) of the Order are not applicable to the Company.</p> <p>ii. (a) The Company is involved in the business of rendering services and does not hold any inventory. Accordingly, the provisions stated under clause 3(ii)(a) of the Order are not applicable to the Company.</p> <p>ii. (b) The Company has been sanctioned working capital limits in excess of ₹ 5 crores during any point of time of the year from Banks or financial institutions, on the basis of security of investments in Security Receipts. Accordingly, the provisions stated under clause 3(ii)(b) of the Order is not applicable to the Company.</p> | <p>iii. According to the information explanation provided to us, the Company has not made any investments in, or provided any guarantee or security, or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the provisions stated under clause 3(iii) of the Order are not applicable to the Company.</p> <p>iv. According to the information and explanations given to us, there are no loans, investments, guarantees, and security in respect of which provisions of sections 185 and 186 of the Companies Act, 2013, are applicable and accordingly, the requirement to report under clause 3(iv) of the Order is not applicable to the Company.</p> <p>v. According to the information and explanations given to us, the Company has neither accepted any deposits from the public nor any amounts which are deemed to be deposits, within the meaning of the provisions of Sections 73 to 76 of the Companies Act, 2013 and the rules framed there under. Accordingly, the requirement to report under clause 3(v) of the Order is not applicable to the Company.</p> <p>vi. The provisions of sub-Section (1) of Section 148 of the Companies Act, 2013 are not applicable to the Company as the Central Government of India has not specified the maintenance of cost records for any of the products/ services of the Company. Accordingly, the requirement to report on clause 3(vi) of the Order is not applicable to the Company.</p> <p>vii. (a) According to the information and explanations given to us and the records examined by us, in our opinion, undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, cess and other statutory dues have been regularly deposited by the Company with appropriate authorities in all cases during the year. No undisputed amounts payable in respect of these statutory dues were outstanding as at March 31, 2025, for a period of more than six months from the date they became payable.</p> <p>vii. (b) According to the information and explanation given to us and the records examined by us, there are no dues relating to goods and services tax, provident fund, employees' state insurance, income-tax, cess and other statutory dues which have not been deposited on account of any dispute.</p> |
|--|--|

- viii. According to the information and explanations given to us, there are no transaction which are not recorded in the books of account which have been surrendered or disclosed as income during the year in Income-tax Assessment under the Income Tax Act, 1961. Accordingly, the requirement to report as stated under clause 3(viii) of the Order is not applicable to the Company.
- ix. (a) In our opinion and according to the information and explanations given to us and the records of the Company examined by us, the Company has not defaulted in repayment of loans or borrowings or in payment of interest thereon to any lender.
- ix. (b) According to the information and explanations given to us and on the basis of our audit procedures, we report that the Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- ix. (c) In our opinion and according to the information and explanations provided to us, money raised by way of term loans during the year have been applied for the purpose for which they were raised. Refer Note 14 to the financial statements.
- ix. (d) According to the information and explanations given to us, and the procedures performed by us, and on an overall examination of the standalone financial statements of the Company, we report that no funds raised on short-term basis have been utilised for long-term purposes by the Company.
- ix. (e) According to the information explanation given to us and on an overall examination of the standalone financial statements of the Company, we report that the Company has not taken any funds from an any entity or person on account of or to meet the obligations of its subsidiaries and associates
- ix. (f) According to the information explanations given to us and procedures performed by us, we report that the Company has raised loans during the year on the pledge of securities held in its subsidiaries and associates Further, the Company has not defaulted in repayment of such loans raised.
- For details refer Annexure I (A) of Note 6 of the accompanying Standalone Financial Statements
- x. (a) In our opinion and according to the information explanation given to us, the Company did not raise any money by way of initial public offer or further public offer (including debt instruments) during the year. Accordingly, the reporting requirement under clause 3(x)(a) of the Order is not applicable to the Company.
- x. (b) According to the information and explanations given to us and based on our examination of the records of the Company, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully, partly, or optionally convertible) during the year. Accordingly, the requirements to report under clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) Based on our examination of the books and records of the Company and according to the information and explanations given to us, we report that no fraud by the Company on the Company has been noticed or reported during the year in the course of our audit.
- xi. (b) During the year no report under Section 143(12) of the Act, has been filed by [secretarial auditor or by us] in Form ADT-4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- xi. (c) As represented to us by the Management, there are no whistle-blower complaints received by the Company during the year.
- xii. The Company is not a Nidhi Company. Accordingly, the provisions stated under clause 3(xii)(a) to (c) of the Order are not applicable to the Company.
- xiii. According to the information and explanations given to us and based on our examination of the records of the Company, transactions with the related parties are in compliance with Sections 177 and 188 of the Companies Act, 2013, where applicable and details of such transactions have been disclosed in the standalone financial statements as required by the applicable accounting standards.
- xiv. (a) In our opinion and based on our examination, the Company has an internal audit system commensurate with the size and nature of its business.
- xiv. (b) We have considered the internal audit reports of the Company issued till the date of our audit report, for the period under audit.
- xv. According to the information and explanations given to us, and based on our examination of the records of the Company, in our opinion during the year the Company has not entered into any non-cash transactions with its directors or persons connected with its directors and accordingly, the requirement to report on on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) The Company is not required to be registered under Section 45 IA of the Reserve Bank of

Standalone

India Act, 1934 (2 of 1934) and accordingly, the requirements to report under clause 3(xvi)(a) of the Order is not applicable to the Company. The Company is registered as a Securitization and Reconstruction Company under SARFAESI Act, 2002 and has a valid certificate to operate as an Asset Reconstruction Company.

- xvi. (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities during the year and accordingly, the provisions stated under clause 3 (xvi)(b) of the Order are not applicable to the Company.
- xvi. (c) The Company is not a Core investment Company (CIC) as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report under clause 3 (xvi)(c) of the Order is not applicable to the Company.
- xvi. (d) The Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) does not have any Core Investment Company (as part of its group. Accordingly, the requirement to report under clause 3(xvi)(d) of the Order is not applicable to the Company.
- xvii. Based on the overall review of standalone financial statements, the Company has not incurred cash losses in the current financial year and in the immediately preceding financial year. Accordingly, the requirement to report under clause 3(xvii) of the Order is not applicable to the Company.
- xviii. There has been no resignation of the statutory auditors during the year. Accordingly, reporting under clause 3(xviii) of the Order is not applicable to the Company.
- xix. According to the information and explanations given to us and on the basis of the financial ratios, ageing and expected dates of realisation of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting

the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

- xx (a) In respect of other than ongoing projects, there are no unspent amounts that are required to be transferred to a Fund as specified in Schedule VII of the Companies Act, 2013 as disclosed in Note 41 to the standalone financial statements.
- xx (b) In respect of ongoing projects, there are no unspent amounts that are required to be transferred to a special account as specified in Schedule VII of the Companies Act, 2013 as disclosed in Note 41 to the standalone financial statements.
- xxi. The reporting under clause 3(xxi) of the Order is not applicable in respect of audit of standalone financial statements. Accordingly, no comment in respect of the said Clause has been included in the report.

For **M S K A & Associates**

Chartered Accountants

ICAI Firm Registration Number: 105047W

Swapnil Kale

Partner

Membership Number: 117812

UDIN: 25117812BMNUNM6702

Mumbai

May 07, 2025

ANNEXURE B TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE STANDALONE FINANCIAL STATEMENTS OF ASSET RECONSTRUCTION COMPANY (INDIA) LIMITED

Referred to in paragraph 1(g) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the Members of Asset Reconstruction Company (India) Limited on the Financial Statements for the year ended March 31, 2025

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

We have audited the internal financial controls with reference to standalone financial statements of Arcil Reconstruction Company (India) Limited (the "Company") as of March 31, 2025 in conjunction with our audit of the standalone financial statements of the Company for the year ended on that date.

Opinion

In our opinion, the Company, in all material respects, an adequate internal financial controls with reference to standalone financial statements and such internal financial controls with reference to standalone financial statements were operating effectively as at March 31, 2025, based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the "ICAI").

Management's and Board of Director's Responsibility for Internal Financial Controls

The Company's Management and the Board of Directors are responsible for establishing and maintaining internal financial controls based on the internal control with reference to standalone financial statements criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the Company's internal financial controls with reference to standalone financial statements based on our audit. We conducted our audit in accordance with the Guidance Note and the Standards on Auditing, issued by ICAI and deemed to be prescribed under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply

with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to standalone financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to standalone financial statements and their operating effectiveness. Our audit of internal financial controls with reference to standalone financial statements included obtaining an understanding of internal financial controls with reference to standalone financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the standalone financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to financial statements.

Meaning of Internal Financial Controls With reference to Standalone Financial Statements

A company's internal financial control with reference to standalone financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of standalone financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to standalone financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of standalone financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the standalone financial statements.

Inherent Limitations of Internal Financial Controls With reference to Standalone financial statements

Because of the inherent limitations of internal financial controls with reference to standalone financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to standalone financial statements to future periods are subject to the risk that the internal financial control with reference to standalone financial statements may become inadequate because of changes

in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **M S K A & Associates**

Chartered Accountants

ICAI Firm Registration Number: 105047W

Swapnil Kale

Partner

Membership Number: 117812

UDIN: 25117812BMNUNM6702

Mumbai

May 07, 2025

Standalone Balance Sheet

as at 31st March 2025

		(₹ In lacs)	
Particulars	Note	As at March 31, 2025	As at March 31, 2024
Assets			
1 Financial assets			
(a) Cash and Cash Equivalents	3	13,690.75	33,248.27
(b) Bank Balance other than Cash and Cash Equivalents	4	12,178.04	7,704.75
(c) Trade Receivables	5	7,204.94	7,297.38
(d) Investments	6	2,77,165.13	2,06,239.31
(e) Other Financial Assets	7	2,420.96	1,743.74
Total Financial assets (I)		3,12,659.82	2,56,233.45
2 Non-financial assets			
(a) Current Tax Assets (Net)		3,558.78	13,189.32
(b) Property, Plant and Equipment	9	3,546.14	3,699.69
(c) Other Intangible Assets	10	374.96	31.91
(d) Intangible Assets Under Development	11	67.59	330.00
(e) Other Non-Financial Assets	12	6,174.34	6,049.12
Total Non-financial assets (II)		13,721.80	23,300.04
Total Assets (I + II)		3,26,381.62	2,79,533.48
Liabilities and Equity			
Liabilities			
1 Financial liabilities			
(a) Payables	13		
(i) total outstanding dues of micro enterprises and small enterprises		34.13	19.95
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises		151.28	122.27
(b) Borrowings (other than Debt securities)	14	30,598.62	14,994.70
(c) Other Financial Liabilities	15	2,980.04	11,215.44
Total Financial liabilities (III)		33,764.07	26,352.36
2 Non-financial liabilities			
(a) Provisions	16	4,215.28	4,047.37
(b) Deferred Tax Liabilities (Net)	8	4,565.49	1,062.37
(c) Other Non-Financial Liabilities	17	7,056.97	1,820.19
Total Non-financial liabilities (IV)		15,837.74	6,929.93
3 Equity			
(a) Equity Share Capital	18	32,489.71	32,489.71
(b) Other Equity	18A	2,44,290.10	2,13,761.56
Total Equity (V)		2,76,779.81	2,46,251.27
Total Liabilities and Equity (III+ IV + V)		3,26,381.62	2,79,533.56

Material accounting policies

The above balance sheet should be read in conjunction with the accompanying notes 1-74 and Annexure I & II.

As per our report of even date attached
For M S K A & Associates
Chartered Accountants
ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors
Asset Reconstruction Company (India) Limited

Swapnil Kale
Partner
Membership Number : 117812

Narayanan Subramaniam
Chairman
DIN: 00166621

Pallav Mohapatra
CEO & MD
DIN: 02300885

Pramod Gupta
Chief Financial Officer

Ameet Kela
Company Secretary

Place: Mumbai
Date: May 07, 2025

Place: Mumbai
Date: May 07, 2025

Standalone Statement of Profit & Loss

for the year ended on 31st March 2025

(₹ In lacs)			
Particulars	Note	Year ended March 31, 2025	Year ended March 31, 2024
Revenue from Operations			
(i) Fees and Other Income	19	17,190.68	17,887.10
(ii) Other Operating Income	20	19,225.37	8,233.75
(iii) Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	21	10,003.12	28,747.45
(iv) Interest Income	22	1,378.31	2,145.75
(v) Net Gain on Fair Value Changes-Unrealised	23	11,844.53	-
Total Revenue from Operations (I)		59,642.01	57,014.05
Other Income (II)	24	2,697.63	396.56
Total Income (III=I+II)		62,339.64	57,410.61
Expenses			
(i) Finance Costs	25	1,133.13	400.53
(ii) Impairment of Financial Instruments/ Financial Assets	26	389.35	239.04
(iii) Employee Benefits Expenses	27	6,094.13	5,565.94
(iv) Depreciation, Amortization and Impairment	28	215.27	193.18
(v) Write off of Security Receipts, Unrealized Fee & Expenses	29	3,671.34	4,926.41
(vi) Other Expenses	30	3,112.85	2,585.64
(vii) Net Loss on Fair Value Changes-Unrealised	23	-	2,580.19
Total Expenses (IV)		14,616.07	16,490.93
Profit before tax (V=III-IV)		47,723.57	40,919.68
Tax Expense (VI)			
(1) Current Tax		8,688.82	11,139.43
(2) Deferred Tax		3,503.11	(754.00)
		12,191.93	10,385.43
Profit / (Loss) for the year (VII=V-VI)		35,531.64	30,534.25
Other Comprehensive Income			
a. Items that will not be realised to profit & loss			
- Remeasurement of defined benefit plans		(173.26)	(180.26)
b. Income tax relating to items that will not be realised to profit & loss		43.61	45.37
Total Other Comprehensive Income (a + b)		(129.65)	(134.89)
Comprehensive Income for the year		35,401.99	30,399.36
Earnings per equity share:			
(Nominal Value ₹10/- per share)	34	10.94	9.40
- Basic and diluted (in ₹)			

Material accounting policies

The above balance sheet should be read in conjunction with the accompanying notes 1-74 and Annexure I & II.

As per our report of even date attached

For M S K A & Associates

Chartered Accountants

ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors

Asset Reconstruction Company (India) Limited**Swapnil Kale**

Partner

Membership Number : 117812

Narayanan Subramaniam

Chairman

DIN: 00166621

Pallav Mohapatra

CEO & MD

DIN: 02300885

Pramod Gupta

Chief Financial Officer

Ameet Kela

Company Secretary

Place: Mumbai

Date: May 07, 2025

Place: Mumbai

Date: May 07, 2025

Standalone Statement of Cash flow

for the year ended on 31st March 2025

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
CASH FLOW FROM OPERATING ACTIVITIES:		
Net Profit Before Tax	47,723.57	40,919.68
Adjustments for:		
Security Receipts written off	2,040.06	494.61
Realisation against investments written off in previous years	(1,441.70)	(14,549.50)
Unrealised fees & expenses written off (net)	(6,930.15)	(9,766.14)
Profit on sale of Property, plant & equipment	(2.95)	(3.42)
Depreciation, amortization and impairment	215.27	193.18
Profit on sale of equity shares	(11.56)	-
Profit on mutual fund redemption	(129.83)	-
Fair Value (gain)/ loss on equity shares	5.91	(5.55)
Fair Value (gain)/ loss on security receipts	(11,847.38)	2,585.74
Fair Value (gain)/ loss on mutual funds	(3.06)	-
Impairment gain/(loss) on financial instruments	389.35	239.04
Interest on Income Tax Refund	(2,178.20)	(78.75)
Interest on deposits with Banks	(990.38)	(1,363.32)
Finance cost	1,133.13	400.53
Operating Cash Flow before Working Capital changes	27,972.08	19,066.10
Working Capital Changes:		
Decrease / (Increase) in Trade Receivables	3,942.50	3,945.68
Decrease / (Increase) in Other Financial and Non-Financial Assets	1,888.31	3,650.61
Increase / (Decrease) in Payables	43.19	108.25
Increase / (Decrease) Other Financial Liabilities	(8,159.30)	6,039.93
Increase/ (Decrease) in Remeasurements of defined benefit plans	(173.26)	(180.26)
Increase / (Decrease) in Other Non Financial Liabilities and Provisions	5,404.69	(3,795.40)
Cash generated from operations	30,918.20	28,834.91
Direct taxes paid (net of refunds)	985.53	(8,670.19)
NET CASH GENERATED FROM OPERATING ACTIVITIES (A)	31,903.74	20,164.72
CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of Fixed Assets including capital advances	(154.66)	(439.62)
Proceeds from Sale of Fixed Assets	3.18	12.51
Proceeds from redemption of Investments	72,460.81	77,484.37
Investments in Security Receipts	(1,28,148.86)	(94,496.80)
Investments in Mutual Fund	(27,198.74)	-
Proceeds from sale of equity shares/NCDs	19.82	-
Redemption in Mutual Fund	23,328.77	-
(Increase) / Decrease in Bank deposits not considered as cash & cash equivalent	(4,253.74)	13,876.54
(Increase) / Decrease in earmarked constituent balances	(157.07)	484.72
Interest on Income Tax Refund	2,178.20	78.75
Interest Received on deposits with bank	927.90	1,369.40
NET CASH (USED IN) INVESTING ACTIVITIES (B)	(60,994.39)	(1,630.12)

Standalone Statement of Cash flow

for the year ended on 31st March 2025

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
CASH FLOW FROM FINANCING ACTIVITIES:		
Proceeds / (Repayment) from Short Term Borrowings (net)	10,598.28	(1,805.30)
Proceeds / (Repayment) from Term Loan (net)	5,000.00	5,000.00
Dividend paid	(4,873.46)	(8,122.43)
Finance cost	(1,124.45)	(401.85)
Repayment of Lease Liabilities	(67.24)	-
NET CASH GENERATED FROM FINANCING ACTIVITIES (C)	9,533.13	(5,329.58)
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A + B + C)	(19,557.52)	13,205.01
Cash and Cash Equivalents at the beginning of the year	33,248.27	20,043.26
Cash and Cash Equivalents at the end of the year (Refer Note 3)	13,690.75	33,248.27
Components of Cash & Cash Equivalents		
Balances with banks		
- on current account	2,579.10	9,567.90
- on deposits with maturity less than 3 months	11,111.65	23,680.37
	13,690.75	33,248.27

The above statement of Cash Flows has been prepared under the Indirect method as set out in Ind AS 7 on Statement of Cash Flows.

As per our report of even date attached
For M S K A & Associates
Chartered Accountants
ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors
Asset Reconstruction Company (India) Limited

Swapnil Kale
Partner
Membership Number : 117812

Narayanan Subramaniam
Chairman
DIN: 00166621

Pallav Mohapatra
CEO & MD
DIN: 02300885

Pramod Gupta
Chief Financial Officer

Ameet Kela
Company Secretary

Place: Mumbai
Date: May 07, 2025

Place: Mumbai
Date: May 07, 2025

Standalone Statement of Changes in Equity

for the year ended on 31st March 2025

A. Equity Share Capital

For the period ended March 31, 2025

Balance as at April 01, 2024	Changes in Equity Share Capital due to prior period errors	Balance as at March 31, 2025
32,489.71	-	32,489.71

For the period ended March 31, 2024

Balance as at April 01, 2023	Changes in Equity Share Capital due to prior period errors	Balance as at March 31, 2024
32,489.71	-	32,489.71

B. Other Equity

Particulars	Reserves & Surplus				Items of Other Comprehensive Income	Total
	Securities Premium	General Reserve	Impairment Reserve	Contingency Reserve	Retained Earnings	
Balance as at March 31, 2023	90,942.55	945.31	833.90	5,184.56	93,684.50	1,91,484.64
Profit for the period after income tax	-	-	-	-	30,534.25	30,534.25
Other Comprehensive income for the year before income tax	-	-	-	-	(180.26)	(180.26)
Less: Income tax on Other Comprehensive Income	-	-	-	-	45.37	45.37
Total Comprehensive Income for the period	-	-	-	-	(134.89)	30,399.36
Dividend paid	-	-	-	-	(8,122.43)	(8,122.43)
Balance as at March 31, 2024	90,942.55	945.31	833.90	5,184.56	1,16,096.32	2,13,761.56

(₹ In lacs)

Standalone Statement of Changes in Equity

for the year ended on 31st March 2025

Particulars	Reserves & Surplus				Items of Other Comprehensive Income	Total
	Securities Premium	General Reserve	Impairment Reserve	Contingency Reserve	Retained Earnings	
Profit for the period after income tax	-	-	-	-	-	35,531.64
Other Comprehensive income for the year before income tax	-	-	-	-	(173.26)	(173.26)
Less: Income tax on Other Comprehensive Income	-	-	-	-	43.61	43.61
Other Adjustments/Transfer		5,184.56		-5,184.56		
Total Comprehensive Income for the period	-	5,184.56	-	(5,184.56)	(129.66)	35,401.98
Dividend paid/Payable	-	-	-	-	-	(4,873.46)
Balance as at March 31, 2025	90,942.55	6,129.87	833.90	-	(370.72)	2,44,290.10

(₹ In lacs)

As per our report of even date attached

For M S K A & Associates

Chartered Accountants

ICAI Firm Registration Number : 105047W

Swapnil Kale

Partner

Membership Number : 117812

For and on behalf of Board of Directors

Asset Reconstruction Company (India) Limited

Narayanan Subramaniam

Chairman

DIN: 00166621

Pallav Mohapatra

CEO & MD

DIN: 02300885

Pramod Gupta

Chief Financial Officer

Aneet Kela

Company Secretary

Place: Mumbai

Date: May 07, 2025

Place: Mumbai

Date: May 07, 2025

Notes to Standalone Financial Statements

for the year ended 31st March 2025

1. Corporate information

Asset Reconstruction Company (India) Limited (Arcil) was incorporated as a public limited company on 11th February 2002 under the Companies Act 1956, and in pursuance of Section 3 under the Securitisation Asset Reconstruction and Security Interest Act, 2002 (SARFAESI Act).

It holds a certificate of registration issued by the Reserve Bank of India (RBI) vide RBI certificate of registration no. 01/2003 dated 29th August 2003 and operates as an Asset Reconstruction Company with powers conferred under the SARFAESI Act.

The company is engaged in the business of acquisition of non-performing and distressed assets (NPA) from Banks & Financial institutions and resolving them. It is regulated by Reserve Bank of India as a Non-Banking Financial Company (u/s 45 I (f) (iii) of RBI Act, 1934).

The Company is domiciled in India and its registered office is at 10th Floor, The Ruby, Senapati Bapat Marg, Dadar (W), Mumbai – 400 028.

2. Material accounting policies

2.1 Basis of preparation and presentation

The financial statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. The financial statements are presented in INR, the functional currency of the Company and all values are rounded to the nearest lacs. (INR 00,000), except as otherwise indicated.

The financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

The financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standards, notified under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time, and other accounting principles generally accepted in India.

Historical cost is generally based on actual consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable

or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Company takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/or disclosure purposes in these financial statements is determined on this basis.

Fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety.

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Company can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

2.2 Application of new and revised Ind AS

Standard issued and effective:

All the Ind AS issued and notified by the Ministry of Corporate Affairs under the Companies (Indian Accounting Standards) Rules, 2015 (as amended) till the financial statements are authorised for issue have been considered in preparing these financial statements.

2.3 Key accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, the management is required to make judgements, estimates and assumptions about the carrying amounts of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only the period of the revision and future periods if the revision affects both current and future periods.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Fair value measurement of Security Receipts

Investments in SRs are measured at latest declared NAV which is based on recovery ratings bands as determined by the independent rating agencies. (Refer 2.13.1.5)

Defined benefit obligations

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. (Refer 2.6)

Useful Lives of Property, Plant and Equipment

The Company reviews the useful life of assets at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods. (Refer 2.8)

Intangible Assets

The Company reviews the useful life of intangible assets at the end of each reporting period. This reassessment may result in change in amortisation expense in future periods. (Refer 2.9)

Expected Credit Loss

ECL on Trade Receivables (including Management fees receivable from SR holders) and Contract asset (including funded expenses and funded interest) is based on simplified method of ECL computation as permitted under Ind AS 109.

On a prudential basis, an ECL @ 0.40% is being made on outstanding NCDs.

For Loans and priority debt funding, ECL is provided for on individual assessment basis.

Provisions and Contingent Liabilities

A provision is recognized when the company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. (Refer 2.11)

2.4 Revenue recognition

2.4.1 Management / Trusteeship and other related fees:

Management / Trusteeship and other related fees are recognised when the company satisfies the performance obligation. The Company recognises such revenue from contracts with customers based on a five step model as set out in Ind AS 115:

Step 1: Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

Step 3: Determine the transaction price: The transaction price is the amount of consideration to which the Company expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Company allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which the Company expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the Company satisfies a performance obligation Revenue is measured at the amount transaction price (net of variable consideration) allocated to that performance obligation.

Management fee in excess of billing is recognized as unbilled Management fee in the financial statement.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Accrual of management fees is based on commercial arrangement with trusts where Management Fees is accrued and charged as a percentage on the lower band of NAV specified by Credit Rating Agency or declared NAV whichever is lower. The accrual of management fee is discontinued once the NAV rating is withdrawn/ discontinued.

2.4.2 Dividend Income:

Dividend income is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the company and the amount of income can be measured reliably).

2.4.3 Interest Income:

Interest income from interest bearing financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of income can be measured reliably. Interest income is recognised/ estimated using the effective interest rate method. The effective interest rate which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. However, recognition of interest on receivables from Trusts is discontinued when NAV of Security receipts of the Trust becomes Nil. The unrecognised interest is recognised on realisation.

2.4.4 Net income from financial instruments at FVTPL

Net income from financial instruments at FVTPL includes all realized and unrealized fair value changes and recognized in the Statement of Profit and Loss.

2.5 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in the Statement of profit or loss in the period in which they are incurred.

2.6 Employee benefits

2.6.1 Retirement benefit costs and termination benefits

Defined contribution plans - Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

Defined benefit plans - For defined retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest income), is reflected immediately in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement

The Company presents the first two components of defined benefit costs in profit or loss in the line item 'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs and the Gains / loss arising on remeasurement are presented in Other Comprehensive Income

The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

2.6.2 Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Company in respect of services provided by employees up to the reporting date.

2.6.3 Contributions from employees or third parties to defined benefit plans

Discretionary contributions made by employees or third parties reduce service cost upon payment of these contributions to the plan.

When the formal terms of the plans specify that there will be contributions from employees or third parties, the accounting depends on whether the contributions are linked to service, as follows:

- If the contributions are not linked to services (e.g. contributions are required to reduce a deficit arising from losses on plan assets or from actuarial losses), they are reflected in the remeasurement of the net defined benefit liability (asset).
- If contributions are linked to services, they reduce service costs. For the amount of contribution that is dependent on the number of years of service, the Company reduces service cost by attributing the contributions to periods of service using the attribution method required by Ind AS 19.70 for the gross benefits. For the amount of contribution that is independent of the number of years of service, the Company reduces service cost in the period in which the related service is rendered / reduces service cost by attributing contributions to the employees' periods of service in accordance with Ind AS 19.70.

2.7 Taxation

Income tax expense represents the sum of the current tax and deferred tax.

2.7.1 Current tax

The current tax is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

2.7.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those Deferred Tax Asset will be utilised.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, is considered as deferred tax in the Balance Sheet when the assets can be measured reliably and it is probable that the future economic benefit associated with it will be realized.

2.7.3 Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.8 Property, plant and equipment (PPE)

The cost of an item of property, plant and equipment is recognised if it is probable that future economic benefits associated with the item will flow to the company and the cost thereof can be measured reliably. All property, plant and equipment are initially recognised at cost. Cost comprises the purchase price and any directly attributable cost to bring the asset to its working condition for its intended use.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. Assets purchased during the year are depreciated on the basis of actual number of days the asset has been put to use in the year. Assets individually costing ₹ 5,000/- or less are fully depreciated in the year of purchase.

Estimated Useful life of Assets is as Below:

Category of PPE	Estimated Useful life
Office Building	60 years or over the lease period whichever is lower
Leasehold improvements	60 years or over the lease period whichever is lower
Furniture & Fixtures	6.67 years
Office Equipment	5 years
Computers	3 years
Vehicles	5 years

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or sale of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

2.9 Intangible assets

2.9.1 Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

Estimated useful life of software is 4 years.

2.9.2 Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from

derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognised in Statement of profit or loss when the asset is derecognised.

2.10 Investment in Subsidiary and Associates

Trusts are special purpose vehicles formed under SARFAESI and RBI guidelines which are managed by Arcil in its capacity as a Trustee.

Control is defined to mean where an entity has power over the investee, existing rights that give it the current ability to direct the relevant activities and it also has exposure to variable returns from the Trusts.

For Trusts where Arcil's outstanding Investment in Security Receipts are more than 25%, have been considered as subsidiaries. For Trusts where Arcil's outstanding Investment in Security Receipts are between 20% to 25%, have been considered as Associates.

Investment in subsidiaries and associates are measured in accordance with Ind AS 109 in Standalone Financial Statements.

2.11 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

A Contingent Liability is disclosed unless the possibility of an outflow of resources embodying the economic benefits is remote. Contingent assets are not recognized in the financial statements.

2.12 Financial instruments

Financial assets and financial liabilities are recognised when Company becomes a party to the contractual provisions of the instruments.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss. However, trade receivables that do not contain a significant financing component are measured at transaction price.

2.13.1 Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

2.13.1.1 Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost (except for debt instruments that are designated as at fair value through profit or loss on initial recognition):

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income (except for debt instruments that are designated as at fair value through profit or loss on initial recognition):

- the asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and

- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income is recognised in OCI for designated FVTOCI debt instruments. When the investment is disposed of, the cumulative gain or loss previously accumulated in this reserve is reclassified to profit or loss.

All other debt instruments are subsequently measured at fair value through profit and loss.

The Financial assets contain Management fees and expenses recoverable from Trusts.

2.13.1.2 Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument which are at amortised cost and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other income" line item.

2.13.1.3 Investments in equity instruments at FVTOCI

On initial recognition, the Company can make an irrevocable election (on an instrument-by-instrument basis) to present the subsequent changes in fair value in other comprehensive income pertaining to investments in equity instruments. This election is not permitted if the equity investment is held for trading. These elected investments are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the 'Reserve for equity instruments through other comprehensive income'. The cumulative gain or loss is not reclassified to profit or loss on disposal of the investments.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

2.13.1.4 Equity investments at fair value through profit or loss (FVTPL)

Investments in equity instruments are classified as at FVTPL, unless the Company irrevocably elects on initial recognition to present subsequent changes in fair value in other comprehensive income for investments in equity instruments which are not held for trading.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss.

Dividends on investments in equity instruments are recognised as 'other income' when the Company's right to receive the dividends is established.

2.13.1.5 Investment in Security receipts at fair value through profit or loss (FVTPL)

Investments in Security receipts are classified as at FVTPL. Investment in Security receipts at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss. In respect of Security Receipts, the last declared NAV which is based on rating / grading reviewed by an approved Credit Rating agencies are considered as fair value. For cases which fall under planning period as defined by the RBI guidelines for SC/RC, cost of Security Receipts are considered as fair value which is normally the transaction cost. The initial rating is assigned within six months from the date of acquisition of assets. Thereafter, ratings are reviewed at six monthly intervals i.e as on 30th June and 31st December every year. However, the NAV has been reviewed on a continuous basis so that any material change in valuation of SRs is recognized immediately.

2.13.1.6 Impairment of financial assets

The Company applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, debt instruments at FVTOCI and other contractual rights to receive cash or other financial assets.

Expected credit losses are the weighted average of credit losses with the respective risks of default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Company in accordance with the contract and all the cash flows that the Company expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest

rate for purchased or originated credit-impaired financial assets). The Company estimates cash flows by considering all contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) through the expected life of that financial instrument.

ECL on Trade Receivables (including Management fees receivable from SR holders) and Contract asset (including funded expenses and funded interest) is based on simplified method of ECL computation as permitted under Ind AS 109.

On a prudential basis, an ECL @ 0.40% is being made on outstanding NCDs.

For Loans and priority debt funding, ECL is provided for on individual assessment basis.

2.13.1.7 Derecognition of financial assets

The Company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss, other than on sale of equity instruments designated at FVTOCI.

2.13.1.8 Write Off

a) Security Receipts

Outstanding Investments in Security Receipts are written off if there is no realistic prospect of recovery from such trusts on expiry of maximum resolution period or on closure of the concerned Trust; whichever is earlier. Any subsequent recoveries made are recognised in profit or loss.

b) Management Fees and Other recoverable from Trust

Management Fees and Other recoverable from trust are written off if there is no realistic prospect of recovery from such trusts on expiry of maximum resolution period or on closure of the concerned Trust; whichever is earlier. Any subsequent recoveries made are recognised in the Statement of profit or loss.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

c) Loans

Loan and Debt securities will be written off when they remain overdue continuously for a period more than 3 years and there is no reasonable expectation of recovery from such financial assets. Any subsequent recoveries towards the same will be credited in statement of profit and loss.

2.13.2 Financial liabilities and equity instruments

2.13.2.1 Classification as debt or equity

Debt and equity instruments issued by Company are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

2.13.2.2 Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by Company are recognised at the proceeds received, net of direct issue costs.

2.13.2.3 Financial liabilities

All financial liabilities are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost using the effective interest method or at FVTPL when the financial liability is held for trading.

A financial liability is classified as held for trading if:

- it has been incurred principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Company manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees paid or received that form an integral

part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

2.13.2.4 Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when, the Company's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

2.13.3 Offsetting of Financial Assets and Financial Liabilities:

The financial assets and financial liabilities are offset and the net amount is reported in the balance sheet when:

- the Company currently has a legally enforceable right to offset the amounts; and
- it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the company or the counterparty

2.14 Earnings per equity share

Basic earnings per equity share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares outstanding during the year.

Diluted earnings per equity share is computed by dividing the net profit attributable to the equity holders of the company by the weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

2.15 Statement of Cash Flows

The statement of cash flows shows the changes in cash and cash equivalents arising during the year from operating activities, investing activities and financing activities

Notes to Standalone Financial Statements

for the year ended 31st March 2025

The cash flows from operating activities are determined by using the indirect method. Net income is therefore adjusted by non-cash items, such as measurement gains or losses, changes in provisions, impairment of property, plant and equipment and intangible assets, as well as changes from receivables and liabilities. In addition, all income and expenses from cash transactions that are attributable to investing or financing activities are eliminated.

The cash flows from investing and financing activities are determined by using the indirect method.

2.16 Foreign Currency Transactions

Foreign currency transactions are recorded at the rate prevailing on the date of transaction. Foreign currency monetary items outstanding as at the Balance Sheet date are restated at the closing rate of exchange. The resulting exchange gain/loss is reflected in the Statement of Profit and Loss.

2.17 Leases

The Company evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. The Company uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Company determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Company is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Company is reasonably certain not to exercise that option. In assessing whether the Company is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Company to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Company revises the lease term if there is a change in the non-cancellable period of a lease.

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

2.18 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

2.19 Cash and Cash Equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short-term investments with an original maturity of three months or less which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

2.20 Expenses on behalf of the trusts

Pre- Acquisition expenses

Expenses incurred at pre-acquisition stage are recognised as expenses for the period in which such costs are incurred.

Post- Acquisition expenses

Expenses incurred after acquisition of assets on the formation of the trusts like stamp duty and registration charges which are recoverable from the trusts, are written off, if these expenses are not realised within 180 days from the planning period or downgrading of SRs [i.e. Net Asset Value (NAV) is less than 50% of the face value of SRs] whichever is earlier. Any subsequent recoveries made are recognised in profit or loss.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

3. Cash and Cash Equivalents

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
I. Cash on Hand	-	-
II. Balances with Banks		
(a) In current accounts	2,579.10	9,567.90
(b) In deposits with maturity of 3 months or less	11,111.65	23,680.37
	13,690.75	33,248.27
Total	13,690.75	33,248.27

4. Bank Balance other than Cash and Cash Equivalents

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
I. Bank Balance other than Cash and Cash Equivalents		
(a) Deposits with maturity greater than 3 months but less than 12 months	9,725.18	5,408.96
(b) Earmarked Balances/Deposits		
- Deposit held for statutory matters	1,832.91	1,707.18
- Monies held on behalf of Trusts/other constituents	375.55	356.51
- FD against bank guarantee issued on behalf of trusts	244.40	228.37
- Deposits for CSR Activities	-	3.73
Total	12,178.04	7,704.75

5. Trade Receivables

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Secured, considered good	-	-
(b) Unsecured, considered good:		
Billed Revenue	4,572.69	6,716.77
Unbilled Revenue	3,639.39	1,248.29
	8,212.08	7,965.05
Less: Impairment Loss Allowance (ECL)	(1,007.14)	(667.67)
Total	7,204.94	7,297.38

Ageing for trade receivables outstanding as at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Billed Revenue	2,658.85	374.06	1,472.25	7.40	60.13	4,572.69
Unbilled Revenue	2,675.15	415.95	419.27	21.73	107.29	3,639.39
Total	5,334.00	790.01	1,891.52	29.13	167.42	8,212.08

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Ageing for trade receivables outstanding as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Billed Revenue	5,676.61	972.39	7.69	-	60.09	6,716.77
Unbilled Revenue	1,108.77	10.50	21.73	28.03	79.26	1,248.29
Total	6,785.38	982.89	29.42	28.03	139.35	7,965.06

6. Investments

Particulars	As at March 31, 2025			As at March 31, 2024		
	Amortised Cost	Fair Value through profit or loss	Total	Amortised Cost	Fair Value through profit or loss	Total
Investments						
Security Receipts						
- Subsidiaries (Annexure IA)	-	1,68,126.09	1,68,126.09	-	1,17,904.10	1,17,904.10
- Associates (Annexure IA)	-	7,479.63	7,479.63	-	5,017.94	5,017.94
- Others (Annexure IA)	-	97,556.55	97,556.55	-	83,303.10	83,303.10
Equity Instruments (Annexure IB)	-	-	-	-	14.17	14.17
Mutual Funds Investments (Annexure IC)		4,002.86	4,002.86		-	-
Total	-	2,77,165.13	2,77,165.13	-	2,06,239.31	2,06,239.31
(i) Overseas Investments	-	-	-	-	-	-
(i) Investments in India	-	2,77,165.13	2,77,165.13	-	2,06,239.31	2,06,239.31
	-	2,77,165.13	2,77,165.13	-	2,06,239.31	2,06,239.31
Current	-	70,741.16	70,741.16	-	1,12,337.93	1,12,337.93
Non Current	-	2,06,423.97	2,06,423.97	-	93,901.38	93,901.38

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Annexure I

(A) Investments in Security Receipts :

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
Investments classified as Subsidiary							
1	Arcil-AST-001-X-Trust	4,73,400.00	4,73,400.00	618.34	618.34	191.15	411.57
2	Arcil-AST-001-XI-Trust	79,300.00	79,300.00	1,000.00	1,000.00	396.50	515.21
3	Arcil-AST-024-I-Trust	47,200.00	47,200.00	1,000.00	1,000.00	92.65	78.00
4	Arcil-AST-026-I-Trust	1,11,200.00	1,11,200.00	932.38	932.38	136.13	140.18
5	Arcil-AST-024-II-Trust @	6,50,000.00	6,50,000.00	601.05	601.05	139.08	296.53
6	Arcil-CPS-041-I-Trust ^ @	-	60,000.00	-	1.00	-	0.15
7	Arcil-CPS-008-II-Trust ^ @	8,25,000.00	8,25,000.00	1.00	1.00	705.69	1,038.03
8	Arcil-CPS-II-Trust #	4,33,031.00	4,33,031.00	427.17	920.41	1,849.78	3,985.66
9	Arcil-CPS-II-Trust #	87,003.00	87,003.00	1,000.00	1,000.00	702.81	783.03
10	Arcil-SBPS-042-I-Trust ^ @	-	2,43,910.00	-	1.00	-	374.33
11	Arcil-SBPS-060-I-Trust ^ @	1,25,575.00	1,25,575.00	425.60	476.95	801.66	898.39
12	Arcil-SBPS-041-I-Trust ^ @	2,90,000.00	2,90,000.00	1.00	1.00	861.56	1,619.27
13	Arcil- SBPS-006-VII Trust ^ @	2,51,500.00	2,51,500.00	1.00	293.72	2,485.45	3,513.76
14	Arcil-Retail Port-044-A-T ^ @	-	1,24,100.00	-	1.00	-	658.71
15	Arcil-Retail Port-048-A-Trust ^ @	59,780.00	59,780.00	1.00	1.00	231.92	273.90
16	Arcil-Retail Port-042-A-Trust @	3,32,500.00	3,32,500.00	1.00	1.00	73.92	291.44
17	Arcil-Retail Port-032-A-Trust ^ @	49,666.00	49,666.00	1.00	1.00	98.81	96.65
18	Arcil-Retail Port-049-A-Trust @	46,800.00	46,800.00	1.00	1.00	-	-
19	Arcil Retail Loan Portfolio-045-B-Trust ^ @	3,77,600.00	3,77,600.00	114.02	124.84	645.81	707.09
20	Arcil Retail Loan Portfolio-042-B-Trust ^ @	2,05,728.00	2,05,728.00	1.00	107.47	428.00	691.54
21	Arcil Retail Loan Portfolio-053-A-Trust @	2,62,814.00	2,62,814.00	649.46	665.32	853.44	1,311.42
22	Arcil-Retail Loan Portfolio-058-B-Trust ^ #	6,16,547.00	6,16,547.00	152.73	238.26	1,412.48	2,203.48
23	Arcil-Retail Loan Portfolio-060-A-Trust ^ @	1,42,500.00	1,42,500.00	93.53	164.83	714.22	352.32
24	Arcil-Retail Loan Portfolio-061-A-Trust ^ @	1,53,421.00	1,53,421.00	336.62	421.57	258.22	485.08
25	Arcil-Retail Loan Portfolio-058-C-Trust ^ @	2,11,375.00	2,11,375.00	1.00	31.82	1,154.57	1,224.74
26	Arcil-Retail Loan Portfolio-42-D-Trust ^	2,40,854.00	2,40,854.00	78.59	300.35	283.93	1,085.11

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
27	Arcil-Retail Loan Portfolio-042-E-Trust ^ @	2,69,051.00	2,69,051.00	130.24	293.25	559.15	1,183.49
28	Arcil-Retail Loan Portfolio-042-F-Trust ^ @	2,19,769.00	2,19,769.00	829.49	875.29	1,822.96	1,923.62
29	Arcil-Retail Loan Portfolio-042-I-Trust ^ @	32,694.00	32,694.00	749.65	821.09	245.09	268.45
30	Arcil-Retail Loan Portfolio-042-H-Trust ^ @	97,252.00	97,252.00	693.58	762.11	674.52	741.17
31	Arcil-Retail Loan Portfolio-042-G-Trust ^ @	2,26,915.00	2,26,915.00	702.40	828.61	1,593.85	1,880.24
32	Arcil-Retail Loan Portfolio-029-B-Trust ^ @	3,42,648.00	3,42,648.00	457.06	688.74	2,349.16	3,539.93
33	Arcil-Retail Loan Portfolio-074-A-Trust ^ @	1,99,971.00	1,99,971.00	138.80	290.77	3,538.00	872.17
34	Arcil-SBPS-I-Trust ^ @	7,79,500.00	7,79,500.00	420.48	696.78	2,458.23	8,147.10
35	Arcil-SBPS 073-I Trust ^ @	5,42,000.00	5,42,000.00	1.00	440.06	4,270.50	3,577.69
36	Arcil-Retail Loan Portfolio-074-B-Trust ^ #	1,33,375.00	1,33,375.00	219.63	386.57	964.97	773.38
37	Arcil-Retail Loan Portfolio-045-C-Trust ^ @	1,37,500.00	1,37,500.00	633.48	728.95	1,306.55	1,429.59
38	Arcil-AST-001-XVIII-Trust ^ #	1,45,962.00	1,45,962.00	195.41	1,000.00	427.84	1,617.44
39	Arcil-AST-001-XVIII-Trust #	16,086.00	16,086.00	1,000.00	1,000.00	241.29	225.40
40	Arcil-AST-003-VIII-Trust #	1,18,349.00	1,18,349.00	167.38	1,000.00	292.04	1,353.79
41	Arcil-AST-003-VIII-Trust #	13,043.00	13,043.00	1,000.00	1,000.00	174.05	190.88
42	Arcil-AST-RA-001 Trust	3,00,000.00	3,00,000.00	805.51	1,000.00	1,812.40	2,250.00
43	Arcil-AST-030-II-Trust	9,338.00	9,338.00	231.73	1,000.00	20.19	87.58
44	Arcil-AST-030-II-Trust	1,030.00	1,030.00	1,000.00	1,000.00	12.25	14.92
45	Arcil-AST-090-I-Trust #	-	12,50,000.00	-	1,000.00	-	15,104.52
46	Arcil-CPS-IV-Trust #	14,43,558.00	14,43,558.00	362.19	362.19	4,770.17	6,854.99
47	Arcil-CPS-IV-Trust #	3,06,442.00	3,06,442.00	1,000.00	1,000.00	2,795.83	2,980.76
48	Arcil-Retail Loan Portfolio-092-A-Trust #	4,72,748.00	4,72,748.00	231.16	280.97	1,006.08	1,668.72
49	Arcil-Retail Loan Portfolio-092-A-Trust #	1,06,368.00	1,06,368.00	1,000.00	1,000.00	979.27	1,149.41
50	Arcil-2024C-001 -Trust #	1,49,486.00	1,49,486.00	541.58	759.56	1,214.38	1,135.44
51	Arcil-2024C-003 -Trust	14,93,029.00	14,93,029.00	710.55	966.05	15,913.08	14,423.41
52	Arcil-2024C-004 -Trust	14,02,991.00	14,02,991.00	657.89	984.74	13,845.24	13,815.81
53	Arcil-2024C-005 -Trust #	1,35,232.00	1,35,232.00	862.27	945.73	1,749.10	1,278.93
54	Arcil-2024C-007-Trust #	5,41,000.00	5,40,900.00	957.70	1,000.00	6,383.19	5,409.00
55	Arcil-2024C-006 -Trust @	97,070.00	97,070.00	975.79	1,000.00	1,420.80	970.70
56	Arcil-Trust-2025C-001	1,92,792.00	-	1,000.00	-	2,711.62	-
57	Arcil-Trust-2025C-005 @	9,70,000.00	-	1,000.00	-	13,006.73	-
58	Arcil-Trust-2025C-003 @	33,645.00	-	773.38	-	390.31	-
59	Arcil-Trust-2025C-004 @	2,50,400.00	-	780.19	-	2,930.39	-

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
60	Arcil-Trust-2025C-006 @	1,13,440.00	-	930.39	-	1,583.15	-
61	Arcil-Trust-2025C-007	1,35,000.00	-	1,000.00	-	1,949.27	-
62	Arcil-Trust-2025C-008	3,05,300.00	-	1,000.00	-	3,786.64	-
63	Arcil-Trust-2025C-010	1,17,500.00	-	1,000.00	-	1,762.50	-
64	Arcil-Trust-2025C-009	1,16,800.00	-	899.72	-	1,576.31	-
65	Arcil-Trust-2025C-012	2,73,803.00	-	910.30	-	2,923.62	-
66	Arcil-Trust-2025-008	7,01,050.00	-	938.92	-	5,856.29	-
67	Arcil-Trust-2025-008	1,95,293.00	-	1,000.00	-	1,737.53	-
68	Arcil-Trust-2025-005	2,86,000.00	-	422.23	-	1,092.15	-
69	Arcil-Trust-2025-005	54,600.00	-	1,000.00	-	493.81	-
70	Arcil-Trust-2025C-015	2,95,955.00	-	1,000.00	-	2,959.55	-
71	Arcil-Trust-2025C-013	12,00,000.00	-	596.18	-	7,154.16	-
72	Arcil-Trust-2025C-011	63,200.00	-	951.48	-	878.91	-
73	Arcil-Trust-2025C-014	92,500.00	-	1,000.00	-	925.00	-
74	Arcil-Trust-2025-015	6,52,953.00	-	983.78	-	6,423.62	-
75	Arcil-Trust-2025-015	94,102.00	-	1,000.00	-	941.02	-
76	Arcil-Trust-2025-016	3,88,885.00	-	652.73	-	2,538.37	-
77	Arcil-Trust-2025-016	1,08,333.00	-	1,000.00	-	1,083.33	-
78	Arcil-Trust-2025C-016	78,600.00	-	937.80	-	737.11	-
79	Arcil-Trust-2025C-019	1,50,000.00	-	1,000.00	-	1,500.00	-
80	Arcil-Trust-2025C-018	11,00,000.00	-	1,000.00	-	11,000.00	-
81	Arcil-Trust-2025-010	1,37,040.00	-	1,000.00	-	1,370.40	-
82	Arcil-Trust-2025-010	30,834.00	-	1,000.00	-	308.34	-
83	Arcil-Trust-2025C-017	1,14,800.00	-	1,000.00	-	1,148.00	-
Sub Total (II)		10,43,441.00	8,38,956.00			7,479.63	5,017.94
Investments classified as Associate							
84	Arcil-AST-001-VII-Trust	-	35,100.00	-	408.41	-	107.51
85	Arcil-AST-003-IV-Trust	1,00,000.00	1,00,000.00	203.20	799.79	0.51	399.90
86	Arcil-SBPS-022-IV Trust ^ @	-	1,04,000.00	-	225.23	-	0.02
87	Arcil-Retail Port-046-A-T ^ @	-	59,010.00	-	1.00	-	210.16
88	Arcil-Retail Loan Portfolio-022-A-Trust	76,946.00	76,946.00	200.70	253.10	42.22	97.39
89	Arcil-CPS-081-I-Trust ^ @	1,83,900.00	1,83,900.00	727.73	762.89	1,338.30	1,402.95
90	ARCIL-TRUST-2024-001	2,80,000.00	2,80,000.00	986.98	1,000.00	2,072.65	2,800.00
91	Arcil-Trust-2025-013	72,620.00	-	1,000.00	-	726.20	-
92	Arcil-Trust-2025-012	2,46,275.00	-	1,000.00	-	2,462.75	-
93	Arcil-Trust-2025-018	83,700.00	-	1,000.00	-	837.00	-
Sub Total (II)		10,43,441.00	8,38,956.00			7,479.63	5,017.94

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
Investment classified as Others							
94	Arcil-AST-002-IV-Trust @	4,81,135.00	4,81,135.00	647.78	858.94	2,337.52	3,099.50
95	Arcil-AST-007-II-Trust	-	30,045.00	-	1.00	-	-
96	Arcil-AST-005-I-Trust	-	90,255.00	-	757.60	-	-
97	Arcil-AST-032-I-Trust	-	19,110.00	-	569.12	-	54.38
98	Arcil-AST-004-I Trust	-	19,725.00	-	460.47	-	45.41
99	Arcil-AST-043-I-Trust	-	62,505.00	-	823.58	-	-
100	Arcil-AST-003-II Trust	-	1,61,550.00	-	142.76	-	-
101	Arcil-AST-015-I-Trust	-	23,640.00	-	465.00	-	82.44
102	Arcil-AST-043-II-Trust	19,515.00	19,515.00	564.90	564.90	-	20.01
103	Arcil-AST-043-III-Trust	-	18,015.00	-	670.38	-	90.58
104	Arcil-AST-017-III-Trust	47,250.00	47,250.00	1,000.00	1,000.00	236.25	236.25
105	Arcil-AST-034-I-Trust	-	16,545.00	-	741.83	-	85.06
106	Arcil-AST-001-XIII-Trust@	-	70,500.00	-	1.00	-	-
107	Arcil-AST-031-II-Trust	-	34,500.00	-	110.73	-	-
108	Arcil-AST-027-II-Trust@	-	11,250.00	-	258.17	-	-
109	Arcil-AST-001-XIV-Trust ^ @	96,000.00	96,000.00	1.00	1.00	20.23	700.44
110	Arcil-AST-008-I-Trust	-	25,502.00	-	1.00	-	-
111	Arcil-AST-026-II-Trust ^ @	36,345.00	36,345.00	1.00	245.44	16.24	270.68
112	Arcil-AST-063-I-Trust ^ @	59,985.00	59,985.00	1,000.00	1,000.00	599.85	669.71
113	Arcil-AST-063-II-Trust ^ @	97,515.00	97,515.00	1,000.00	1,000.00	975.15	1,088.51
114	Arcil-AST-IX Trust ^ #	13,51,500.00	13,51,500.00	334.04	896.96	4,064.48	12,122.41
115	Arcil-AST-032-II-Trust@	-	45,814.00	-	1.00	-	-
116	Arcil-AST 023-VI Trust ^	84,975.00	84,975.00	510.48	685.15	1,002.29	1,042.20
117	Arcil-AST-071-I-Trust	9,750.00	9,750.00	1.00	224.96	7.54	32.90
118	Arcil-AST-072-I-Trust ^	1,71,300.00	1,71,300.00	517.18	688.49	2,000.61	2,080.13
119	Arcil-AST-080-III-Trust	-	2,25,000.00	-	3.34	-	-
120	Arcil-CPS-015-II-Trust@	45,000.00	45,000.00	394.89	394.89	44.43	0.02
121	Arcil-CPS-018-I-Trust	1,24,635.00	1,24,635.00	347.23	347.23	-	38.43
122	Arcil-CPS-062-I-Trust	9,15,000.00	9,15,000.00	819.72	941.71	5,502.84	4,145.19
123	Arcil-CPS-I Trust ^	10,24,500.00	10,24,500.00	293.50	672.44	3,006.91	6,625.29
124	Arcil-CPS-065-I-Trust ^ @	16,50,000.00	16,50,000.00	947.07	987.66	13,562.35	17,024.49
125	Arcil-SBPS-008-II-Trust ^ @	3,39,480.00	3,39,480.00	732.58	732.58	1,839.85	1,926.03
126	Arcil-SBPS-008-III-Trust ^	5,14,905.00	5,14,905.00	577.80	642.58	2,535.50	2,881.42
127	Arcil-SBPS-049-I-Trust ^	1,47,000.00	1,47,000.00	140.85	140.85	202.66	203.53
128	Arcil-Retail Port-045-A-T ^ @	-	53,085.00	-	90.90	-	72.38
129	Arcil-Retail Port-047-A-T@	-	29,100.00	-	153.85	-	44.77
130	Arcil-Retail Port-047-B-Trust @	33,845.00	33,845.00	1.00	1.00	16.17	16.15
131	Arcil Retail Loan Portfolio-058-A-Trust ^ @	69,094.00	69,094.00	221.16	326.95	152.81	225.90
132	Arcil-Retail Loan Portfolio-042-C-Trust ^ @	17,566.00	17,566.00	344.06	389.06	60.44	68.34

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
133	Arcil-Retail Loan Portfolio-059-A-Trust ^{^ @}	8,341.00	8,341.00	254.65	589.54	21.24	49.17
134	Arcil-Retail Loan Portfolio-017-B-Trust	34,275.00	34,275.00	1.00	363.61	0.34	124.63
135	Arcil-AST-026-III-Trust	2,25,000.00	2,25,000.00	565.88	735.00	2,597.90	2,700.24
136	Arcil-SBPS-008-IV-Trust	1,02,000.00	1,02,000.00	818.00	818.00	578.13	563.30
137	Arcil-Retail Loan Portfolio-073-A-Trust [#]	49,778.00	49,778.00	1.00	1.00	180.81	222.88
138	Arcil-Retail Loan Portfolio-073-B-Trust ^{^ @}	46,742.00	46,742.00	1.00	1.00	115.59	212.95
139	Arcil-Retail Loan Portfolio-077-A-Trust ^{^ @}	56,566.00	56,566.00	198.31	347.87	108.11	179.65
140	Arcil-Retail Loan Portfolio-078-A-Trust [^]	5,17,447.00	5,17,447.00	633.74	680.78	3,080.21	3,436.51
141	Arcil-Retail Loan Portfolio-078-B-Trust [^]	2,88,182.00	2,88,182.00	790.17	813.73	1,707.85	1,758.77
142	Arcil-AST-080-II-Trust - Class B	-	1,11,927.00	-	27.65	-	-
143	Arcil-AST-080-I-Trust - Class A [#]	-	80,767.00	-	849.10	-	652.60
144	Arcil-AST-080-I-Trust - Class B [#]	-	39,781.00	-	1,000.00	-	596.72
145	Arcil-AST-001-XVI-Trust [@]	40,600.00	40,600.00	669.24	837.15	407.57	485.75
146	Arcil-AST-004-III-Trust ^{^ #}	60,701.00	60,701.00	670.60	837.43	610.59	713.90
147	Arcil-AST-085-I Trust [#]	74,642.00	74,642.00	1,000.00	1,000.00	746.42	746.42
148	Arcil-CPS-III Trust [#]	10,53,000.00	10,53,000.00	1,000.00	1,000.00	10,530.00	10,530.00
149	Arcil-Retail Loan Portfolio-078-C-Trust [@]	4,00,755.00	4,00,755.00	693.09	763.26	2,083.19	3,058.80
150	Arcil-Retail Loan Portfolio-087-A-Trust ^{^ #}	41,158.00	41,158.00	556.84	800.72	206.32	320.78
151	Arcil-Retail Loan Portfolio-086-A-Trust ^{^ #}	46,978.00	46,978.00	690.50	802.14	294.55	320.67
152	Arcil-Retail Loan Portfolio-077-B-Trust	19,917.00	19,917.00	139.04	403.66	28.86	73.06
153	Arcil-AST-089-I-Trust	10,027.00	10,027.00	828.22	975.30	91.49	101.94
154	Arcil-Retail Loan Portfolio-091-A-Trust [#]	10,51,199.00	10,51,199.00	1.00	234.22	10.44	2,404.77
155	Arcil-2024C-002 Trust	3,000.00	3,000.00	1,000.00	1,000.00	30.00	30.00
156	Arcil-AST-088-I-Trust [#]	1,17,184.00	1,14,515.00	487.35	1,000.00	856.64	1,145.15
157	Arcil-AST-088-I-Trust [#]	35,156.00	34,355.00	1,000.00	1,000.00	351.56	343.55
158	Arcil-Trust-2025C-002	3,263.00	-	1,000.00	-	-	-
159	Arcil-Trust-2025-001	1,27,500.00	-	1,000.00	-	1,134.41	-
160	Arcil-Trust-2025-002	44,295.00	-	849.72	-	336.26	-
161	Arcil-Trust-2025-003 [@]	93,630.00	-	1,000.00	-	913.74	-

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
162	Arcil-Trust-2025-007	20,25,000.00	-	956.42	-	16,331.81	-
163	Arcil-Trust-2025-004	32,235.00	-	795.57	-	266.46	-
164	Arcil-Trust-2025-006	3,54,000.00	-	772.87	-	2,264.57	-
165	Arcil-Trust-2025-009	12,49,857.00	-	1,000.00	-	12,498.57	-
166	Arcil-Trust-2025-014	27,435.00	-	1,000.00	-	274.35	-
167	Arcil-Trust-2025-011	16,965.00	-	1,000.00	-	169.65	-
168	Arcil-Trust-2025-017	54,480.00	-	1,000.00	-	544.80	-
Less: Provision						-	(2,461.67)
Sub Total (III)		1,56,47,603.00	1,27,84,089.00			97,556.55	83,303.10
Total (IV)=(I + II + III)		4,07,49,070.00	3,11,06,156.00			2,73,162.27	2,06,225.14

@ - Pledged Fully as on March 31, 2025 ^ - Pledged Fully as on March 31, 2024

- Pledged partially as on March 31, 2025 \$ - Pledged partially as on March 31, 2024

(B) Investments in Equity shares (Fair Value through Profit and Loss account)

	Number of Shares as at March 31, 2025	Number of Shares as at March 31, 2024	Outstanding Face Value (₹ per unit) as at March 31, 2025	Outstanding Face Value (₹ per unit) as at March 31, 2024	Fair Value as at March 31, 2025 (₹ In lacs)	Fair Value as at March 31, 2024 (₹ In lacs)
Quoted :						
1 BPL Ltd	-	16,153	-	10.00	-	14.17
Unquoted :						
1 OCM (net of impairment of ₹ 14.46 lacs (previous year ₹ 14.46 lacs))	1,09,746	1,09,746	10.00	10.00	-	-
Total (B)	1,09,746	1,25,899			-	14.17

(C) Investments in Mutual Fund (Fair Value through Profit and Loss account)

	Number of Units as at March 31, 2025	Number of Units as at March 31, 2024	Outstanding Face Value (₹ per unit) as at March 31, 2025	Outstanding Face Value (₹ per unit) as at March 31, 2024	Fair Value as at March 31, 2025 (₹ In lacs)	Fair Value as at March 31, 2024 (₹ In lacs)
Quoted :						
1 SBI Overnight Fund - Growth	97,627.47	-	-	-	4,002.86	-
Total (C)	97,627.47				4,002.86	-
Total Investments (A+B+C)					2,77,165.13	2,06,239.31

Notes to Standalone Financial Statements

for the year ended 31st March 2025

7. Other Financial Assets

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
i) Deposits- Considered Good	1,164.02	654.02
ii) Amount Recoverable from Trusts and Others	1,425.24	1,208.14
Less: Impairment Loss Allowance (ECL)	(168.30)	(118.42)
	1,256.94	1,089.72
Total	2,420.96	1,743.74

8. Deferred Tax Assets / (Liability) (Net)

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
Deferred Tax Asset		
i) Expenses provided but allowable in Income Tax on payment basis	83.69	88.22
ii) Provision for diminution in value of investments	3.64	2.15
iii) Provision for litigations	591.20	591.20
iv) Expected Credit Loss	295.83	197.84
Sub Total	974.36	879.41
Deferred Tax Liability		
i) Difference between book depreciation & tax depreciation	500.28	487.27
ii) Financial Assets at FVTPL (Net)	5,039.57	1,454.51
Sub Total	5,539.85	1,941.78
Total	(4,565.49)	(1,062.37)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

9. Property, Plant and Equipment

Particulars	As at March 31, 2025							Total
	Office Building	Furniture and Fittings	Office Equipments	Vehicles	Computers	Leasehold Improvements	Right to use Assets-Office Premises	
Balance at 31 March 2023	3,927.65	44.89	113.57	68.28	289.43	48.46	244.82	4,737.10
Additions	-	0.26	6.77	49.52	26.22	-	36.16	118.93
Disposals/ Adjustments	-	-	(1.71)	(34.40)	(15.09)	-	(19.49)	(70.69)
Balance at 31 March 2024	3,927.65	45.15	118.63	83.40	300.56	48.46	261.49	4,785.34
Additions	-	7.18	4.40	-	35.89	-	21.17	68.64
Disposals/ Adjustments	-	(2.26)	(6.04)	(28.86)	(8.01)	-	(119.66)	(164.83)
Balance at 31 March 2025 (A)	3,927.65	50.07	116.99	54.54	328.44	48.46	163.00	4,689.15
Accumulated Depreciation and Impairment								
Balance at 31 March 2023	437.31	40.02	101.84	54.04	226.61	5.72	87.26	952.80
Depreciation for the period	73.00	2.12	6.49	8.72	35.01	0.83	58.01	184.18
Disposals	-	-	(1.71)	(25.47)	(14.93)	-	(9.22)	(51.33)
Balance at 31 March 2024	510.31	42.14	106.62	37.29	246.70	6.55	136.05	1,085.65
Depreciation for the period	73.00	3.28	4.53	9.90	39.16	0.83	58.20	188.90
Disposals/ Adjustments	-	(2.24)	(6.00)	(28.86)	(7.84)	-	(86.61)	(131.55)
Balance at 31 March 2025 (B)	583.31	43.18	105.15	18.33	278.02	7.38	107.64	1,143.00
Carrying Amount								
Balance at 31 March 2024	3,417.34	3.01	12.01	46.11	53.87	41.91	125.44	3,699.69
Balance at 31 March 2025 (A-B)	3,344.34	6.89	11.84	36.21	50.42	41.08	55.36	3,546.14

(₹ in lacs)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

10. Other Intangible Assets

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Computer Software		
At cost, beginning of the year	198.94	171.26
- Additions	369.60	27.68
- Disposals	-	-
Total Cost (A)	568.54	198.94
Accumulated amortization and Impairment:		
At beginning of the year	167.03	158.02
- Amortization	26.55	9.01
- Disposals	-	-
Total amortization and impairment (B)	193.58	167.03
Net Carrying amount (A-B)	374.96	31.91

11. Intangible Assets Under Development

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Projects in progress (Refer note 47)	67.59	330.00
Total	67.59	330.00

12. Other non-financial assets

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Balances with Government Authorities (Refer 45 Note -1)	5,610.38	5,610.38
GST (Input) Credit Receivable	104.92	95.58
Prepaid Expenses	267.32	171.78
Other Advances	191.72	171.38
Total	6,174.34	6,049.12

13. Payables

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Payables		
(I) Trade Payables		
(i) Total outstanding dues of micro enterprises and small enterprises	34.13	19.95
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	151.28	122.27
Total	185.41	142.22

Dues to micro enterprises and small enterprises have been determined to the extent such parties have been identified on the basis of information collected. There is no interest payable to any supplier under the Micro, Small and Medium Enterprises Development Act, 2006.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Ageing for trade payables outstanding as at March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
i) MSME	34.13	-	-	-	34.13
ii) Others	151.28	-	-	-	151.28
iii) Disputed dues - MSME	-	-	-	-	-
iv) Disputed dues - Others	-	-	-	-	-
Total	185.41	-	-	-	185.41

Ageing for trade payables outstanding as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
i) MSME	19.95	-	-	-	19.95
ii) Others	118.62	-	-	3.65	122.27
iii) Disputed dues - MSME	-	-	-	-	-
iv) Disputed dues - Others	-	-	-	-	-
Total	138.57	-	-	3.65	142.22

14. Borrowings (Other than Debt Securities)

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
(a) Term Loans		
from banks*	10,000.00	5,000.00
(b) Working Capital Term Loans		
from banks*	20,592.97	9,994.70
(c) Loans repayable on demand		
from banks*	-	-
(d) Interest accrued but not due	5.65	-
Total	30,598.62	14,994.70
Borrowings in India	30,598.62	14,994.70
Borrowings outside India	-	-
Total	30,598.62	14,994.70

*The rate of interest of above loans are linked with MCLR and Repo rate and subject to change from time to time, it ranges from 8.50% - 10% p.a. Other facilities from banks in the nature of working capital and cash credit facilities are secured by way of pledge of certain identified security receipts.(Refer Annexure IA). Term loan is repayable in 16 quarterly installments after an initial moratorium period of 1 year.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

15. Other Financial Liabilities

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Recovery towards contingencies	412.23	481.31
Others		
- Liability for expenses	602.47	713.47
- Liability for leases	62.67	138.77
- Liability for Unspent CSR	-	202.63
Dividend Payable	-	-
Other Liabilities	1,902.67	9,679.26
Total	2,980.04	11,215.44

16. Provisions

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Provision for employee benefits	1,866.28	1,698.37
Others	2,349.00	2,349.00
Total	4,215.28	4,047.37

17. Other Non Financial Liabilities

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Income received in advance	5,071.36	454.30
Statutory dues	1,985.61	1,365.89
Total	7,056.97	1,820.19

18. Equity Share Capital

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
(a) Authorised Capital		
500,000,000 equity shares of ₹ 10/- each	50,000.00	50,000.00
(Previous Year 500,000,000 equity shares of ₹ 10/- each)		
(b) Issued, Subscribed & Paid up		
324,897,140 equity shares of ₹ 10/- each, fully paid up	32,489.71	32,489.71
(Previous year 324,897,140 equity shares of ₹ 10/- each, fully paid up)		

(c) Reconciliation of the number of shares outstanding at the beginning and at the end of the year

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	32,48,97,140	32,48,97,140
Issued during the year	-	-
Reductions during the year	-	-
Balance at the end of the year	32,48,97,140	32,48,97,140

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(d) **Rights, preferences and restrictions attached to shares**

Equity shares: The Company has one class of equity shares having a par value of ₹ 10/- per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the Annual General Meeting. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts in proportion to their shareholding.

(e) **Detail of shareholders holding 5 percent or more**

Particulars	As at March 31, 2025		As at March 31, 2024	
	No. of Shares held	% of holding	No. of Shares held	% of holding
Avenue India Resurgence Pte. Ltd.	22,65,66,265	69.73%	22,65,66,265	69.73%
State Bank of India	6,48,16,980	19.95%	6,48,16,980	19.95%
Lathe Investment Pte Ltd.	1,62,44,858	5.00%	1,62,44,858	5.00%

(f) **Disclosure of Shareholding of Promoters**

Particulars	As at March 31, 2025		As at March 31, 2024		% change in holding during the year
	No. of Shares held	% of holding	No. of Shares held	% of holding	
Avenue India Resurgence Pte. Ltd.	22,65,66,265	69.73%	22,65,66,265	69.73%	0.00%
State Bank of India	6,48,16,980	19.95%	6,48,16,980	19.95%	0.00%

18A Other Equity

Particulars	As at	
	March 31, 2025	March 31, 2024
Securities Premium (Refer I below)	90,942.55	90,942.55
General Reserve (Refer II below)	6,129.87	945.31
Impairment Reserve (Refer III below)	833.90	833.90
Contingency Reserve (Refer IV below)	-	5,184.56
Retained Earnings (Refer V below)	1,46,754.50	1,16,096.32
Other Comprehensive Income (Refer VI below)	(370.72)	(241.07)
Total	2,44,290.10	2,13,761.56

- I. **Securities Premium:** It is the additional amount which the shareholder had paid more than the face value of issued shares. The securities premium can be utilised as per the provisions of Companies Act, 2013.
- II. **General Reserve:** It can be utilised from time to time to transfer profit from retained earnings for appropriation purposes. As the general reserve is created by a transfer from one component of equity to another and is not an item of Other Comprehensive Income, items included in general reserve will not be reclassified subsequently to profit or loss.
- III. **Impairment Reserve:** Impairment allowance reserve represents reserve created in accordance with the Reserve Bank of India (RBI) circular no. RBI/2019-20/170 DOR(NBFC).CC.PD.No.109/22.10.106/2019-20 dated 13th March, 2020 on implementation of Indian Accounting Standard. The balance in the 'Impairment Reserve' shall not be reckoned for regulatory capital. Further, no withdrawals shall be permitted from this reserve without prior permission from the Department of Supervision, RBI
- IV. **Contingency Reserve:** It is a free reserve and can be utilised from time to time to transfer profit from retained earnings for appropriation purposes. The Contingency Reserve as stated in the financials is not held against any specific or identified purpose hence transferred to General Reserve in the current financial year.
- V. **Retained Earnings:** These are the profits that the Company has earned till date, less any transfer to General Reserve, Statutory Reserve, dividends or other distributions paid to shareholders.
- VI. **Other Comprehensive Income:** This represents remeasurement of defined employee benefit plans (net of taxes).

Notes to Standalone Financial Statements

for the year ended 31st March 2025

19. Fees and Other Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Management Fees/ Trusteeship Fees	13,689.28	19,694.14
Unbilled Management Fees	(1,221.70)	(5,054.89)
Portfolio Recovery Fees	4,669.05	3,230.48
Other Fees	54.05	17.37
Total	17,190.68	17,887.10

20. Other Operating Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Upside Income - Management Incentive	763.63	888.78
Income from Investments	18,461.74	7,344.97
Total	19,225.37	8,233.75

21. Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Management Fees	590.76	863.04
Unbilled Management Fees	3,743.31	5,880.12
Expenses Recoverable from Trusts	4,227.35	7,454.79
Investment in Security Receipts	1,441.70	14,549.50
Total	10,003.12	28,747.45

22. Interest Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
On Financial Assets measured at Amortised Cost :-		
Interest on deposits with Banks	990.38	1,363.32
Interest on funded amount from Trust	384.36	726.08
Interest on CIRP Expenses	3.57	56.35
Other Interest Income :-		
Interest on Income Tax Refund	-	-
Total	1,378.31	2,145.75

23. Net gain on fair value changes-Unrealised

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Net gain/(loss) on financial instruments at fair value through profit or loss account :-		
a) On Security Receipts	11,847.38	(2,585.74)
b) On financial instruments designated at fair value through profit or loss	(5.91)	5.55
c) On Mutual Fund designated at fair value through profit or loss	3.06	-
Total	11,844.53	(2,580.19)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

24. Other Income

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Net gain/ (loss) on derecognition of Property, Plant and Equipment	2.95	3.42
Others	2694.68	393.14
Total	2697.63	396.56

25. Finance Costs

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
On Financial Liabilities measured at Amortised Cost:-		
Interest on borrowings	1,130.11	386.87
Others	3.02	13.66
Total	1,133.13	400.53

26. Impairment of Financial Instruments/ Financial Assets

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Impairment on financial assets at Amortised Cost:-		
Fees and expenses	389.35	239.04
Total	389.35	239.04

27. Employee Benefits Expenses

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Salaries and wages	5,679.19	5,179.06
Contribution to provident and other funds	335.58	319.61
Staff welfare expenses	79.36	67.27
Total	6,094.13	5,565.94

28. Depreciation, amortization and impairment

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Depreciation of Tangible Assets	130.52	126.17
Amortization of Intangible Assets	26.55	9.01
Depreciation on Right to use Leasehold assets	58.20	58.00
Total	215.27	193.18

Notes to Standalone Financial Statements

for the year ended 31st March 2025

29. Write off of Security Receipts, Unrealized Fee & Expenses

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Unrealised Management fees written off	14.04	85.92
Unbilled Management fees written off	130.51	936.68
Unrealised Expenses Recoverable from Trusts	1,486.73	3,409.20
Investment in Security Receipts Written off	2,040.06	494.61
Total	3,671.34	4,926.41

30. Other Expenses

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Rent, taxes and energy cost	26.19	5.50
Repairs and maintenance	339.30	234.84
Communication Costs	12.57	10.80
Advertisement and publicity	3.37	3.12
Director's fees, allowances and expenses	139.85	131.53
Auditor's fees and expenses		
- Audit fees	43.22	30.96
- Tax Audit fees	5.12	5.06
- For Reimbursement of Expenses	1.82	0.56
Legal Expenses	165.21	189.35
Professional Charges	890.18	959.67
Outsource Manpower Cost	-	-
Insurance	10.01	5.08
Travelling, Boarding & Lodging expenses	194.94	125.93
Contribution towards Corporate Social Responsibility	619.26	262.00
Provision for Litigations	-	-
Other expenditure	661.81	621.24
Total	3,112.85	2,585.64

31. The major components of the tax expense for the period ended March 31, 2025 and March 31, 2024.

(₹ In lacs)

Sr. No.	Particulars	Year ended March 31, 2025	Year ended March 31, 2024
	Standalone statement of Profit & Loss		
(a)	Profit & loss section		
	Current Income Tax :		
	Current Income Tax charge	8,688.82	11,139.43
	Deferred Tax:		
	Relating to originating and reversal of temporary differences	3,503.11	(754.00)
	Income Tax expense reported in the statement of Profit & Loss	12,191.93	10,385.43
(b)	Other Comprehensive Income (OCI) Section		
	Current Income Tax :		
	Net gain/ (loss) on remeasurement of defined benefit plans	43.61	45.37
	Income Tax expense reported in OCI section	43.61	45.37

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Reconciliation of tax expense and the accounting profit multiplied by India's domestic Tax rate for the year ended March 31, 2025 and March 31, 2024

(₹ In lacs)

Sr. No.	Particulars	Year ended March 31, 2025	Year ended March 31, 2024
1	Profit before Tax	47,723.57	40,919.68
2	Applicable Tax Rate	25.17%	25.17%
3	PBT * Applicable Tax Rate (1*2)	12,011.08	10,298.67
4	Item leading to difference in effective tax rate compared to statutory tax rate:		
(a)	Difference in tax for items which are not allowed as deduction	131.61	56.72
(b)	Effect of Deferred tax items	49.26	30.04
(c)	Effect of prior year adjustments	-	-
(d)	Other items (including MAT Credit)	-	-
	Total	180.87	86.76
	Tax expense recognised during the period (3+4)	12,191.93	10,385.43

Component of Deferred Tax Assets and Liabilities recognised in Balance Sheet and Statement of Profit & loss

(₹ In lacs)

Sr. No.	Component of Deferred Tax (Assets)/ Liabilities	Balance Sheet		Statement of Profit & Loss	
	Particulars	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2025	Year ended March 31, 2024
1	Expected Credit Loss	(295.83)	(197.84)	(97.99)	(60.16)
2	Provision for doubtful debt and advance	(4.37)	(2.88)	(1.49)	1.40
3	Provision for litigations	(591.20)	(591.20)	-	-
4	Provision for compensated absences disallowed u/s 43B	(51.82)	(46.92)	(4.90)	(11.61)
5	Difference in book and Income Tax depreciation	500.29	487.28	13.01	22.11
6	Fair Valuation change	5,039.57	1,454.51	3,585.06	(678.13)
7	Others	(31.15)	(40.58)	9.43	(27.60)
	Deferred Tax Expense/ (income)				
	Net Deferred Tax (Assets)/ Liabilities	4,565.49	1,062.37	3,503.11	(754.00)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Reconciliation of the deferred tax expense for the year ended March 31, 2025

(₹ in lacs)

Sr. No.	Particulars	Opening Balance as on April 01, 2024	Tax income/ (expense) during the year recognised statement of Profit/ Loss under Profit/Loss section	Tax income/ (expense) during the year recognised statement of Profit/ Loss under OCI section	Deferred Tax due Fair Value Change	Closing Balance as on March 31, 2025
1	Expected Credit Loss	(197.84)	(97.99)	-	-	(295.83)
2	Provision for doubtful debt and advance	(2.88)	(1.49)	-	-	(4.37)
3	Provision for litigations	(591.20)	-	-	-	(591.20)
4	Provision for compensated absences disallowed u/s 43B	(46.92)	(4.90)	-	-	(51.82)
5	Difference in book and Income Tax depreciation	487.28	13.01	-	-	500.29
6	Fair Valuation change	1,454.51	3,585.06	-	-	5,039.57
7	Others	(40.58)	9.43	-	-	(31.15)
	Total	1,062.37	3,503.11	-	-	4,565.49

Reconciliation of the deferred tax expense for the year ended March 31, 2024

(₹ in lacs)

Sr. No.	Particulars	Opening Balance as on April 01, 2023	Tax income/ (expense) during the year recognised statement of Profit/ Loss under Profit/Loss section	Tax income/ (expense) during the year recognised statement of Profit/ Loss under OCI section	Deferred Tax due Fair Value Change	Closing Balance as on March 31, 2024
1	Expected Credit Loss	(137.68)	(60.16)	-	-	(197.84)
2	Provision for doubtful debt and advance	(4.28)	1.40	-	-	(2.88)
3	Provision for litigations	(591.20)	-	-	-	(591.20)
4	Provision for compensated absences disallowed u/s 43B	(35.30)	(11.61)	-	-	(46.92)
5	Difference in book and Income Tax depreciation	465.17	22.11	-	-	487.28
6	Fair Valuation change	2,132.64	(678.13)	-	-	1,454.51
7	Others	(12.98)	(27.60)	-	-	(40.58)
	Total	1,816.37	(754.00)	-	-	1,062.37

There are no items on which deferred tax asset has not been recognised in the Balance Sheet

32 Capital Adequacy Ratio

As per Reserve Bank of India Guidelines, the Capital Adequacy Ratio of the Company as at March 31, 2025 works out as below :

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Capital Adequacy Ratio	90.59%	99.03%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

33 Employee Benefits:

Employee benefits include Provident Fund, Employee State Insurance Scheme (ESIC), Pension, Superannuation, Gratuity and compensated absences.

i) Defined Contribution Plans:

These are plans in which the Company pays pre-defined amounts to separate funds and does not have any legal or informal obligation to pay additional sums. These comprise of contributions to the Employees' Provident Fund, ESIC, Family Pension Fund, Superannuation Fund and National Pension Scheme. The company's payments to the defined contribution plans are reported as expenses in the year in which the employees perform the services that the payment covers. During the current year, on account of Defined Contribution Plans, the Company has charged ₹ 248.00 lacs (Previous year: ₹ 246.56 lacs) to Statement of Profit & Loss.

ii) Defined Benefit Plans:

(A) Gratuity

Expenses for defined-benefit plans are calculated as at each balance sheet date by independent actuaries. These commitments are valued at the present value of the expected future payments, with consideration for calculated future salary increases, using a discount rate corresponding to the interest rate estimated by the actuary having regard to the interest rate on government bonds with a remaining term that is almost equivalent to the average balance working year of employees. Incremental liability based on the projected unit credit method as at the reporting date, is charged to the Statement of Profit and Loss. The actuarial gains / losses are accounted in the Statement of Profit and Loss. Excess of fair value of Plan Assets over Defined Benefit Obligation is not recognised on grounds of prudence.

The Company makes a provision for gratuity and compensated absences based on Actuarial Reports

Employee benefit plans

The principal assumptions used for the purposes of the actuarial valuations were as follows.

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
Discount rate(s)	6.72% p.a.	7.20% p.a.
Expected rate(s) of salary increase	7.50% p.a.	5% p.a.
Mortality Rate During Employment	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)

Amounts recognised in the statement of profit and loss in respect of these defined benefit plans are as follows.

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
Service cost:		
Current service cost	90.38	69.04
Past service cost and (gain)/loss from settlements	-	-
Net interest expense	11.76	4.00
Components of defined benefit costs recognised in profit or loss	102.14	73.04
Remeasurement on the net defined benefit liability:		
Return on plan assets (excluding amounts included in net interest expense)	(1.59)	(18.81)
Actuarial (gains) / losses arising from changes in financial assumptions	142.18	10.94
Actuarial (gains) / losses arising from experience adjustments	32.67	188.13

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Actuarial (gains) / losses arising from demographic assumptions	-	-
Components of defined benefit costs recognised in other comprehensive income	173.26	180.26
Total	275.40	253.30

The amount included in the balance sheet arising from the Company's obligation in respect of its defined benefit plans is as follows:

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Present value of funded defined benefit obligation	(843.33)	(716.90)
Fair value of plan assets	717.49	553.59
Funded status	(125.84)	(163.30)
Restrictions on asset recognised		
Others [describe]		
Net liability arising from defined benefit obligation	(125.84)	(163.30)
Current Liability	(125.84)	(139.03)
Non-Current Liability	-	(24.27)

Movements in the present value of the defined benefit obligation are as follows.

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Opening defined benefit obligation	716.90	487.69
Current service cost	90.38	69.04
Interest cost	51.43	36.38
Remeasurement (gains)/losses:		
Actuarial gains and losses arising from changes in demographic assumptions		
Actuarial gains and losses arising from changes in financial assumptions	142.18	10.94
Actuarial gains and losses arising from experience adjustments	32.67	188.13
Actuarial (gains) / losses arising from demographic assumptions	-	-
Benefits paid	(190.23)	(75.29)
Closing defined benefit obligation	843.33	716.90

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Movements in the fair value of the plan assets are as follows

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Opening fair value of plan assets	553.59	434.05
Interest income	39.68	32.38
Contributions by the Employer		
Remeasurement gain (loss):	312.87	143.64
Return on plan assets (excluding amounts included in net interest expense)	1.59	18.81
Contributions from the employer	-	-
Benefits paid	(190.23)	(75.29)
Closing fair value of plan assets	717.50	553.59

(₹ In lacs)

Category of Assets	As at March 31, 2025	As at March 31, 2024
Cash and cash equivalents	-	-
State Government Securities	-	-
Special Deposits Scheme	-	-
Debt Instruments	-	-
Corporate Bonds	-	-
Cash And Cash Equivalents	-	-
Insurance fund	717.50	553.59
Asset-Backed Securities	-	-
Structured Debt	-	-
Other	-	-
Total	717.50	553.59

Risks associated with defined benefit plan

Gratuity is a defined benefit plan and company is exposed to the Following Risks:

Interest rate risk: Interest rate risk: A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

Salary Risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

Investment Risk: The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting year on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

Asset Liability Matching Risk: The plan faces the ALM risk as to the matching cash flow. Since the plan is invested in lines of Rule 101 of Income Tax Rules, 1962, this generally reduces ALM risk.

Mortality risk: Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

Concentration Risk: Plan is having a concentration risk as all the assets are invested with the insurance company and a default will wipe out all the assets. Although probability of this is very less as insurance companies have to follow regulatory guidelines.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Sensitivity Analysis

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Projected Benefit Obligation on Current Assumptions	843.33	716.90
Delta Effect of +1% Change in Rate of Discounting	(52.90)	(40.32)
Delta Effect of -1% Change in Rate of Discounting	60.25	45.37
Delta Effect of +1% Change in Rate of Salary Increase	59.19	45.92
Delta Effect of -1% Change in Rate of Salary Increase	(53.01)	(41.48)
Delta Effect of +1% Change in Rate of Employee Turnover	(5.69)	4.47
Delta Effect of -1% Change in Rate of Employee Turnover	6.06	(5.14)

Maturity Profile of Defined Benefit Plans

(₹ In lacs)

Projected Benefits Payable in Future Years From the Date of Reporting	Year ended March 31, 2025	Year ended March 31, 2024
1 st Following Year	94.51	90.85
2 nd Following Year	107.32	54.78
3 rd Following Year	83.18	141.97
4 th Following Year	91.58	77.38
5 th Following Year	72.14	82.15
Sum of Years 6 To 10	275.11	243.44
Sum of Years 11 and above	752.53	556.68

(B) Compensated Absences:

a) Assets & Liabilities Recognized in the Financial Statement

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Non-Current Liabilities	137.84	123.44
Current Liabilities	66.08	61.01
Total	203.92	184.45

b) Actuarial Assumptions :

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Discount rate	6.72%	7.20%
Future Salary Rise	7.50%	5.00%
Attrition Rate :		
- For service 4 yrs & below	10.00%	10.00%
- For service 5 yrs & below	7.00%	7.00%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

34 Earnings Per Share (EPS)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Profit / (Loss) attributable to equity shareholders for basic/ diluted earnings per share after tax (₹ In lacs)	35,531.64	30,534.25
No. of Shares	32,48,97,140	32,48,97,140
Weighted Average no. of equity shares outstanding during the year for basic/ diluted earnings per share	32,48,97,140	32,48,97,140
EPS (Basic and Diluted - ₹ Per share)	10.94	9.40
Nominal value per share - ₹ per share	10	10

35 Category wise Financial Assets and Financial Liabilities

As at March 31, 2025

(₹ In lacs)

Particulars	Amortised Cost	Fair value		
		FVTPL	FVTOCI	Total carrying Value
Financial Assets				
- Cash & Cash Equivalents	13,690.75	-	-	13,690.75
- Bank balance and other than Cash & Cash Equivalents	12,178.04	-	-	12,178.04
- Trade receivables	7,204.94	-	-	7,204.94
- Investment in Equity	-	-	-	-
- Investment in Mutual Funds	-	4,002.86	-	4,002.86
- Investment in SRs	-	2,73,162.26	-	2,73,162.26
- Deposits	1,164.02	-	-	1,164.02
- Recoverable from Trusts and Others	1,256.94	-	-	1,256.94
Total	35,494.69	2,77,165.12	-	3,12,659.81
Financial Liabilities				
- Trade payable	185.41	-	-	185.41
- Bank Borrowings	30,598.62	-	-	30,598.62
- Recovery on behalf of Trust and other Constituents	412.23	-	-	412.23
- Liability for Leases	62.67	-	-	62.67
- Liability for expenses	602.47	-	-	602.47
- Liability for Unspent CSR	-	-	-	-
- Other Liabilities	1,902.67	-	-	1,902.67
- Dividend Payable	-	-	-	-
Total	33,764.07	-	-	33,764.07

Notes to Standalone Financial Statements

for the year ended 31st March 2025

As at March 31, 2024

(₹ In lacs)

Particulars	Amortised Cost	Fair value		
		FVTPL	FVTOCI	Total carrying Value
Financial Assets				
- Cash & Cash Equivalents	33,248.27	-	-	33,248.27
- Bank balance and other than Cash & Cash Equivalents	7,704.75	-	-	7,704.75
- Trade receivables	7,297.38	-	-	7,297.38
- Investment in Equity	-	14.17	-	14.17
- Investment in SRs	-	2,06,225.14	-	2,06,225.14
- Deposits	654.02	-	-	654.02
- Recoverable from Trusts and Others	1,089.72	-	-	1,089.72
- Accrued income on Investment	-	-	-	-
Total	49,994.14	2,06,239.31	-	2,56,233.46
Financial Liabilities				
- Trade payable	142.22	-	-	142.22
- Bank Borrowings	14,994.70	-	-	14,994.70
- Recovery on behalf of Trust and other Constituents	481.31	-	-	481.31
- Liability for Leases	138.77	-	-	138.77
- Liability for expenses	713.47	-	-	713.47
- Liability for Unspent CSR	202.63	-	-	202.63
- Other Liabilities	9,679.26	-	-	9,679.26
Total	26,352.36	-	-	26,352.36

36 Fair Value measurements recognised on the Balance Sheet

As at March 31, 2025

(₹ In lacs)

	Level 1	Level 2	Level 3	Total
Financial Assets				
- Investment in Equity	-	-	-	-
- Investment in Mutual Fund	4,002.86	-	-	4,002.86
- Investment in SRs	-	-	2,73,162.26	2,73,162.26

As at March 31, 2024

(₹ In lacs)

	Level 1	Level 2	Level 3	Total
Financial Assets				
- Investment in Equity	14.17	-	-	14.17
- Investment in SRs	-	-	2,06,225.14	2,06,225.14

This explains the judgments and estimate made in determining the Fair Value of financial instruments that are (a) recognised and measured at Fair Value (b) measured at amortised cost and for which fair values are disclosed in the financial statements. The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consist of following three levels:

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Level 1 : Level 1 hierarchy includes financial instruments measured using quoted price. This includes listed equity shares, traded bonds, mutual funds, etc., that have quoted price.

Level 2 : The fair value of financial instruments that are not traded in active market is determined using valuation techniques which maximise the use of observable market data and rely as little possible on entity specific estimates. If all significant inputs required for determining fair value of an financial instrument are observable, the instrument is included in Level 2.

Level 3 : If one or more of the significant input is not based on observable market data, the instrument is included in Level 3.

Valuation Methodologies

Quoted market prices in active markets are available for investments in equity and, as such, these instruments are classified within Level 1.

Investments: The Companies investments primarily consists of Investments in SRs. Fair value of investments in Security Receipts are classified as Fair Value through Profit & loss, and are determined using NAV by Rating Agencies as specified by RBI Guidelines and are classified as Level 3. The ratings are based on recovery rating scale.

Fair value of Financial Assets and Financial Liabilities, measured at Amortised Cost

Management has assessed that all financial assets and financial liabilities measured at amortised cost approximates their fair value.

37 Maturity profile of Financial Liabilities, including future interest

As at March 31, 2025

(₹ In lacs)

Particulars	Less than 1 year	More than 1 year	Carrying Amount
Trade Payables	185.41	-	185.41
Borrowings	23,098.62	7,500.00	30,598.62
Other Financial Liabilities	2,950.78	29.26	2,980.04
	26,234.81	7,529.26	33,764.07

As at March 31, 2024

(₹ In lacs)

Particulars	Less than 1 year	More than 1 year	Carrying Amount
Trade Payables	142.22	-	142.22
Borrowings	9,994.70	5,000.00	14,994.70
Other Financial Liabilities	11,135.13	80.32	11,215.44
	21,272.05	5,080.32	26,352.35

38 Financial Risk Management

The Company is exposed to market risk, credit risk and liquidity risk, which may impact the fair value of its financial instruments. The Company has a risk management policy to manage and mitigate these risks.

(A) Market Risk

Market risk is the risk that future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of foreign currency risk and interest rate risk. The Company is primarily exposed to interest rate risk.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(i) Foreign Currency Risk

Foreign Currency Risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in market prices. Market risk comprises of foreign currency risk and interest exposure to the risk of changes in exchange rate as there are no off-shore business transactions.

(ii) Interest Rate Risk

Interest Rate Risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's investments are primarily in fixed deposits and security receipts issued by trusts. The Company's exposure to the risk of changes in market rates relates primarily to the Company's debt obligations with floating interest rates. Hence the Company is not significantly exposed to interest rate risk.

(B) Credit Risk

Financial Instruments that potentially subject the Company to concentration of Credit risk consist principally of trade receivables, unbilled revenue, investment securities and other recoverable from trusts. By their nature, all such financial instruments involve risks, including the credit risk of non-performance by counterparties i.e. trusts. However, the Company being trustee of all the trusts managed by it, the priority of receivables/ outstanding is a priority as per the waterfall mechanism defined Trust Deed/ Offer Document. Hence, the Company is not significantly exposed to credit risk.

(C) Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its obligations associated with financial liabilities. The investment philosophy of the Company is capital preservation and liquidity in preference to returns. Although the investments in security receipts are not tradable in market, the Company consistently generates sufficient cash flows from operations and has access to other sources of funding to meet the financial obligations and maintain adequate liquidity for use.

Reconciliation of Gross Carrying Amount -

A) Trade Receivables

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Gross carrying Amount (Opening Balance)	7,965.05	6,190.21
Add: Origination of the Trade Receivables during the year	17,190.68	17,887.10
Less: Recoveries from Trade Receivables during the year	21,133.18	21,832.81
Less: Trade Receivables Written-off/ (Write-back)	(4,189.53)	(5,720.55)
Gross carrying Amount (Closing Balance)	8,212.08	7,965.05

B) Funded Interest - clubbed under Recoverable from Trusts

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Gross carrying Amount (Opening Balance)	113.97	267.87
Add: Assets Originated	387.93	782.43
Less: Net recoveries from Trusts	1,261.21	4,659.03
Less: Net Assets Written-off/ (Write-back)	(899.52)	(3,722.70)
Gross carrying Amount (Closing Balance)	140.20	113.97

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Reconciliation of Expected Credit Loss (ECL) -

A) Trade Receivables

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Impairment Loss Allowance (Opening Balance)	667.67	522.47
Changes in Impairment Loss Allowance due to -		
Add: Origination of the Trade Receivables during the year	1,441.02	1,509.72
Less: Recoveries from Trade Receivables during the year	1,771.50	1,842.75
Less: Trade Receivables Written-off	(351.19)	(482.83)
Change in Estimates	318.75	(4.60)
Impairment Loss Allowance (Closing Balance)	1,007.14	667.67

B) Funded Interest - clubbed under Recoverable from Trusts

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Impairment Loss Allowance (Opening Balance)	118.42	24.57
Changes in Loss Allowance due to -		
Add: Assets Originated	403.08	71.76
Less: Net recoveries from Trusts	1,310.46	427.31
Less: Net Assets Written-off/ (Write-back)	(934.64)	(341.43)
Change in Estimates	(131.51)	107.97
Impairment Loss Allowance (Closing Balance)	14.17	118.42

(C) Operational Risk

The Company controls operational risks to ensure that operational losses (financial or reputational), including any related to conduct of business matters, do not cause material damage to the Company.

(D) Reputational Risk

The Company protects its reputation from material damage by ensuring that any business activity is satisfactorily assessed and managed by the appropriate level of management and governance oversight.

(E) Compliance Risk

The Company has no appetite for breaches in laws and regulation, while recognising that, regulatory non-compliance cannot be entirely avoided, the Company strives to reduce this to an absolute minimum.

39 Market (Price) risk sensitivity - Equity

a. Investment in Security receipts

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Investment in Security receipts	2,73,162.27	2,06,225.14
Increase /Decrease in the unobservable input	5%	5%
FV Increase	14,542.71	10,655.38
FV Decrease	(14,542.71)	(10,655.38)
Significant unobservable inputs	Estimated cash flow based on realisation of collaterals value, etc.	

Notes to Standalone Financial Statements

for the year ended 31st March 2025

b. Equity

The sensitivity analysis based on the exposure to the equity price risks at the end of the reporting year.

(₹ In lacs)	
Particulars	As at March 31, 2025
Equity Instruments	-

(₹ In lacs)	
Particulars	As at March 31, 2024
Equity Instruments	14.17
+10.65%	15.68
-10.65%	12.66

40 Capital Management

The Company's objective for capital management is to maximise shareholder value, safeguard business continuity and support the growth of the Company. The Company determines the capital requirement based on annual operating plans and long-term and other strategic investment plans. The funding requirements are met through loans and operating cashflows generated. The Company is not subject to externally imposed capital requirements.

The Company's strategy is to maintain optimum gearing ratio. The gearing ratios are as follows:

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Cash and Cash Equivalents	13,690.75	33,248.27
Bank balance other than Cash and Cash Equivalents	9,725.18	5,408.96
Borrowings	30,598.62	14,994.70
Net Debt	7,182.70	-
Total Equity	2,76,779.81	2,46,251.27
Debt/ Equity Ratio	0.03	-

41 Corporate Social Responsibility

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
a) Amount required to be spent by the company during the year	613.79	262.00
b) Amount of expenditure incurred	619.26	68.68
c) Shortfall at the end of the year	-	193.32
d) Total of previous years shortfall	-	9.32
e) Nature of CSR activities	Healthcare & Nutrition, Education, Environmental Sustainability	

Notes to Standalone Financial Statements

for the year ended 31st March 2025

42 Details of expenditure and Income in foreign currency:

a. Expenditure in Foreign currency

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Software Expenses & Maintenance	20.22	11.72
Total	20.22	11.72

b. Income in Foreign currency

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Income in Foreign currency	-	-

43 Revenue from contracts with customers

Disaggregated Revenue

The table below represents disaggregated revenues from contracts with customers by type of services, geographical market and timing of revenue recognition. The Management believes that this disaggregation best depicts how the nature, amount, timing and uncertainty of its revenues and cash flows are affected by industry, market and other economic factors.

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Type of Services		
Fees Income	17,190.68	17,887.10
Total revenue from contract with customers	17,190.68	17,887.10
Geographical Markets		
India	17,190.68	17,887.10
Outside India	-	-
Total revenue from contract with customers	17,190.68	17,887.10
Timing of revenue recognition		
Services transferred at a point in time	-	-
Services transferred over time	17,190.68	17,887.10
Total revenue from contract with customers	17,190.68	17,887.10

Contract balance

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Trade Receivables (Before Impairment Loss Allowance (ECL))	8,212.08	7,965.05

Notes to Standalone Financial Statements

for the year ended 31st March 2025

44 Related Party Transactions

As per Ind AS 24 'Related Party Disclosures', the related party where control exists or where significant influence exists and with whom transactions have taken place are as below:

Subsidiaries

- 1 Arcil-Daewoo Motors India Ltd Trust
- 2 Arcil-Parasrampuria Synthetics Ltd Trust
- 3 Arcil-Precision Fastners Ltd-Trust
- 4 Arcil-Parekh Platinum Ltd. Trust
- 5 Arcil-Bellary Steels & Alloys Ltd.-II Trust
- 6 Arcil-Indo Deutch Metallo Trust
- 7 Arcil-Hanuman Miner Oil Ltd. Trust
- 8 Arcil-Equipment Conductor & Cables Ltd. Trust
- 9 Arcil-LSIL Trust
- 10 Arcil-PSL II Trust
- 11 Arcil-Polar Industries Limited Trust
- 12 Arcil-MVR-I Trust
- 13 Arcil-Ispat Profiles Trust
- 14 Arcil-Nath Seeds Limited Trust
- 15 Arcil-JCT II Trust
- 16 Arcil-Maridia Steel Limited-I Trust
- 17 Arcil-Maridia Steel Limited-II Trust
- 18 Arcil-Maridia Steel Limited-III Trust
- 19 Arcil-MVR-II Trust
- 20 Arcil-NPPML Trust
- 21 Arcil-PSL III Trust
- 22 Arcil-PSL IV Trust
- 23 Arcil-Kishore Dalal & Company Trust
- 24 Arcil-Kiran Overseas Exports Ltd. Trust
- 25 Arcil-Shalimar Wires Industries Limited-II Trust
- 26 Arcil-MVR-III Trust
- 27 Arcil-Bentels Corporation Limited Trust
- 28 Arcil-KOEL-I Trust
- 29 Arcil-Mafatlal Engineering Industries Ltd Trust
- 30 Arcil-Maridia Steel Limited-IV Trust
- 31 Arcil-JCT III Trust
- 32 Arcil-Shalimar Wires Industries Limited-III Trust
- 33 Arcil Mukerian Paper Ltd Trust
- 34 Arcil-Mukerian II Trust
- 35 Arcil-KOEL-II Trust
- 36 Arcil-Jhagadia Copper Limited Trust
- 37 Arcil-Polar Industries Limited-II Trust
- 38 Arcil-BPL Display Devices Limited-I Trust
- 39 Arcil - Excel Oils and Chemicals Pvt. Ltd. Trust
- 40 Arcil-International Sree Balaji Hotels Private Limited Trust

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- 41 Arcil-Uday Estates Pvt. Ltd. Trust
- 42 Arcil-L. S. P. Agro Limited Trust
- 43 Arcil-The Dhar Textile Mills Ltd. Trust
- 44 Arcil-Jagat Edible Oil India Pvt. Ltd. Trust
- 45 Arcil-Vama Exports Ltd. Trust
- 46 Arcil-Golden Fries Ltd. Trust
- 47 Arcil-Esteem Estate Projects Pvt. Ltd. Trust
- 48 Arcil-AST-IV-Trust
- 49 Arcil-AST-VII-Trust
- 50 Arcil-AST-039-I-Trust
- 51 Arcil-AST-001-VI-Trust
- 52 Arcil-AST-017-I-Trust
- 53 Arcil-AST-018-I-Trust
- 54 Arcil-AST-001-IX-Trust
- 55 Arcil-AST-001-X-Trust
- 56 ARCIL-AST-001-XI-TRUST
- 57 Arcil-AST-017-V-Trust
- 58 Arcil-AST-024-I-Trust
- 59 Arcil-AST-026-I-Trust
- 60 Arcil-AST-024-II-Trust
- 61 ARCIL-AST-001-XVIII-TRUST
- 62 Arcil-AST-003-VIII-Trust
- 63 Arcil-AST-RA-001 Trust
- 64 Arcil-AST-030-II-Trust
- 65 Arcil-Trust-2025C-001
- 66 ARCIL-TRUST-2025C-005
- 67 ARCIL-TRUST-2025C-007
- 68 Arcil-Trust-2025C-015
- 69 Arcil-CPS-002-IX Trust
- 70 Arcil-CPS-012-II Trust
- 71 Arcil-CPS-012-I Trust
- 72 Arcil-CPS-032-I-Trust
- 73 Arcil-CPS-006-III-Trust
- 74 Arcil-CPS-003-IV Trust
- 75 Arcil-CPS-003-V Trust
- 76 Arcil-CPS-012-III-Trust
- 77 Arcil-CPS-041-I-Trust
- 78 Arcil-CPS-008-II-Trust
- 79 Arcil-CPS-II-Trust
- 80 ARCIL-CPS-IV-TRUST
- 81 ARCIL-TRUST-2025C-013
- 82 Arcil-SBPS-001-I Trust
- 83 Arcil-SBPS-001-VI Trust
- 84 Arcil-SBPS-001-VIII Trust

Notes to Standalone Financial Statements

for the year ended 31st March 2025

85	Arcil-SBPS-001-X Trust
86	Arcil-SBPS 001-XII Trust
87	Arcil-SBPS 021-II Trust
88	Arcil-SBPS 016-I Trust
89	Arcil-SBPS-025-I Trust
90	Arcil-SBPS-028-I-Trust
91	Arcil-SBPS-027-I Trust
92	Arcil-SBPS-026-II-Trust
93	Arcil-SBPS-002-II-Trust
94	Arcil-SBPS-008-I Trust
95	Arcil-SBPS-042-I-Trust
96	ARCIL-SBPS-060-I TRUST
97	ARCIL SBPS-041-I TRUST
98	ARCIL-SBPS-006-VII TRUST
99	Arcil-SBPS-I-Trust
100	ARCIL-SBPS-073-I-TRUST
101	Arcil-2024C-007-Trust
102	Arcil NHB Retail Loan Portfolio 001 Trust
103	Arcil-Retail Loan Portfolio-002-A Trust
104	Arcil-Retail Loan Portfolio-002-B Trust
105	Arcil-Retail Loan Portfolio-003-A Trust
106	Arcil-Retail Loan Portfolio-029-A-Trust
107	Arcil-Retail Loan Portfolio -036-A-Trust
108	Arcil-Retail Port-044-A-T
109	Arcil-Retail Port-048-A-Trust
110	Arcil-Retail Port-042-A-Trust
111	Arcil-Retail Port-032-A-Trust
112	Arcil-Retail Port-049-A-Trust
113	Arcil-Retail Port-050-A-Trust
114	Arcil Retail Loan Portfolio-045-B-Trust
115	Arcil Retail Loan Portfolio-042-B-Trust
116	Arcil Retail Loan Portfolio-053-A-Trust
117	Arcil Retail Loan Portfolio-058-B-Trust
118	Arcil-Retail Loan Portfolio-060-A-Trust
119	Arcil-Retail Loan Portfolio-061-A-Trust
120	Arcil-Retail Loan Portfolio-058-C-Trust
121	Arcil-Retail Loan Portfolio-42-D-Trust
122	Arcil-Retail Loan Portfolio-42-E-Trust
123	Arcil-Retail Loan Portfolio-042-F-Trust
124	Arcil-Retail Loan Portfolio-042-I-Trust
125	Arcil-Retail Loan Portfolio-042-H-Trust
126	Arcil-Retail Loan Portfolio-042-G-Trust
127	Arcil-Retail Loan Portfolio-029-B-Trust
128	Arcil-Retail-Loan-Portfolio-074-A-Trust

Notes to Standalone Financial Statements

for the year ended 31st March 2025

129	Arcil-Retail Loan Portfolio-074-B-Trust
130	Arcil-Retail Loan Portfolio-045-C-Trust
131	Arcil-Retail Loan Portfolio-092-A-Trust
132	Arcil-2024C-001 -Trust
133	Arcil-2024C-003 -Trust
134	Arcil-2024C-004 -Trust
135	Arcil-2024C-005 -Trust
136	Arcil-2024C-006 -Trust
137	ARCIL-TRUST-2025C-003
138	ARCIL-TRUST-2025C-004
139	ARCIL-TRUST-2025C-006
140	ARCIL-TRUST-2025C-008
141	ARCIL-TRUST-2025-005
142	ARCIL-TRUST-2025C-010
143	ARCIL-TRUST-2025C-009
144	Arcil-Trust-2025-008
145	ARCIL-TRUST-2025C-012
146	ARCIL-TRUST-2025C-011
147	ARCIL-TRUST-2025C-014
148	Arcil-Trust-2025-015
149	Arcil-Trust-2025-016
150	Arcil-Trust-2025C-016
151	Arcil-Shalimar Wires Industries Limited-IV Trust
152	Arcil-CPS 002-II Trust-Scheme B
153	Arcil-CPS-002-VII Trust-Scheme B
154	Arcil-CPS-002-VII Trust-Scheme C
155	Arcil-CPS-002-VII Trust-Scheme D
156	Arcil-CPS-002-I Trust-Scheme A4
157	Arcil-CPS-002-I Trust-Scheme A5
158	Arcil-CPS-002-I Trust-Scheme A6
159	Arcil-CPS-002-I Trust-Scheme B1
160	Arcil-CPS-002-I Trust-Scheme D
161	Arcil-SBPS 001-IV Trust-Scheme A
162	Arcil-SBPS 001-IV Trust-Scheme B
163	Arcil-SBPS 001-III Trust-Scheme A
164	Arcil-SBPS 001-III Trust-Scheme B
165	Arcil-SBPS 001-V Trust-Scheme B
166	Arcil-SBPS 002-I Trust-Scheme A
167	Arcil-SBPS 002-I Trust-Scheme B2
168	Arcil-SBPS-007-II-Trust-Scheme C
169	Arcil-SBPS-007-II-Trust-Scheme A1
170	Arcil-SBPS-007-II-Trust-Scheme A2
171	Arcil-SBPS-014-I-Trust-Scheme A
172	Arcil-SBPS-014-I-Trust-Scheme B

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- 173 Arcil-SBPS 014-II Trust-Scheme A
- 174 Arcil-SBPS 014-II Trust-Scheme C
- 175 Arcil-SBPS 013-I Trust-Scheme B
- 176 Arcil-SBPS 019-I Trust-Scheme B
- 177 Arcil-SBPS 022-I Trust-Scheme A1
- 178 Arcil-SBPS 021-I Trust-Scheme B
- 179 Arcil-SBPS 021-I Trust-Scheme C
- 180 Arcil-AARF-II-Trust-Scheme 1
- 181 Arcil-Trust-2025-010
- 182 Arcil – Trust -2025C – 017
- 183 Arcil – Trust -2025C – 018
- 184 Arcil-Trust-2025C-019
- 185 Arcil-Rustagi Impex Private Limited Trust (upto 23.05.2023)
- 186 Arcil-AST-003-I-Trust (upto 17.07.2024)
- 187 Arcil-AST-027-I-Trust (upto 17.07.2024)
- 188 Arcil-AST-017-IV-Trust (upto 17.07.2024)
- 189 Arcil-AST-034-II-Trust (upto 17.07.2024)
- 190 Arcil-AST-001-VIII-Trust (upto 18.04.2023)
- 191 Arcil-AST-003-V-Trust (upto 18.04.2023)
- 192 Arcil-AST-034-III-Trust (upto 18.04.2023)
- 193 Arcil-AST-051-I-Trust (upto 18.04.2023)
- 194 Arcil-AST-041-I-Trust (upto 18.04.2023)
- 195 Arcil-AST-001-XII-Trust (upto 28.05.2024)
- 196 Arcil-AST-056-I-Trust (upto 17.07.2024)
- 197 Arcil-AST-082-I-Trust (upto 17.07.2024)
- 198 Arcil-AST-082-II-Trust (upto 17.07.2024)
- 199 Arcil-AST-090-I-Trust (upto 17.03.2025)

Associates

- 1 Arcil-AST-003-IV-Trust
- 2 Arcil-CPS-081-I-Trust
- 3 Arcil-SBPS-022-II Trust
- 4 Arcil-SBPS-022-III-Trust
- 5 Arcil-SBPS-022-IV Trust
- 6 ARCIL-TRUST-2024-001
- 7 Arcil-Retail Port-046-A-T
- 8 Arcil Retail Portfolio-022-A Trust
- 9 Arcil-CPS-002-V Trust-Scheme A
- 10 Arcil – Trust -2025 – 013
- 11 Arcil – Trust -2025 – 012
- 12 Arcil – Trust -2025 – 018
- 13 Arcil-AST-001-VII-Trust (upto 27.03.2025)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Holding Company

Avenue India Resurgence Pte. Ltd

Key Management Personnel

Mr. Narayanan Subramaniam (Chairman w.e.f. 01.04.2025, Independent Director)

Mr. Pallav Mohapatra (CEO & Managing Director)

Mr. Pramod Gupta (Chief Financial Officer)

Mr. Ameet Kela (Company Secretary)

Mr. Pavan Pal Kaushal (Chairman till 31.03.2025 , Independent Director)

Mr. Sudarshan Sen (Sponsored Director, representative of Avenue India Resurgence Pte. Ltd)

Mr. Salee Sukumaran Nair (Nominee Director) (till 21.08.2024)

Mr. Ashish Shukla (Sponsored Director, representative of Avenue India Resurgence Pte. Ltd)

Mr. Ashok Kumar Sharma (Nominee Director) (w.e.f. 26.12.2024)

Mr. Pradeep Kumar Panja (Independent Director) (till 22.06.2024)

Mr. Balachander Rajaraman (Independent Director)

Ms. Raksha Kothari (Independent Director) (w.e.f 16.04.2024)

Particulars	As at March 31, 2025			As at March 31, 2024		
	Holding	Subsidiaries	Associates	Holding	Subsidiaries	Associates
1) Income from trusts managed by Arcil						
a. Fees & Other Income	-	4,431.14	407.62	-	3,219.57	525.35
Arcil-CPS-II-Trust	-	560.61	-	-	606.14	-
Arcil-Trust-2025-008	-	587.11	-	-	-	-
ARCIL-CPS-IV-Trust	-	1,454.79	-	-	1,694.08	-
Others	-	1,828.63	407.62	-	919.36	525.35
b. Interest Income	-	89.52	4.03	-	618.39	6.06
Arcil-Retail Loan Portfolio-092-A-Trust	-	17.51	-	-	-	-
Arcil-CPS-002-IX Trust	-	-	-	-	357.71	-
Arcil-Uday Estates Pvt. Ltd. Trust	-	-	-	-	105.46	-
Others	-	72.01	4.03	-	155.22	6.06
c. Other Operating Income	-	7,538.81	60.83	-	4,249.95	228.63
Arcil-SBPS-041-I-Trust	-	2,537.65	-	-	-	-
Arcil-JCT III Trust	-	-	-	-	720.81	-
Arcil-AARF-II-Trust-Scheme 1	-	-	-	-	952.83	-
Arcil-AST-003-I-Trust	-	-	-	-	498.66	-
Others	-	5,001.16	60.83	-	2,077.65	228.63
d. Other Income	-	110.08	4.26	-	55.22	14.26
Arcil-CPS-081-I-Trust	-	-	-	-	-	9.25
ARCIL-CPS-IV-TRUST	-	15.20	-	-	-	-
Arcil-2024C-004 -Trust	-	14.91	-	-	-	-

(₹ In lacs)

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Particulars	As at March 31, 2025			As at March 31, 2024		
	Holding	Subsidiaries	Associates	Holding	Subsidiaries	Associates
Arcil-2024C-003 -Trust	-	14.91	-	-	-	-
Arcil-Retail Loan Portfolio-092-A-Trust	-	13.55	-	-	-	-
Others	-	51.52	4.26	-	55.22	5.01
e. Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	-	1,818.41	27.71	-	14,029.29	0.17
Arcil-CPS-006-III-Trust	-	-	-	-	4,387.40	-
Arcil-CPS-002-IX Trust	-	-	-	-	3,982.72	-
Arcil-SBPS-025-I Trust	-	-	-	-	2,443.31	-
Arcil-AARF-II-Trust-Scheme 1	-	475.17	-	-	-	-
Arcil-Vama Exports Ltd. Trust	-	274.94	-	-	-	-
Arcil-Daewoo Motors India Ltd Trust	-	235.85	-	-	-	-
Others	-	832.44	27.71	-	3,215.85	0.17
f. Write off of Security Receipts, Unrealized Fee & Expenses	-	448.05	253.65	-	2,374.48	6.08
Arcil-Kishore Dalal & Company Trust	-	-	-	-	757.31	-
Arcil-Daewoo Motors India Ltd Trust	-	136.09	-	-	-	-
Arcil-SBPS-022-IV Trust	-	-	236.83	-	-	-
Others	-	311.96	16.82	-	1,617.17	6.08
g. Impairment of Financial Instruments/ Financial Assets	-	106.26	(4.16)	-	44.76	7.21
Arcil-CPS-IV-Trust	-	-	-	-	48.65	-
Arcil-Retail Loan Portfolio-092-A-Trust	-	-	-	-	19.81	-
Arcil-SBPS 019-I Trust-Scheme B	-	-	-	-	5.08	-
Arcil-AST-001-XI-Trust	-	-	-	-	-	4.97
Arcil-CPS-II-Trust	-	28.59	-	-	-	-
Arcil-Trust-2025-008	-	29.23	-	-	-	-
Arcil-Trust-2025-015	-	16.38	-	-	-	-
Others	-	32.06	(4.16)	-	(28.78)	2.24
2) Investments made during the period	-	82,529.24	4,025.95	-	78,395.84	2,800.00
Arcil-Trust-2025C-005	-	9,700.00	-	-	-	-
Arcil-Trust-2025C-013	-	12,000.00	-	-	-	-
Arcil-Trust-2025-008	-	8,963.43	-	-	-	-
Arcil – Trust -2025C – 018	-	11,000.00	-	-	-	-
ARCIL-CPS-IV-TRUST	-	-	-	-	17,500.00	-

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Particulars	As at March 31, 2025			As at March 31, 2024		
	Holding	Subsidiaries	Associates	Holding	Subsidiaries	Associates
Arcil-2024C-003 -Trust	-	-	-	-	14,930.29	-
Arcil-2024C-004 -Trust	-	-	-	-	14,029.91	-
Arcil-AST-090-I-Trust	-	-	-	-	12,500.00	-
Others	-	40,865.81	4,025.95	-	19,435.64	2,800.00
3) Redemption during the period	-	33,546.60	755.66	-	39,617.28	775.23
Arcil-2024C-004 -Trust	-	4,585.65	-	-	-	-
Arcil-Trust-2025C-013	-	4,845.84	-	-	-	-
Arcil-2024C-003 -Trust	-	3,814.69	-	-	-	-
Arcil-CPS-IV-Trust	-	-	-	-	9,207.16	-
Arcil-CPS-008-II-Trust	-	-	-	-	-	-
Arcil-AST-001-VIII-Trust	-	-	-	-	-	-
Others	-	20,300.42	755.66	-	30,410.12	775.23
4) Recoverable from trusts managed by Arcil	-			-		
a. Fees & expenses	-	2,480.89	49.97	-	971.44	42.71
Arcil-CPS-II-Trust	-	492.25	-	-	150.15	-
Arcil-Retail Loan Portfolio-092-A-Trust	-	-	-	-	219.97	-
ARCIL-CPS-IV-TRUST	-	694.87	-	-	540.51	-
Arcil-Trust-2025-008	-	354.04	-	-	-	-
Others	-	939.73	49.97	-	60.80	42.71
b. Investments	-	1,68,126.09	7,479.63	-	1,17,904.10	5,017.94
Arcil-AST-090-I-Trust	-	-	-	-	15,104.52	-
Arcil-2024C-003 -Trust	-	-	-	-	14,423.41	-
Arcil-2024C-004 -Trust	-	-	-	-	13,815.81	-
Others	-	1,68,126.09	7,479.63	-	72,098.76	5,017.94
5) Dividend Paid/Payable						
Avenue India Resurgence Pte. Ltd	3,398.49	-	-	5,664.16	-	-

Compensation of key managerial personnel (Short term benefits)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Short term employee benefits #	594.09	600.42
Post employment benefits#	20.38	20.38
Other benefits*	113.40	99.61

* Other benefits includes directors sitting fees and commissions.

#The above amount does not include gratuity provision made, as the actuarial valuation is done for company as a whole.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

45 Contingent Liability and Commitments (to the extent not provided for)

(i) Contingent Liabilities:

Particulars	(₹ In lacs)	
	Year ended March 31, 2025	Year ended March 31, 2024
a) Guarantees excluding financial guarantees		
- bank guarantee furnished by the Company	200.00	200.00
b) Others		
- Service Tax (Refer Note 1 below)		

Note: 1 Directorate General of Central Excise Intelligence (DGCEI) and Office of Principal Commissioner of Service TAX-III has issued show cause notices demanding service tax to the extent of ₹ 5610.38 lacs (apart from interest and penalty amount) relating to the period 16.05.2008 to 30.06.2017. Subsequently, an order has also been issued by Service Tax Commissionerate III, Mumbai in April 2017 demanding an amount of ₹ 4,585.05 lacs relating to the period 16.05.2008 to 31.03.2015 and the penalty as per order is ₹ 4024.00 lacs whereas interest liability has not been quantified in the said order. Another order for the period of 01.04.2015 to 30.06.2017 issued by Office of the commissioner of CGST & Central Excise, Mumbai in June 2019 demanding amount of ₹ 1025.33 lacs and the penalty as per order is ₹ 102.53 lacs whereas interest liability has not been quantified in the said order. Based on the legal opinion, the Company is confident of getting this order quashed and there is not expected to be any liability on the same. The Company has also preferred an appeal in the Tribunal against the order.

Although the Company believes that it has a strong case on the aforesaid matter, however considering the amount and the time involved in the settlement of the case, the Company has deposited an amount of ₹ 5,610.38 lacs "Under Protest" to freeze the interest liability.

No provision in this regard has been made in the accounts since no liability is expected to arise on the Company in this matter. The amount paid has been shown in "Paid to Government Authorities" under Note 12.

(ii) Commitments:

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
Estimated amount of contracts remaining to be executed on capital and not provided for	12.89	35.66

46 Table Showing Contractual maturities of Lease Liabilities as at March 31, 2025 and March 31, 2024

Particulars	(In lacs)	
	Amt in ₹	Amt in ₹
	As at March 31, 2025	As at March 31, 2024
Not later than one year	37.33	67.93
Later than one year and not later than five years	31.57	229.71
Later than five years	-	-
Total Undiscounted Lease Liabilities as on 31st March, 2024	68.90	297.64
Lease Liabilities included in the Statement of Financial Position		
Current	33.41	58.45
Non Current	29.26	80.32
Total	62.67	138.77

Notes to Standalone Financial Statements

for the year ended 31st March 2025

47 Intangible assets under development aging schedule

As at March 31, 2025

a) For Intangible assets under development

(₹ In lacs)

Intangible assets under development	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress-Software Platform for Wholesale Business	67.59	-	-	-	67.59
Projects temporarily suspended	Not Applicable				

b) For Intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan

(₹ In lacs)

Intangible assets under development	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Intangible assets Under development	Not Applicable				

As at March 31, 2024

a) For Intangible assets under development

(₹ In lacs)

Intangible assets under development	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress-Software Platform for Wholesale Business	330.00	-	-	-	330
Projects temporarily suspended	Not Applicable				

b) For Intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan

Intangible assets under development	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Intangible assets Under development	Not Applicable				

48 There are various cases/ claims filed against the Company by the Borrower, etc. which have been contested by the Company. As the cases are mostly frivolous and there are remote chances of any liability being devolved on the Company. Hence, no provisions are made in this regard.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- 49** As on March 31, 2025, the Company has acquired assets as a Resolution Applicant under Insolvency and Bankruptcy Code, 2016 (IBC). Consequently the disclosure as required in Point 13(vi) and 13(vii) of Reserve Bank of India notification DoR.SIG.FIN.REC.75/26.03.001/2022-23 dated 11 October 2022 is as below:-.

Name of the asset	Date of acquisition	Type of the Asset	Value of the Asset (₹ In lacs)	Sectorwise Distribution	Resolution status
Unimark Remedies Ltd	25-05-2023	Pharmaceutical & Health Care	3,351.35	100%	Resolution plan submitted by Arcil alongwith Shamrock and Intas, was approved by NCLT in April 2023, post which required contribution was transferred to the Resolution Professional in May 2023. Arcil has executed the assignment agreement with all the lenders. Restructuring agreement, shareholder agreement and other related documents have agreed upon between Shamrock & Arcil and the same are expected to be executed shortly.

- 50** The Company has operation in single business segment and hence there are no separate reportable segments to be disclosed under Ind As 108 - "Operating Segments"
- 51** The Company has a process whereby periodically all long term contracts are assessed for material foreseeable losses. At the year end, the Company has reviewed and ensured that adequate provisions as required under any law/ accounting standards for material foreseeable losses on such long term contracts has been made in the books of account. The Company does not have any derivative contracts as at the Balance Sheet date.
- 52** The Code on Social Security 2020 ('the Code') relating to employee benefits, during the employment and post-employment, has received Presidential assent on September 28, 2020. The Code has been published in the Gazette of India. Further, the Ministry of Labour and Employment has released draft rules for the Code on November 13, 2020. However, the effective date from which the changes are applicable is yet to be notified and rules for quantifying the financial impact are also not yet issued.

The Company will assess the impact of the Code and will give appropriate impact in the financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

- 53** The Company holds assets in Security Receipts (SRs) which have been written off but are rigorously being pursued for recovery on an ongoing basis. The Management expects a good amount of realisation in future. This acts as a natural hedge and provides reasonable cover for subsequent deterioration in the value of assets.

54 Additional Regulatory Informations

i) Ratios

Ratios	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024
a) Capital to risk-weighted assets ratio (CRAR)	Net Owned Funds	Risk Wighted Assets	90.59%	99.03%
b) Tier I CRAR	Tier I Capital	Risk Wighted Assets	90.59%	99.03%
c) Tier II CRAR	N.A.	N.A.	N.A.	N.A.
d) Liquidity Coverage Ratio	N.A.	N.A.	N.A.	N.A.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- 55** A statement of the migration of financial assets from standard to non-performing- Not applicable
- 56** No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.
- 57** The Company has not been declared wilful defaulter by any bank or financial institutions or government or any government authority.
- 58** The Company has no transactions with the companies struck off under the Companies Act, 2013.
- 59** There are no charges or satisfaction which are yet to be registered with the Registrar of Companies beyond the statutory period.
- 60** The Company has complied with the number of layers prescribed under the Companies Act, 2013.
- 61** The Company has not entered into any scheme of arrangement which has an accounting impact on current or previous financial year.
- 62** There was no Sale of assets categorised under Amortized Cost.
- 63** Utilisation of Borrowed funds and share premium:
- (A) During the period, the company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;
 - (B) During the period, the Company has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries
- 64** The Company does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the nine months in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- 65** The Company has not traded or invested in crypto currency or virtual currency during the current period or previous year.
- 66** Company is not holding any immovable property whose title deed is not in the name of the company.
- 67** The Company has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets during the current period or previous year.
- 68** The Financial Statement is prepared in accordance with Division III to Schedule III of the Companies Act, 2013. In preparing the financial statement, a balance has been maintained between providing excessive detail that may not assist users of financial statement. Accordingly, the line items as per prescribed format are not applicable to company and items which are applicable to company but having nil balance in the current and previous reporting period are not disclosed in this financial statements.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- 69** Dividends declared by the Company are based on the profit available for distribution. On May 07, 2025, the Board of Directors of the Company have proposed a final dividend in respect of the year ended March 31, 2025.

(₹ In lacs)		
Proposed Dividends on Equity Shares not recognised:	As at March 31, 2025	As at March 31, 2024
Final Dividend for the year ₹ 3.00 per share (Previous year : ₹1.50 per share)	9,746.91	4,873.46

70 Investor Education and Protection Fund

There is no amount required to be transferred to Investor Education and Protection Fund by the Company (previous year: Nil)

- 71** There are no subsequent events occurring post balance sheet date which could have a material impact on the financial statements as on March 31, 2025
- 72** The Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except, that audit trail feature was not enabled at the database level to log any direct data changes. Further, to the extent enabled, audit trail feature has operated throughout the year for all relevant transactions recorded in the accounting software and audit trail feature has not been tampered with. Additionally, the audit trail of prior year(s) has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in respective years.
- 73** The financial statements were approved for issue by the Board of Directors on May 07, 2025.
- 74** Disclosures as per the directions of Reserve Bank of India are given in Annexure II.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Annexure II

The following additional disclosures have been made taking into account RBI guidelines in this regards:

a) Names and addresses of the banks/financial institutions from whom financial assets were acquired and the value at which such assets was acquired from each such bank/financial institutions.

The Group's subsidiaries are set out below. Share capital consisting solely of equity shares that are held directly by the group and the proportion of ownership interests held equals the voting rights held by the Group. The country of incorporation or registration is also their principal place of business.

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
Sponsors			
State Bank of India	Mumai Main Branch, 2 nd Floor, Mumbai Sanchar Marg, Mumbai - 400021	3,78,332.15	9.93%
Sub-Total (A)		3,78,332.15	9.93%
Non-Sponsors			
Indian Overseas Bank	Central Office, 763, Anna Salai, Chennai -600602	1,80,394.11	4.73%
ICICI Bank Ltd.	ICICI Bank Tower, North East Wing, 2 nd floor, Bandra Kurla Complex, Bandra (East), Mumbai - 400051	6,09,532.09	16.00%
IDBI Ltd.	IDBI Tower, 17 th Floor, WTC Complex, Cuffe Parade, Mumbai-400005	2,94,140.45	7.72%
Punjab National Bank	PNB Pragati Tower, Plot No. C-9, G-Block, Bandra Kurla Complex, Mumbai - 400051	1,48,652.75	3.90%
Bank of India	Star India, C-5, 'G' Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400051	1,25,813.90	3.30%
Indian Bank	254-260 Avvai Shanmugam Salai, Royapettah, Raghunath Peth, Chennai -600014	93,696.52	2.46%
IFCI Ltd.	8 th & 9 th floor, Earnest House, Nariman Point, Mumbai - 400021	47,877.50	1.26%
Canara Bank	Integrated Treasury Wing, 6 th Floor, A Wing, Canara Bank Building, C-14, G Block, Bandra Kurla Complex, Mumbai - 400051	47,686.65	1.25%
Bank of Baroda	Baroda Sun Tower, C-34, 'G' Block, Bandra Kurla Complex, Bandra (East), Mumbai - 400051	1,08,955.34	2.86%
Dewan Housing Finance Limited	10 th Floor, TCG Financial Centre, BKC Road, Bandra Kurla Complex, Mumbai - 400098	33,595.00	0.88%
EXIM Bank	Post Bag No. 16100, Centre One, 21 st Floor, World Trade Centre, Cuffe Parade, Mumbai-400005	33,561.40	0.88%
Karnataka Bank	Mahaveera Circle, Kankanady, Mangalore - 575002	28,617.00	0.75%
Bank of Maharashtra	Apeejay House, 1 st Floor, 130, Dr. V. B. Gandhi Marg, Fort, Mumbai - 400001	25,465.65	0.67%
Union Bank of India	Union Bank Bhavan, 5 th Floor, Central Office, Nariman Point, 239, Vidhan Bhavan Marg, Mumbai - 400021	68,674.63	1.80%
South Indian Bank Ltd.	20, Sambava Chambers, Sir P.M. Road, Fort, Mumbai-400050	87,067.05	2.29%
City Union Bank Limited	149, TSR Big Street, Kumbakonam, 612001	21,755.00	0.57%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
JP Morgan Chase Bank, N.A	9 th Floor, Mafatlal Centre, Nariman Point, Mumbai-400021	19,021.00	0.50%
Axis Bank Limited	Maker Towers F, 13 th Floor, Cuffe Parade, Mumbai-400005	27,570.84	0.72%
Central Bank of India	5 th Floor, Chander Mukhi, Nariman Point, Mumbai - 400021	26,130.66	0.69%
IDFC First Bank Limited	Ramon House, H.T. Parekh Marg, 169, Backbay Reclamation, Mumbai-400020	22,956.46	0.60%
Karur Vysya Bank	Appa Saheb Marathe Marg, Prabhadevi, Mumbai - 400025	15,202.50	0.40%
UCO Bank	Head Office, 10, BTM Sarani, Kolkata - 700001	14,262.00	0.37%
Federal Bank	Federal Tower, Aluva-1 Kerala - 683101	17,308.48	0.45%
DCB Bank	Raheja Chambers, 9 th Floor, Mumbai-400023	18,951.29	0.50%
India Infrastructure Finance Company Ltd	8 th Floor, Hindustan Times House, 18 & 20, Kasturba Gandhi Marg, New Delhi -110001	23,072.00	0.61%
Bajaj Finance Ltd	Akrudi, Pune - 411035	17,167.26	0.45%
Shriram Housing Finance Ltd	Wockhardt Towers East Wing, Bandra Kurla Complex, Mumbai - 400051	9,615.00	0.25%
Punjab & Sind Bank	21, Bank House, 1 st Floor, Rajendra Place, New Delhi - 110008	7,099.62	0.19%
Life Insurance Corporation of India	Yogakshema', Jeevan Bima Marg, Mumbai-400021	6,324.55	0.17%
HDFC Ltd.	Ramon House, 7 th Floor, H.T. Parekh Marg, 169, Backbay Reclamation, Churchgate, Mumbai - 400020	9,461.26	0.25%
Industrial Investment Bank of India Ltd .	Ernest House, 11 th floor, Nariman Point, Mumbai -400021	3,701.76	0.10%
STANDARED CHARTERED BANK	Mezzanine and Alternative Solutions, Standard Chartered Private Equity Advisory (India) Pvt. Ltd; Crescenzo, 7/F, C-38/39, G-Block, Bandra Kurla Complex, Mumbai - 400051	5,932.00	0.16%
Catholic Syrian bank	CSB Bhavan, Head Office: P.B No. 502, St. Mary's College Road, Thrissur - 680 020, Kerala, India	2,865.00	0.08%
HDFC Bank Ltd.	Peninsula Business Park, Tower-B, 5 th Floor, Senapati Bapat Marg, Mumbai - 400013	13,640.00	0.36%
Fullerton India Home Finance Company Ltd	Floor No. 5 & 6, B Wing, Supreme IT Park, Supreme City, Powai, Mumbai, Maharashtra 400076	2,628.14	0.07%
The Administrator of the Specified Undertaking of the Unit Trust of India	Bandra Kurla Complex, Bandra (East), Mumbai-400051	2,127.82	0.06%
Centurion Bank of Punjab	1201, Raheja Centre, Free Press Journal Marg, Nariman Point, Mumbai-400021	1,169.00	0.03%
The Bank of Rajasthan Ltd.	Mittal Tower, 'C' wing, Ground Floor, Nariman Point, Mumbai-400021	1,150.00	0.03%
National Housing Bank	Core 5 - A, India Habitat Center, Lodhi Road, New Delhi-110003	1,000.00	0.03%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
SICOM Ltd	The Solitair Corporate Park, 6 th Floor, Guru Hargovind Road, Building No. 4, Chakala, Andheri (East), Mumbai - 400093	1,597.25	0.04%
Phoenix ARC Pvt. Ltd.	158, 5 th Floor, Dani Corporate Park, CST Road, MMRDA Area, Kalina, Santacruz East, Mumbai, Maharashtra 400098	800.00	0.02%
SIDBI	SME Development Centre, Plot –C-11 G Block, Bharat Nagar, Bandra Kurla Complex, Bandra (East), Mumbai - 400051	722.00	0.02%
Tourism Finance Corporation of India	4 th Floor, Tower-1, NBCC Plaza, sec-V, Pushp Vihar, Saket, New Delhi India	600.00	0.02%
Citibank NA	8 th Floor, First International Financial Centre C-54 & 55, G Block Bandra-Kurla Complex, Bandra (East), Mumbai – 400 051	597.80	0.02%
Stressed Assets Stabilisation Fund	Industrial Development Bank Of India Ltd, 10 th Floor, IDBI Tower, WTC Complex, Cuffe Parade, Mumbai 400 005	568.72	0.01%
India Infoline Finance Ltd.	12A-10, 13 th Floor, Parinee Crescenzo, C-38 and C-39, G Block, behind MCA, Bandra Kurla Complex, Bandra East, Mumbai-400051	468.00	0.01%
IndusInd Bank	701, Solitaire Corporate Park, Andheri (East) , Mumbai-400093	35,941.52	0.94%
JAMMU & KASHMIR BANK	M A Road, Srinagar 190 001	14,884.50	0.39%
Abu Dhabi Commercial Bank	75-B, Rehmat Manzil, Veer Nariman Road, Mumbai - 400020	355.00	0.01%
UTI Trustee Company Private Ltd.	UTI Tower , 'GN' Block, Bandra Kurla Complex, Bandra (E), Mumbai-400051	222.55	0.01%
Bank of Bahrain & Kuwait B.S.C.	Jolly Maker Chamber, 2, Ground Floor, Nariman Point, Mumbai - 400021	147.00	0.00%
Deutsche Postbank Home Finance Ltd	12 - C & 12 - D, 2 nd Floor Vasant Square Mall, Plot - A, Sector - B, Pocket - V, Vasant Kunj, New Delhi - 110070.	118.00	0.00%
Bank of Tokyo-Mitsubishi UFJ, Ltd.	Ground Floor, Jeevan Prakash, Sir P M Road Fort, Mumbai-400001	105.00	0.00%
National Insurance Company Ltd.	3, Middleton Street, Kolkata- 700 071	94.23	0.00%
General Insurance Corporation	"Suraksha", 170. J. Tata Road, Churchgate, Mumbai – 400 020	62.50	0.00%
India Infoline Housing Finance Ltd.	12A-10, 13 th Floor, Parinee Crescenzo, C-38 and C-39, G Block, behind MCA, Bandra Kurla Complex, Bandra East, Mumbai-400051	36.00	0.00%
Oriental Insurance Company Ltd.	A – 25/27, Asaf Ali Road, New Delhi – 110 002	20.83	0.00%
Bajaj Housing Finance Ltd.	2 nd Floor, No 46, 20-2, 12 th Main Rd, Opp Navarang Theatre, 1 st Block, Rajajinagar, Bengaluru, Karnataka 560010	3,246.57	0.09%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
Fullerton India Housing Finance Pvt	Floor No. 5 & 6, B Wing, Supreme IT Park, Supreme City, Powai, Mumbai, Maharashtra 400076	1,534.21	0.04%
Indostar Capital Finance Ltd	E Wing, 3 rd Floor, Unit No.305 Andheri, Andheri - Ghatkopar Rd, Chakala, Andheri East, Mumbai, Maharashtra 400093	2,680.75	0.07%
L&T Finance Limited	Brindavan, Plot No. 177, C.S.T Road, Kalina, Santacruz (East), Mumbai Mumbai City MH 400098	4,89,009.27	12.83%
Xander Finance Pvt. Ltd.	10 th floor, 5 th Avenue, Maker maxity, Bandra Kurla Complex Rd, Bandra Kurla Complex, Bandra East, Mumbai, Maharashtra 400051	10,500.00	0.28%
Deutsche Bank	Deutsche Bank AG, Filiale Mumbai, The Capital, 14 th Floor, C-70, G Block, 400 051 Mumbai, India	1,162.00	0.03%
RBL Bank	RBL Bank Limited, One World Centre, 20 th Floor, Tower 2B, 841, Senapati Bapat Marg, Lower Parel (West), Next to Prabhadevi Station (W), Mumbai – 400013.	6,908.86	0.18%
IIFL Finance Limited	IIFL Finance Limited, 802, 8 th Floor, Hubtown Solaris, N. S. Phadke Marg, Vijay Nagar, Andheri East, Mumbai – 400 069"	8,537.06	0.22%
Poonawalla Fincorp Limited	Park Center, 24 Park Street 4 th Floor, Kolkata - 700016.	14,042.50	0.37%
DBS Bank India Ltd. (DBIL)	19 th Floor, Express Towers, Nariman Point, Mumbai 400 021	11,854.61	0.31%
ICICI Home Finance Ltd. (IHFCL)	Andheri - Kurla Rd, S B Singh Colony, J B Nagar, Andheri East, Mumbai, Maharashtra 400059	3,448.45	0.09%
Aye Finance Private Limited	7 th Floor, Unitech Commercial Tower 2 Sector 45, Gurugram 122 003 Haryana	8,729.88	0.23%
Hinduja Leyland	Hinduja Leyland Finance Limited, No. 27 A Developed Industrial Estate, Guindy, Chennai – 600032	80,425.60	2.11%
Yes Bank Limited	Tower 3, Wing 'B', Kohinoor City Mall, Kohinoor City, Kirol Road, Kurla (West), Mumbai 400070	2,367.00	0.06%
ECL Finance Limited	Tower 3, Wing 'B', Kohinoor City Mall, Kohinoor City, Kirol Road, Kurla (West), Mumbai 400070	36,603.30	0.96%
Edelweiss Asset Reconstruction Co. Ltd.	Edelweiss House, Windsor Ln, Kolivery Village, MMRDA Area, Kalina, Bandra East, Mumbai, Maharashtra 400098	38,074.00	1.00%
INCRED FINANCIAL SERVICES LIMITED	Plot No. C, The Capital, Unit No. 1203, 12 th floor, B Wing, 70, G Block Rd, Bandra Kurla Complex, Mumbai, Maharashtra 400051	11,681.00	0.31%
Assets Care & Reconstruction Enterp	Assets Care & Reconstruction Enterprise Ltd. Unit No. 502, C Wing, One BKC, G Block, Bandra Kurla Complex, Mumbai – 400 051	4,976.10	0.13%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
Tumkur Grain Merchant Co-operative Bank	Opposite Government College, B H Road, Tumkur	9,196.00	0.24%
Indiabulls Housing Finance Ltd.	One International Center, Tower – 1, S. B. Marg, Elphinstone (W, Mumbai, Maharashtra	10,268.29	0.27%
Indiabulls Commercial Credit Ltd	One International Center, Tower – 1, S. B. Marg, Elphinstone (W, Mumbai, Maharashtra	732.06	0.02%
L&T Infra Credit Limited	Brindavan, Plot No. 177, C.S.T Road, Kalina, Santacruz (East), Mumbai- 400098	22,000.00	0.58%
Pegasus Assets Reconstruction Pvt.	55-56, 5 th Floor, Free Press House, Nariman Point, Mumbai, 400021	3,263.00	0.09%
Indiabulls Asset Reconstruction Com	Indiabulls Finance Centre, Tower – 1, 11 th Floor, Senapati Bapat Marg, Elphinstone (West, Mumbai, Maharashtra 400013	2,000.00	0.05%
CFM Asset Reconstruction Company Lt	1 st Flr, Wakefield House, Sprott Road,, Ballard Estate, Mumbai/Maharashtra 400038. (022) 40055280	10,332.00	0.27%
Manappuram Home Finance Ltd	Manappuram Home Finance Limited, Corp Office: Kanakia Wall Street, A-Wing, 3 rd Floor, Unit No. 301-315, Andheri-Kurla Road, Andheri (East), Mumbai-400 093, Maharashtra	2,743.86	0.07%
Consortium of Lenders		3,000.00	0.08%
Karur Vysya Bank	Central Office The Karur Vysya Bank Ltd No. 20, Erode Road Vadivel Nagar L.N.S. Karur-639002	162.00	0.00%
VSJ Investments Pvt. Ltd	G 12, Ground Floor, Raheja Centre, 214 Free Press Journal Marg, Nariman Point Mumbai Mumbai City MH 400021 IN.	12,500.00	0.33%
Saraswat Co-operative Bank Ltd	Ekanath Thakur Bhavan 953, Appasaheb Marathe Marg, Prabhadevi. Mumbai- 400 025	6,609.00	0.17%
Muthoot Finance Limited	4 th Floor, Corporate office, Banerji road, Ernakulam	70,079.96	1.84%
Equitas Small Finance Bank Ltd.	4 th Floor, Phase II, Spencer Plaza, Anna Salai, Chennai, 6000002	11,818.70	0.31%
Bandhan Bank Kolkata	Floors 12-14, Adventz Infinity@5, BN 5, Sector V, Salt Lake City, Kolkata 700091	28,960.20	0.76%
Grihum Housing Finance Ltd	"Office Unit No. 806 & 807, 8 th Floor, A - Wing, 215 Atrium, Chakala, Andheri Kurla Road, Andheri (East), Mumbai – 400069"	4,976.32	0.13%
Cholamandalam Investment and Finance Company Limited	Cholamandalam Investment and Finance Company Limited (CIFCL), Chola Crest, C54-55 & Super B-4, Thiru-Vi-Ka Industrial Estate, Guindy, Chennai - 600032.	970.70	0.03%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Name of the Selling Bank / Finance Institution	Address	Acquisition price as on Mar 31 2025	% to total
Kotak Mahindra Investment Ltd	27BKC, C 27, G Block BKC, Bandra Kurla Complex, Bandra (E), Mumbai - 400051, India	1,927.93	0.05%
Saman Finserve Ltd	18 th floor One International Centre, Sammaan Capital Finance Centre, Senapati Bapat Marg, Elphinstone Road, Mumbai - 400013	43,480.00	1.14%
Sammaan Capital Ltd	18 th floor One International Centre, Sammaan Capital Finance Centre, Senapati Bapat Marg, Elphinstone Road, Mumbai - 400013	1,04,323.00	2.74%
Navi Finserv Limited and Piramal Capital & Housing Finance Limited	2 nd Floor, Vaishnavi Tech Square, Iballur Village, Begur Hobli, Bengaluru, Karnataka, India - 56010	118.12	0.00%
Navi Finserv Limited	2 nd Floor, Vaishnavi Tech Square, Iballur Village, Begur Hobli, Bengaluru, Karnataka, India - 56010	218.33	0.01%
Sewa Grih Rin Ltd	8 th Floor, Tower C, Building No. 8, DLF Cyber City, Gurugram - 122002	1,134.40	0.03%
Ashv Finance Limited	12B, 3 rd Floor, Techniplex II, Off Veer Savarkar Flyover, Goregaon West, Mumbai, Maharashtra 400062.	2,953.00	0.08%
Bhanix Finance and Investment Limited	Indiana Business Centre, 5 th Floor, "B" Wing, Makwana Road, Off M. Vassanji Road, Marol Naka, Andheri (E), Mumbai – 400059	2,149.00	0.06%
SK Finance Ltd	Adarsh Plaza Building, Khalsa Kothi Circle, Jaipur - 302001, Rajasthan, India.	17,611.00	0.46%
SBFC Finance Ltd	103, 1 st Floor, C&B Square, Sangam Complex, Andheri Kurla Road, Village Chakala, Andheri (East), Mumbai - 400059	3,004.00	0.08%
Piramal Capital & Housing Finance Ltd	601 6 th Floor, Amity Building, Agastya Corporate Park, Kamani Junction, Opp. Fire Station, LBS Marg, Kurla (W) Mumbai MH 400070.	22,768.03	0.60%
Ujjivan Small Finance Bank	Grape Garden, 3 rd A Cross, 18 th Main, 6 th Block, Koramangala, Bengaluru - 560095, India	3,426.00	0.09%
Kogta Financial (India) Limited	S-1, Gopal Bari, Near Ajmer Pulia, Opp. Metro Pillar No. 143, Jaipur-302001	1,131.00	0.03%
Jana Small Finance Bank Ltd	The Fairway Business Park, First Floor, Survey No.10/1, 11/2 & 12/2B, Off Domlur, Koramangala Inner Ring Road, Next to EGL Business Park Challaghatta, Bengaluru - 560071.	3,632.00	0.10%
Vastu Housing Finance Corporation Ltd	Unit 203 & 204, 2 nd Floor, A Wing, Navbharat Estate, Zakaria Bunder Road, Sewri (West), Mumbai – 400015.	4,185.00	0.11%
Muthoot Housing Finance Company Limited	Parinee Crescenzo, Kautilya Bhawan-2, The 8 th floor, Opp. MCA, G Block, BKC, Bandra Kurla Complex, Bandra East, Mumbai 400051	3,131.85	0.08%
Sub-Total (B)		34,31,768.49	90.07%
Total (A+B)		38,10,100.64	100.00%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

b) Dispersion of various financial assets Industry & Sponsor wise

Industry	Acquisition Price as on March 31, 2025	
	Amount (₹ in lacs)	% to total
Sponsors		
Power	81,269.51	2.13%
Textiles, Leather & Garments	41,767.35	1.10%
Metal	29,147.97	0.77%
Heavy Industry / Engineering	28,546.12	0.75%
Chemicals and Ago-chemicals	26,263.33	0.69%
Miscellaneous	22,989.61	0.60%
Cement	21,823.69	0.57%
Agri and Food products	21,525.66	0.56%
Road Project	16,106.00	0.42%
Retail HL / LAP / Mortgage	15,057.65	0.40%
Auto & Anciliary	14,405.19	0.38%
Paper and Packaging	13,057.16	0.34%
Hospitality	9,873.51	0.26%
EPC Infrastructure	9,516.15	0.25%
Real Estate	8,422.49	0.22%
Pharmaceuticals and Healthcare	8,405.66	0.22%
Construction materials	2,949.01	0.08%
Education Institution	2,664.80	0.07%
Others	4,541.29	0.12%
Subtotal (A)	3,78,332.15	9.93%
Non Sponsor		
Real Estate	7,60,485.40	19.96%
Metal	3,61,434.03	9.49%
Retail HL / LAP / Mortgage	3,44,519.51	9.04%
Textiles, Leather & Garments	2,14,875.13	5.64%
Chemicals and Ago-chemicals	2,02,092.93	5.30%
Road Project	1,92,053.53	5.04%
Power	1,67,949.74	4.41%
Heavy Industry / Engineering	1,51,750.94	3.98%
Hospitality	1,05,641.45	2.77%
EPC Infrastructure	84,098.46	2.21%
Retail - Mix / Others	1,06,405.09	2.79%
Retail Vehicle Portfolio	1,00,321.60	2.63%
Agri and Food products	90,164.10	2.37%
Retail - Gold	70,079.96	1.84%
Paper and Packaging	67,271.99	1.77%
Auto & Anciliary	64,707.78	1.70%
Consumer Durables	60,392.13	1.59%
Miscellaneous	62,998.61	1.65%
Construction materials	34,838.86	0.91%
Pharmaceuticals and Healthcare	32,150.28	0.84%
Education Institution	29,951.77	0.79%
Cement	24,714.73	0.65%

Notes to Standalone Financial Statements

for the year ended 31st March 2025

Industry	Acquisition Price as on March 31, 2025	
	Amount (₹ in lacs)	% to total
Gems and Jewellery	21,126.00	0.55%
SME Portfolio - Home, LAP & Others	18,062.95	0.47%
Others	63,681.58	1.67%
Subtotal (B)	34,31,768.54	90.07%
Subtotal (A) + (B)	38,10,100.69	100.00%

- c) The above table (b) has been prepared by management and the same has been relied upon by the auditors.
- d) The acquisition price in the tables (a) and (b) above includes financial assets acquired till March 31, 2025 including financial assets resolved till date.
- e) Status of financial assets acquired in the Trusts set up by Arcil as on March 31, 2025 as required as per RBI Notification No. DBNS.PD(SC/RC).8/CGM(ASR) dated April 21, 2010

Particulars	(₹ in lacs)
	Amount
a. Value of financial assets outstanding for realisation as at April 01, 2024	13,03,547.11
b. Value of financial assets acquired during the financial year 2024-2025	3,97,586.11
c. Value of financial assets realised during the financial year 2024-2025 (Note 1)	2,53,180.85
d. Value of financial assets Written-off / back during the financial year 2024-2025	9,728.86
e. Value of financial assets outstanding for realisation as at March 31, 2025 (a + b - c - d)	14,38,223.51
f. Value of land and / or building acquired in ordinary course of business of reconstruction of assets	Nil

Note 1: Surplus realisation, if any, over & above the value of financial assets has been adjusted in (c) above

- f) Status of Security Receipts (SRs) issued by the Trusts set up by Arcil as on March 31, 2025;

Particulars	(₹ in lacs)		
	Value of SRs redeemed fully during the financial year 2024-2025	Value of SRs redeemed partly during the financial year 2024-2025	Total value
a. SRs outstanding as on April 01, 2024	362.13	15,22,640.98	15,23,003.11
b. Movement during the year -Partially to fully redeemed	47,143.83	(47,143.83)	-
c. SRs issued during the financial year 2024-25	-	3,97,586.11	3,97,586.11
d. SRs redeemed during the financial year 2024-25	47,066.70	1,75,263.40	2,22,330.10
e. SRs written-off during the financial year 2024-25	-	13,002.17	13,002.17
f. SRs Outstanding as on Mar 31, 2025 # (a + b + c - d - e)	439.27	16,84,817.69	16,85,256.95

Includes SRs which could not be redeemed on completion of maximum resolution period of ₹ 697,115.53 lakhs.

- g) Additional disclosures as required in circular no. DNBS (PD) CC. No. 41/ SCRC / 26.03.001/ 2014-2015 dated August 05, 2014 for the Assets acquired after the aforesaid dates;
- Details of Acquisition value of Assets more than the book value along with the basis of their valuation after August 05, 2014 - Nil.
 - Details of Assets of the Trusts at the Trusts level disposed off during the year at substantial discount (more than 20% of valuation as at the previous year end) and the reasons thereof.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(₹ in lacs)

Acquisition Date	Trust Name	Outstanding SR	Arcil share in outstanding SR	Reason
29-Dec-16	Arcil-AST-032-I-Trust	-	-	Write off i.e.>8 years
29-Dec-16	Arcil-AST-004-I Trust	1.32	0.20	Write off i.e.>8 years
30-Mar-17	Arcil-AST-015-I-Trust	1.58	0.24	Write off i.e.>8 years
31-Mar-17	Arcil-AST-001-VII-Trust	-	-	Write off i.e.>8 years
27-Jun-16	Arcil-CPS-041-I-Trust	0.60	0.60	Write off i.e.>8 years
30-Nov-16	Arcil-SBPS-042-I-Trust	2.44	2.44	Write off i.e.>8 years
30-Dec-16	Arcil-SBPS-022-IV Trust	1,171.20	234.24	Write off i.e.>8 years
30-Mar-17	Arcil-Retail Port-045-A-T	321.31	48.20	Write off i.e.>8 years
29-Mar-17	Arcil-Retail Port-044-A-T	1.24	1.24	Write off i.e.>8 years
30-Mar-17	Arcil-Retail Port-046-A-T	2.95	0.59	Write off i.e.>8 years
31-Mar-17	Arcil-Retail Port-047-A-T	212.91	37.30	Write off i.e.>8 years
25-Mar-22	Arcil-Retail Loan Portfolio-029-B-Trust	1,566.11	1,566.11	Realisation last FY

3. Details of Assets where the value of SRs has declined more than 20% below the acquisition value.

(₹ in lacs)

Trust / Scheme / Series Name (Details of Assets)	Reduction in value of SRs in %	Total SR Issued	Arcil's share in SR Issued
Arcil-AST-002-IV-Trust	25%	32,076	4,811
Arcil-AST-003-IV-Trust***	100%	4,000	1,000
Arcil-AST-043-II-Trust*	100%	1,301	195
Arcil-AST-017-II-Trust*	100%	575	86
Arcil-AST-017-III-Trust***	50%	3,150	473
Arcil-AST-018-I-Trust*	100%	711	711
Arcil-AST-001-IX-Trust*	100%	1,805	1,805
Arcil-AST-001-X-Trust***	93%	9,468	4,734
Arcil-AST-001-XI-Trust**	50%	1,586	793
Arcil-AST-017-V-Trust*	100%	950	950
Arcil-AST-024-I-Trust**	80%	472	472
Arcil-AST-026-I-Trust**	87%	1,112	1,112
ARCIL-AST-024-II-TRUST	96%	6,500	6,500
Arcil-AST-RA-001 Trust	25%	3,000	3,000
Arcil-CPS-015-II-Trust***	75%	3,000	450
Arcil-CPS-018-I-Trust*	100%	8,309	1,246
Arcil-CPS-062-I-Trust	25%	61,000	9,150
Arcil-SBPS-008-II-Trust	26%	22,632	3,395
Arcil-SBPS-008-IV-Trust	31%	6,800	1,020
Arcil-SBPS-I-Trust	25%	7,795	7,795
ARCIL-TRUST-2024-001	25%	14,000	2,800
Arcil-Retail Port-049-A-Trust*	100%	468	468
Arcil-Retail Port-050-A-Trust*	100%	36	36
Arcil Retail Loan Portfolio-053-A-Trust**	50%	2,628	2,628
Arcil-Retail Loan Portfolio-061-A-Trust	50%	1,534	1,534

Notes to Standalone Financial Statements

for the year ended 31st March 2025

(₹ in lacs)

Trust / Scheme / Series Name (Details of Assets)	Reduction in value of SRs in %	Total SR Issued	Arcil's share in SR Issued
Arcil-Retail Loan Portfolio-022-A-Trust	73%	3,847	769
Arcil-Retail Loan Portfolio-078-B-Trust	25%	19,212	2,882
Arcil-Retail Loan Portfolio-078-C-Trust	25%	26,717	4,008
Arcil-Trust-2025-005 Class B	21%	3,640	546

In the above table does not include write off cases as it already been disclosed under note (g)(2)

*Resolution completed

**In the 6th years of resolution period

***In the 7th years of resolution period

- h)** Disclosure pursuant to Reserve Bank of India notification DOR (NBFC).CC.PD.No.109 /22.10.106/2019- 20 dated 13 March 2020 pertaining to Asset Classification as per RBI Income Recognition, Asset Classification and Provisioning (IRAC Norms) and impairment allowances made under Ind AS 109 :

Financial Year	Asset Classification as per RBI Norms	Asset classification as per Ind AS 109	Gross Carrying Amount as per Ind AS	Loss Allowances (Provisions) as required under Ind AS 109	Net Carrying Amount	Provisions required as per IRACP norms	Difference between Ind AS 109 provisions and IRACP norms
	1	2	3	4	(5)=(3)-(4)	6	(7) = (4)-(6)
				NA			

- i)** As specified in the Master Circular, disclosure pursuant to Reserve Bank of India notification DOR.NBFC(ARC) CC. No.9/26.03.001/2020-21 dated 16 July 2020 pertaining to Fair Practices Code for Asset Reconstruction Companies outsourced agencies is as under: Nil

Name of The Director	Name of outsourced agency	Amount
N.A.	N.A.	Nil

- j)** As on 31-Mar-2025, the Company has acquired assets as a Resolution Applicant under Insolvency and Bankruptcy Code, 2016 (IBC). Consequently the disclosure as required in Point 13(vi) and 13(vii) of Reserve Bank of India notification DoR.SIG.FIN.REC.75/26.03.001/2022-23 dated 11 October 2022 is as below:-

Name of the asset	Date of acquisition	Type o the Asset	Value of the Asset	Sectorwise Distribution	Resolution status
Unimark Remedies Ltd	25-05-2023	Pharmaceutical & Health Care	3351.35	100%	Resolution plan submitted by Arcil alongwith Shamrock and Intas, was approved by NCLT in April 2023, post which required contribution was transferred to the Resolution Professional in May 2023. Arcil has executed the assignment agreement with all the lenders. Restructuring agreement, shareholder agreement and other related documents have agreed upon between Shamrock & Arcil and the same are expected to be executed shortly.

Notes to Standalone Financial Statements

for the year ended 31st March 2025

- k) Disclosure pursuant to Reserve Bank of India notification DOR.ACC.REC.No.104/21.07.001/2022-23 dated 20 February 2023 pertaining to Implementation of Indian Accounting Standards (Ind AS):

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
A. Outstanding amount of unrealised management fee	8,212.08	7,965.05
Out of the above, amount outstanding for:		
B. (a) Amounts where the net asset value of the security receipts has fallen below 50 per cent of the face value	6.08	117.57
C. (b) Other amounts unrealised for:		
(i) More than 180 days but upto 1 year	790.02	982.89
(ii) More than 1 year but upto 3 years	1,916.27	57.27
(iii) More than 3 years	167.42	139.40
D. Allowances held for unrealised management fee (on B & C)	414.90	109.28
E. Net unrealised management fee receivable(B+C-D)	2,464.89	1,187.84

Independent Auditor's Report

To the Members of
Asset Reconstruction Company (India) Limited

Report on the Audit of the Consolidated Financial Statements

Opinion

We have audited the accompanying consolidated financial statements of Asset Reconstruction Company (India) Limited (hereinafter referred to as the "Holding Company") and its subsidiaries (Holding Company and its subsidiaries together referred to as the "Group") and its associates which comprise the Consolidated Balance Sheet as at March 31, 2025, and the Consolidated Statement of Profit and Loss including Other Comprehensive Income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow for the year then ended, and notes to the Consolidated Financial Statements, including material accounting policy information and other explanatory information (hereinafter referred to as the "consolidated financial statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid consolidated financial statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with Companies (Indian Accounting Standards) Rules, 2015, as amended ("Ind AS") and other accounting principles generally accepted in India, of their consolidated state of affairs of the Group and its

associates as at March 31, 2025, and of consolidated profit (including other comprehensive income), consolidated changes in equity and its consolidated cash flow for the year then ended.

Basis for Opinion

We conducted our audit of the consolidated financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those SAs are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group and its associates in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in terms of the Code of Ethics issued by Institute of Chartered Accountant of India ("ICAI"), and the relevant provisions of the Act and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our opinion.

Key Audit Matters

Key audit matters are those matters that, in our professional judgment, were of most significance in our audit of the Consolidated financial statements for the year ended March 31, 2025 (current year). These matters were addressed in the context of our audit of the Consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. We have determined the matters described below to be the key audit matters to be communicated in our report.

Sr. No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
1	Valuation of Investments in Security Receipts ("SRs") Total Investment in SRs as at March 31, 2025: ₹ 1,12,159.49 lakhs Security Receipts Written Off ₹2,040.06 Lakhs Fair Valuation Gain of ₹ 13,478.45 Lakhs for the year ended March 31, 2025: The Company holds its investment in the form of Security Receipts (SR) issued by the Trusts and represents investment in underlying pool of assets. These investments are classified as fair value through profit and loss. The fair value of SRs is determined through discounted cash flow method which involves significant management judgement using inputs such as projection of future cash flows and expenses and recovery rate bands obtained from rating agencies.	We have understood the process of submitting input data and information i. e. Expected future cashflow statements for the recoverable amount of the underlying assets of the related NPAs taken over, as prepared and submitted by the management at the time of first rating, to the approved rating agencies. Subsequent to first rating, updated cash flows are considered of major Trusts to determine NAV. We also held discussions with external agencies to understand their procedures for evaluating the expected cash flows and the methodology used for determining the rating bands of the Security Receipts. On a Sample basis, we have verified the Expected Future Cashflow Statements and understood the management estimates and assumptions and its reasonableness in this regard for the NPAs acquired during the year.

Sr. No	Key Audit Matters	How the Key Audit Matters was addressed in our audit
	Further, the management has done an assessment to ascertain future recoverability estimates of the underlying assets. In making this assessment the management has used estimates, assumptions and internal and external information available at the date of the financial statements Refer Note 07, Note 24 and Note 30 to the Consolidated Financial Statements.	The estimates and associated assumptions are based on historical experience of the management and other factors that are considered relevant by management. These are subject to significant uncertainty. Actual results may differ from these estimates made. We have verified the design and operating effectiveness of internal controls over the process of measurement of fair value and the declaration of NAV. Verified the adequacy and accuracy of the disclosures related to investments in SRs and fair valuation included in these financial statements.

Information Other than the Consolidated Financial Statements and Auditor's Report Thereon

The Holding Company's Board of Directors is responsible for the other information. The other information comprises the Director's report, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of Management and Those Charged with Governance for the Consolidated Financial Statements

The Holding Company's Board of Directors is responsible for the preparation and presentation of these consolidated financial statements in term of the requirements of the Act that give a true and fair view of the consolidated financial position, consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group including its Associates in accordance with the accounting principles generally accepted in India, including the Accounting Standards specified under section 133 of the Act. The respective Management and Board of Directors of the companies included in the Group and of its associates are responsible for maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the Group and of its associates for preventing and detecting frauds and other irregularities; the selection and application of appropriate accounting policies; making judgments and estimates that

are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring accuracy and completeness of the accounting records, relevant to the preparation and presentation of the consolidated financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error, which have been used for the purpose of preparation of the consolidated financial statements by the Management and Board of Directors of the Holding Company, as aforesaid.

In preparing the consolidated financial statements, the respective Management and Board of Directors of the companies included in the Group and of its associates are responsible for assessing the ability of the Group and of its associates to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Board of Directors either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The respective Board of Directors of the companies included in the Group and of its associates are responsible for overseeing the financial reporting process of the Group and of its associates.

Auditors' Responsibilities for the Audit of the Consolidated Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Standards on Auditing ("SAs") will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3) (i) of the Act, we are also responsible for expressing our opinion on whether the Holding Company has adequate internal financial controls with reference to consolidated financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the management and Board of Directors.
- Conclude on the appropriateness of the management and Board of Directors use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Group and its associates to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group and its associates to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group and its associates to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the audit of the financial statements of such entities included in the consolidated financial statements of which we are the independent auditors. For the other entities or business activities included in the consolidated financial statements, which have been audited by other auditors, such other auditors remain responsible for the direction, supervision and performance of the audits carried out by them. We remain solely responsible for our audit opinion.

We communicate with those charged with governance of the Holding Company and such other entities included in the consolidated financial statements of which we are the independent auditors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the consolidated financial statements for the year ended March 31, 2025 (current year) and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

Other Matter:

The consolidated financial statements of the Company for the year ended March 31, 2025, were audited by another auditor whose report dated May 29, 2024 expressed an unmodified opinion on those statements.

Our report is not modified in respect of this matter.

Report on Other Legal and Regulatory Requirements

- As required by Section 143(3) of the Act, based on our audit of the Group and its associates, we report, to the extent applicable, that:
 - We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit of the aforesaid consolidated financial statements.
 - In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph 2(h) (vi) below on reporting under Rule 11(g)
 - The Consolidated Balance Sheet, the Consolidated Statement of Profit and Loss including other comprehensive income, the Consolidated Statement of Changes in Equity and the Consolidated Statement of Cash Flow

dealt with by this Report are in agreement with the relevant books of account maintained for the purpose of preparation of the consolidated financial statements.

- d. In our opinion, the aforesaid consolidated financial statements comply with the Accounting Standards specified under Section 133 of the Act.
- e. On the basis of the written representations received from the directors of the Holding Company as on March 31, 2025 taken on record by the Board of Directors of the Holding Company none of the directors of the Holding company are disqualified as on March 31, 2025 from being appointed as a director in terms of Section 164 (2) of the Act.
- f. The reservation relating to the maintenance of accounts and other matters connected therewith are as stated in paragraph 2(b) above on reporting under Section 143(3)(b) and paragraph 2(h)(vi) below on reporting under Rule 11(g)
- g. With respect to the adequacy of internal financial controls with reference to consolidated financial statements of the Group and the operating effectiveness of such controls, refer to our separate report in "Annexure A".
- h. With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditor's) Rules, 2014, in our opinion and to the best of our information and according to the explanations given to us:
- i. The consolidated financial statements disclose the impact of pending litigations on the consolidated financial position of the Group and its associates—Refer Note 44 to the consolidated financial statements.
- ii. The Group and its associates did not have any material foreseeable losses on long-term contracts including derivative contracts.
- iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Group and its associate companies incorporated in India.
- iv. 1. The respective Managements of the Holding Company, its subsidiaries and associates which are companies incorporated in India whose financial statements have been audited under the Act have represented to us, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or

kind of funds) by the Holding Company or any of such subsidiaries, associates and joint ventures to or in any other person(s) or entity(ies), including foreign entities with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that such parties shall, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Holding Company or any of such subsidiaries and associates ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.

2. The respective Managements of the Holding Company, its subsidiaries and associates which are companies incorporated in India whose financial statements have been audited under the Act have represented to us and the other auditors of such subsidiaries and associates respectively that, to the best of their knowledge and belief, no funds have been received by the Holding Company or any of such subsidiaries or associates from any person(s) or entity(ies), including foreign entities with the understanding, whether recorded in writing or otherwise, as on the date of this audit report, that the Holding Company or any of such subsidiaries or associates shall, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
3. Based on the audit procedures that have been considered reasonable and appropriate in the circumstances performed by us and that performed by the auditors of the subsidiaries and associates which are companies incorporated in India whose financial statements have been audited under the Act, and according to the information and explanations provided to us by the Management of the Holding company in this regard nothing has come to our or other auditors' notice that has caused us or the other auditors to believe that the representations under sub-clause (i) and (ii) of Rule 11(e) as provided under (1) and (2) above, contain any material mis-statement.
- v. On the basis of our verification and on consideration of the reports of the statutory auditors of subsidiaries, associates and joint ventures that are Indian companies under the Act, interim dividend declared and paid by the Holding

Company during the year and until the date of this audit report is in accordance with section 123 of the Companies Act 2013.

- vi. Based on our examination which included test checks, the Holding Company has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except in the absence of sufficient and appropriate audit evidence, we are unable to comment that audit trail feature was enabled at the database level in respect of an accounting software to log any direct data changes as explained in Note 73 to the financial statements

2. In our opinion, according to information, explanations given to us, the remuneration paid by the Holding Company to its directors is within the limits laid prescribed under Section 197 read with Schedule V of the Act and the rules thereunder.

3. According to the information and explanations given to us and based on the CARO reports issued by us for the Holding Company included in the consolidated financial statements of the Group to which reporting under CARO is applicable, we report that there are no Qualifications/adverse remarks. For the Subsidiaries and Associates which are Trusts entities included in the consolidated financial statements CARO is not applicable.

For **M S K A & Associates**

Chartered Accountants

ICAI Firm Registration Number: 105047W

Swapnil Kale

Partner

Membership Number: 117812

UDIN: 25117812BMNUNL6347

Mumbai

May 07, 2025

ANNEXURE A TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE CONSOLIDATED FINANCIAL STATEMENTS OF ASSET RECONSTRUCTION COMPANY (INDIA) LIMITED

Referred to in paragraph 1(g) under 'Report on Other Legal and Regulatory Requirements' in the Independent Auditors' Report of even date to the Members of Asset Reconstruction Company (India) Limited on the consolidated Financial Statements for the year ended March 31, 2025.

Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 (the "Act")

Opinion

In conjunction with our audit of the consolidated financial statements of the Company as of and for the year ended March 31, 2025, we have audited the internal financial controls reference to consolidated financial statements of Arcil Reconstruction Company (India) Limited (hereinafter referred to as "the Holding Company") as of that date.

In our opinion, and to the best of our information and according to the explanations given to us, the Holding Company, which is company incorporated in India, has, in all material respects, an adequate internal financial controls with reference to consolidated financial statements and such internal financial controls with reference to consolidated financial statements were operating effectively as at March 31, 2025, based on the internal financial controls with reference to consolidated financial statements criteria established by the respective companies considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India (the "ICAI").

Management's and Board of Director's Responsibility for Internal Financial Controls

The Board of Directors of the Holding Company is responsible for establishing and maintaining internal financial controls based on the internal control with reference to consolidated financial statements criteria established by the Holding Company considering the essential components of internal control stated in the Guidance Note issued by ICAI. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the respective company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to consolidated financial statements of the Group based on our audit. We conducted our audit in accordance with the Guidance Note issued by the ICAI and the Standards on Auditing prescribed under

section 143(10) of the Act, to the extent applicable to an audit of internal financial controls. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to consolidated financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to consolidated financial statements and their operating effectiveness. Our audit of internal financial controls with reference to consolidated financial statements included obtaining an understanding of internal financial controls with reference to consolidated financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls with reference to consolidated financial statements of the Group.

Meaning of Internal Financial Controls With Reference to Consolidated Financial Statements

A Company's internal financial control with reference to consolidated financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of consolidated financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial control with reference to consolidated financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of consolidated financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition,

use, or disposition of the company's assets that could have a material effect on the consolidated financial statements.

Inherent Limitations of Internal Financial Controls With Reference to Consolidated Financial Statements

Because of the inherent limitations of internal financial controls with reference to consolidated financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to consolidated financial statements to future periods are subject to the risk that the internal financial control with reference to consolidated financial

statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

For **M S K A & Associates**

Chartered Accountants

ICAI Firm Registration Number: 105047W

Swapnil Kale

Partner

Membership Number: 117812

UDIN: 25117812BMNUNL6347

Mumbai

May 07, 2025

Consolidated Balance Sheet

as at 31st March 2025

		(₹ In lacs)	
Particulars	Note	As at March 31, 2025	As at March 31, 2024
Assets			
1 Financial assets			
(a) Cash and Cash Equivalents	3	18,325.26	35,926.38
(b) Bank Balance other than Cash and Cash Equivalents	4	71,377.86	61,636.50
(c) Trade Receivables	5	5,388.04	6,231.07
(d) Loans	6	215,864.65	144,838.79
(e) Investments	7	112,159.49	91,375.42
(f) Other Financial Assets	8	1,979.54	1,916.96
Total Financial assets (I)		425,094.84	341,925.11
2 Non-financial assets			
(a) Current Tax Assets (Net)		4,339.93	13,633.06
(b) Property, Plant and Equipment	10	3,546.14	3,699.69
(c) Other Intangible Assets	11	374.96	31.91
(d) Intangible Assets Under Development	12	67.59	330.00
(e) Other Non-Financial Assets	13	6,174.94	6,049.12
Total Non-financial assets (II)		14,503.56	23,743.78
Total Assets (I + II)		439,598.40	365,668.89
Liabilities and Equity			
Liabilities			
1 Financial liabilities			
(a) Payables	14		
(i) total outstanding dues of micro enterprises and small enterprises		34.13	19.95
(ii) total outstanding dues of creditors other than micro enterprises and small enterprises		151.28	122.27
(b) Borrowings (other than Debt securities)	15	30,598.62	14,994.70
(c) Security Receipts		62,545.22	33,164.11
(d) Other Financial Liabilities	16	62,864.90	67,294.87
Total Financial liabilities (III)		156,194.15	115,595.90
2 Non-financial liabilities			
(a) Provisions	17	4,215.28	4,047.37
(b) Deferred Tax Liabilities (Net)	9	4,565.49	1,062.37
(c) Other Non-Financial Liabilities	18	8,309.51	2,311.88
Total Non-financial liabilities (IV)		17,090.28	7,421.62
3 Equity			
(a) Equity Share Capital	19	32,489.71	32,489.71
(b) Other Equity			
Company	19A	309,311.18	275,124.16
Non Controlling Interest	19A	(75,486.92)	(64,962.50)
Total Equity (V)		266,313.97	242,651.37
Total Liabilities and Equity (III+ IV + V)		439,598.40	365,668.89

Material accounting policies

The above balance sheet should be read in conjunction with the accompanying notes 1-75

As per our report of even date attached
For M S K A & Associates
Chartered Accountants
ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors
Asset Reconstruction Company (India) Limited

Swapnil Kale
Partner
Membership Number : 117812

Narayanan Subramaniam
Chairman
DIN: 00166621

Pallav Mohapatra
CEO & MD
DIN: 02300885

Pramod Gupta
Chief Financial Officer

Ameet Kela
Company Secretary

Place: Mumbai
Date: May 07, 2025

Place: Mumbai
Date: May 07, 2025

Consolidated

Consolidated Statement of Profit & Loss

for the year ended on 31st March 2025

		(₹ In lacs)	
Particulars	Note	Year ended March 31, 2025	Year ended March 31, 2024
Revenue from Operations			
(i) Fees and Other Income	20	12,759.54	14,667.53
(ii) Other Operating Income	21	19,880.14	14,989.53
(iii) Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	22	10,003.12	28,755.19
(iv) Interest Income	23	2,065.85	2,170.11
(v) Net Gain on fair value changes-Unrealised	24	13,466.85	-
Total Revenue from Operations (I)		58,175.50	60,582.36
Other Income (II)	25	2,608.21	366.50
Total Income (III=I+II)		60,783.71	60,948.86
Expenses			
(i) Finance Costs	26	1,133.13	613.77
(ii) Impairment of Financial Instruments/ Financial Assets	27	284.64	194.28
(iii) Employee Benefits Expenses	28	6,094.13	5,565.94
(iv) Depreciation, Amortization and Impairment	29	215.27	193.18
(v) Write off of Security Receipts, Unrealized Fee & Expenses	30	3,671.34	4,926.41
(vi) Other Expenses	31	6,269.41	5,595.62
(vii) Net loss on fair value changes-Unrealised	24	-	2,385.50
Total Expenses (IV)		17,667.92	19,474.70
Profit / (Loss) before tax (V=III-IV)		43,115.79	41,474.16
Tax Expense (VI)			
(1) Current Tax		8,688.82	11,139.43
(2) Deferred Tax		3,503.11	(754.00)
(3) Tax adjustment for previous years		-	-
		12,191.93	10,385.43
Profit / (Loss) for the year (VII=V-VI)		30,923.86	31,088.73
Other Comprehensive Income			
a. Items that will not be realised to profit & loss			
- Remeasurement of defined benefit plans		(173.26)	(180.26)
b. Income tax relating to items that will not be realised to profit & loss		43.61	45.37
Total Other Comprehensive Income (a+b)		(129.65)	(134.89)
Comprehensive Income for the year		30,794.21	30,953.84
Share in profit / (loss) of Associates		89.06	317.13
Profit for the year attributable to :-			
Non Controlling Interest(SR holder)		(1,937.80)	(1,640.65)
Company		32,950.71	33,046.51
Other Comprehensive income attributable to :-			
Non Controlling Interest(SR holder)		-	-
Company		(129.65)	(134.89)
Total Comprehensive income attributable to :-			
Non Controlling Interest (SR holder)		(1,937.80)	(1,640.65)
Company		32,821.06	32,911.62
Earnings per equity share:			
(Nominal Value ₹10/- per share)	34	10.14	10.17
- Basic and diluted (in ₹)			

Material accounting policies

The above balance sheet should be read in conjunction with the accompanying notes 1-75

As per our report of even date attached

For M S K A & Associates

Chartered Accountants

ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors

Asset Reconstruction Company (India) Limited**Swapnil Kale**

Partner

Membership Number : 117812

Narayanan Subramaniam

Chairman

DIN: 00166621

Pallav Mohapatra

CEO & MD

DIN: 02300885

Pramod Gupta

Chief Financial Officer

Ameet Kela

Company Secretary

Place: Mumbai

Date: May 07, 2025

Place: Mumbai

Date: May 07, 2025

Consolidated Statement of Cash flow

for the year ended on 31st March 2025

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
CASH FLOW FROM OPERATING ACTIVITIES:		
Net Profit Before Tax	43,115.79	41,474.16
Adjustments for:		
Security Receipts written off	2,040.06	494.61
Realisation against investments written off in previous years	(1,441.70)	(14,549.50)
Unrealised fees & expenses written off (net)	(6,930.15)	(9,773.88)
Profit on sale of Property, plant & equipment	(2.95)	(3.42)
Depreciation, amortization and impairment	215.27	193.18
Profit on sale of equity shares	(11.56)	18.23
Profit on mutual fund redemption	(129.83)	-
Fair Value (gain)/ loss on equity shares	14.66	(1,350.98)
Fair Value (gain)/loss on security receipts	(13,478.45)	3,736.48
Loss/(Profit) on sale of Mutual Fund	(3.06)	-
Impairment Loss on financial instruments/Other Financial Assets	284.64	194.28
Gain/ (Loss) on Consolidation	(2,258.21)	(4,595.13)
Interest on Income Tax Refund	(2,178.20)	(78.75)
Interest on deposits with Banks	(1,767.44)	(2,006.07)
Finance cost	1,133.13	613.77
Operating Cash Flow before Working Capital changes	18,602.00	14,366.97
Working Capital Changes:		
(Increase) / Decrease in Trade Receivables	4,763.35	4,344.58
(Increase) / Decrease in Other Financial and Non-Financial Assets	2,536.25	2,861.36
Increase / (Decrease) in Payables	43.19	108.25
Increase / (Decrease) Other Financial Liabilities	(4,353.32)	46,948.32
Increase/ (Decrease) in Remeasurements of defined benefit plans	(173.26)	(180.26)
Increase / (Decrease) in Other Non Financial Liabilities and Provisions	6,165.54	(4,425.91)
Cash generated from operations	27,583.75	64,023.31
Direct taxes paid (net of refunds)	648.14	(8,921.46)
NET CASH GENERATED FROM OPERATING ACTIVITIES (A)	28,231.89	55,101.86
CASH FLOW FROM INVESTING ACTIVITIES:		
Purchase of Fixed Assets including capital advances	(154.66)	(439.62)
Proceeds from Sale of Fixed Assets	3.18	12.51
Interest Received on debentures	(0.00)	(0.00)
Interest Received on deposits	1,767.44	2,006.07
Interest on Income Tax Refund	2,178.20	78.75
Investments in Loans (Net)	(71,025.86)	(65,593.32)
Investment in Security Receipts (Net)	(3,924.10)	28,481.52
Investment in Equity Shares (Net)	19.89	805.96
Investments in Mutual Fund	(27,198.74)	-
Redemption in Mutual Fund	23,328.77	-
SRs issued/ Distributed (Net)	29,381.11	23,380.17
Increase / (Decrease) in Bank deposits not considered as cash & cash equivalent	(4,316.22)	13,882.61
Increase / (Decrease) in earmarked constituent balances	(5,425.15)	(40,674.65)
NET CASH (USED IN) INVESTING ACTIVITIES (B)	(55,366.14)	(38,059.99)

Consolidated Statement of Cash flow

for the year ended on 31st March 2025

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
CASH FLOW FROM FINANCING ACTIVITIES:		
Proceeds / (Repayment) from Short Term Borrowings (net)	10,598.28	(1,805.30)
Proceeds from Term Loan	5,000.00	5,000.00
Dividend pay out	(4,873.46)	(8,122.43)
Finance cost	(1,127.48)	(615.09)
Repayment of Lease Liabilities	(64.22)	-
NET CASH GENERATED FROM FINANCING ACTIVITIES (C)	9,533.12	(5,542.82)
NET INCREASE / (DECREASE) IN CASH AND CASH EQUIVALENTS (A + B + C)	(17,601.12)	11,499.05
Cash and Cash Equivalents at the beginning of the year	35,926.38	24,427.34
Cash and Cash Equivalents at the end of the year (Refer Note 3)	18,325.26	35,926.38
Components of Cash & Cash Equivalents		
Balances with banks		
- on current account	7,213.61	12,246.01
- on deposits with maturity less than 3 months	11,111.65	23,680.37
Cash on hand	-	-
	18,325.26	35,926.38

The above statement of Cash Flows has been prepared under the Indirect method as set out in Ind AS 7 on Statement of Cash Flows.

As per our report of even date attached
For M S K A & Associates
Chartered Accountants
ICAI Firm Registration Number : 105047W

For and on behalf of Board of Directors
Asset Reconstruction Company (India) Limited

Swapnil Kale
Partner
Membership Number : 117812

Narayanan Subramaniam
Chairman
DIN: 00166621

Pallav Mohapatra
CEO & MD
DIN: 02300885

Pramod Gupta
Chief Financial Officer

Ameet Kela
Company Secretary

Place: Mumbai
Date: May 07, 2025

Place: Mumbai
Date: May 07, 2025

Consolidated Statement of Changes in Equity

for the year ended on 31st March 2025

A. Equity Share Capital

For the period ended March 31, 2025

Balance as at April 01, 2024	Changes in Equity Share Capital due to prior period errors	Balance as at March 31, 2025
32,489.71	-	32,489.71

For the period ended March 31, 2024

Balance as at April 01, 2023	Changes in Equity Share Capital due to prior period errors	Balance as at March 31, 2024
32,489.71	-	32,489.71

B. Other Equity

Particulars	Reserves & Surplus				Items of Other Comprehensive Income	Equity Attributable to owners of the company	Non Controlling Interest	Total
	Securities Premium	General Reserve	Impairment Reserve	Contingency Reserve	Retained Earnings			
Balance as at March 31, 2023	90,942.55	945.31	833.90	5,184.56	150,872.94	248,673.08	(56,747.14)	191,925.94
Profit for the year after income tax	-	-	-	-	33,046.51	33,046.51	(1,640.65)	31,405.86
Consolidation Adjustment	-	-	-	-	1,661.92	1,661.92	-	1,661.92
Security Receipt Holder Fund Balance	-	-	-	-	-	-	-6,574.68	(6,574.68)
Other Comprehensive income for the year before income tax	-	-	-	-	(180.26)	(180.26)	0.00	(180.26)
Less: Income tax on Other Comprehensive Income	-	-	-	-	45.37	45.37	0.00	45.37
Total Comprehensive Income for the year	-	-	-	-	-134.89	34,573.54	(8,215.33)	26,358.21
Dividend paid	-	-	-	-	(8,122.43)	(8,122.43)	-	(8,122.43)

(₹ in lacs)

Consolidated

Consolidated Statement of Changes in Equity

for the year ended on 31st March 2025

Particulars	Reserves & Surplus				Items of Other Comprehensive Income	Equity Attributable to owners of the company	Non Controlling Interest	Total
	Securities Premium	General Reserve	Impairment Reserve	Contingency Reserve	Retained Earnings			
Balance as at March 31, 2024	90,942.55	945.31	833.90	5,184.56	177,458.94	275,124.19	(64,962.47)	210,161.72
Profit for the year after income tax	-	-	-	-	32,950.71	32,950.71	(1,937.80)	31,012.91
Consolidation Adjustment	-	-	-	-	6,239.39	6,239.39	-	6,239.39
Security Receipt Holder Fund Balance	-	-	-	-	-	-	(8,586.65)	(8,586.65)
Other Comprehensive income for the year before income tax	-	-	-	-	-	(173.26)	-	(173.26)
Less: Income tax on Other Comprehensive Income	-	-	-	-	-	43.61	-	43.61
Other Adjustments/Transfer	-	5,184.56	-	-5,184.56	-	-	-	-
Total Comprehensive Income for the period	-	5,184.56	-	(5,184.56)	39,190.10	39,060.44	(10,524.45)	28,536.00
Dividend Paid	-	-	-	-	(4,873.46)	(4,873.46)	-	(4,873.46)
Balance as at March 31, 2025	90,942.55	6,129.87	833.90	-	211,775.58	309,311.17	(75,486.92)	233,824.26

(₹ in lacs)

As per our report of even date attached
For M S K A & Associates
 Chartered Accountants
 ICAI Firm Registration Number : 105047W

Swapnil Kale
 Partner
 Membership Number : 117812

Place: Mumbai
 Date: May 07, 2025

For and on behalf of Board of Directors
Asset Reconstruction Company (India) Limited

Narayanan Subramaniam
 Chairman
 DIN: 00166621

Pramod Gupta
 Chief Financial Officer

Pallav Mohapatra
 CEO & MD
 DIN: 02300885

Ameet Kela
 Company Secretary

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

1. Corporate information

Asset Reconstruction Company (India) Limited (Arcil) was incorporated as a public limited company on 11th February 2002 under the Companies Act 1956, and in pursuance of Section 3 under the Securitisation Asset Reconstruction and Security Interest Act, 2002 (SARFAESI Act).

It holds a certificate of registration issued by the Reserve Bank of India (RBI) vide RBI certificate of registration no. 01/2003 dated 29th August 2003 and operates as an Asset Reconstruction Company with powers conferred under the SARFAESI Act.

The company is engaged in the business of acquisition of non-performing and distressed assets (NPA) from Banks & Financial institutions and resolving them. It is regulated by Reserve Bank of India as a Non-Banking Financial Company (u/s 45 I (f) (iii) of RBI Act, 1934).

The Company is domiciled in India and its registered office is at 10th Floor, The Ruby, Senapati Bapat Marg, Dadar (W), Mumbai – 400 028.

The company, together with its trusts (the subsidiaries and the associates), is hereinafter referred to as “the Group”.

2. Material accounting policies

2.1 Basis of preparation and presentation

The consolidated financial statements have been prepared on accrual and going concern basis. The accounting policies are applied consistently to all the periods presented in the financial statements. The consolidated financial statements are presented in INR, the functional currency of the Group and all values are rounded to the nearest lacs. (INR 00,000), except as otherwise indicated.

The consolidated financial statements have been prepared on the historical cost basis except for certain financial instruments that are measured at fair values at the end of each reporting period, as explained in the accounting policies below.

The financial results have been prepared in accordance with the recognition and measurement principles laid down in Indian Accounting Standards, notified under Section 133 of the Companies Act, 2013 read with Companies (Indian Accounting Standards) Rules 2015, as amended from time to time, and other accounting principles generally accepted in India.

Historical cost is generally based on actual consideration given in exchange for goods and services. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date, regardless of whether that price is directly observable or estimated using another valuation technique. In estimating the fair value of an asset or a liability, the Group takes into account the characteristics of the asset or liability if market participants would take those characteristics into account when pricing the asset or liability at the measurement date. Fair value for measurement and/ or disclosure purposes in these financial statements is determined on this basis.

Fair value measurements are categorised into Level 1, 2, or 3 based on the degree to which the inputs to the fair value measurements are observable and the significance of the inputs to the fair value measurement in its entirety.

- Level 1 inputs are quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date;
- Level 2 inputs are inputs, other than quoted prices included within Level 1, that are observable for the asset or liability, either directly or indirectly; and
- Level 3 inputs are unobservable inputs for the asset or liability.

Basis of consolidation

The consolidated financial statements comprise the financial statements of the Holding Company and the entities controlled by the company and its subsidiaries. Control is achieved when the Company:

- i. has power over the investee (i.e. existing rights that give it the current ability to direct the relevant activities of the investee)
- ii. is exposed or has rights, to variable returns from its involvement with the investee, and
- iii. has the ability to use its power over the investee to affect its returns.

The company reassesses whether or not it controls an investee if facts and circumstances indicate that there are changes to one or more of the three elements of control listed above.

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for the year ended 31st March 2025

Income and expenses of a subsidiary acquired or disposed off during the year are included in the consolidated financial statements from the date the company obtains control until the date the company ceases to control the subsidiary.

Profit or loss and each component of other comprehensive income (OCI) are attributed to the owners of the Company and to the non-controlling interests, even if this results in the non-controlling interests having a deficit balance.

When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. The financial statements of all entities used for the purpose of consolidation are drawn up to same reporting date as that of the parent company.

All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the company loses control over a subsidiary, it:

- Derecognises the assets (including goodwill) and liabilities of the subsidiary
- Derecognises the carrying amount of any non-controlling interests
- Derecognises the cumulative translation differences recorded in equity
- Recognises the fair value of the consideration received
- Recognises any surplus or deficit in profit or loss
- Reclassifies the parent's share of components previously recognised in OCI to profit or loss or retained earnings, as appropriate, as would be required if the Company had directly disposed off the related assets or liabilities.

The associate is an entity over which the company has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies. The investment is initially recognised at cost, and the carrying amount is increased or decreased to recognise the investor's share of the profit or loss of the investee after the

acquisition date. The Company's investment in Associates includes goodwill identified on acquisition.

2.2 Application of new and revised Ind AS

Standard issued and effective:

All the Ind AS issued and notified by the Ministry of Corporate Affairs under the Companies (Indian Accounting Standards) Rules, 2015 (as amended) till the financial statements are authorised for issue have been considered in preparing these financial statements.

2.3 Investment in Associates

An associate is an entity over which the Group has significant influence. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control over those policies.

The results and assets and liabilities of associates are incorporated in these consolidated financial statements using the equity method of accounting, except when the investment, or a portion thereof, is classified as held for sale, in which case it is accounted for in accordance with Ind AS 105. Under the equity method, an investment in an associate is initially recognised in the consolidated balance sheet at cost and adjusted thereafter to recognise the Group's share of the profit or loss and other comprehensive income of the associate. Distributions received from an associate reduce the carrying amount of the investment. When the Group's share of losses of an associate exceeds the Group's interest in that associate (which includes any long-term interests that, in substance, form part of the Group's net investment in the associate), the Group discontinues recognising its share of further losses. Additional losses are recognised only to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

An investment in an associate is accounted for using the equity method from the date on which the investee becomes an associate. On acquisition of the investment in an associate, any excess of the cost of the investment over the Group's share of the net fair value of the identifiable assets and liabilities of the investee is recognised as goodwill, which is included within the carrying amount of the investment. Any excess of the Group's share of the net fair value of the identifiable assets and liabilities over the cost of the investment, after reassessment, is recognised directly in equity as capital reserve in the period in which the investment is acquired.

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After application of the equity method of accounting, the Group determines whether there any is objective evidence of impairment as a result of one or more events that occurred after the initial recognition of the net investment in an associate and that event (or events) has an impact on the estimated future cash flows from the net investment that can be reliably estimated. If there exists such an objective evidence of impairment, then it is necessary to recognise impairment loss with respect to the Group's investment in an associate.

When necessary, the entire carrying amount of the investment (including goodwill) is tested for impairment in accordance with Ind AS 36 Impairment of Assets as a single asset by comparing its recoverable amount (higher of value in use and fair value less costs of disposal) with its carrying amount. Any impairment loss recognised forms part of the carrying amount of the investment. Any reversal of that impairment loss is recognised in accordance with Ind AS 36 to the extent that the recoverable amount of the investment subsequently increases.

The Group discontinues the use of the equity method from the date when the investment ceases to be an associate, or when the investment is classified as held for sale. When the Group retains an interest in the former associate and the retained interest is a financial asset, the Group measures the retained interest at fair value at that date and the fair value is regarded as its fair value on initial recognition in accordance with Ind AS 109. The difference between the carrying amount of the associate at the date the equity method was discontinued, and the fair value of any retained interest and any proceeds from disposing of a part interest in the associate is included in the determination of the gain or loss on disposal of the associate. In addition, the Group accounts for all amounts previously recognised in other comprehensive income in relation to that associate on the same basis as would be required if that associate had directly disposed of the related assets or liabilities. Therefore, if a gain or loss previously recognised in other comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets or liabilities, the Group reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustment) when the equity method is discontinued.

2.4 Key accounting judgements and key sources of estimation uncertainty

In the application of the Group's accounting policies, the management is required to make judgements, estimates and assumptions about the carrying amounts

of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised, if the revision affects only the period of the revision and future periods if the revision affects both current and future periods.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Fair value measurement of Security Receipts

Investments in SRs are measured at latest declared NAV which is based on recovery ratings bands as determined by the independent rating agencies. (Refer 2.13.1.5)

Defined benefit obligations

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligations are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases and mortality rates. Due to the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. (Refer 2.7)

Useful Lives of Property, Plant and Equipment

The Group reviews the useful life of assets at the end of each reporting period. This reassessment may result in change in depreciation expense in future periods. (Refer 2.9)

Intangible Assets

The Group reviews the useful life of intangible assets at the end of each reporting period. This reassessment may result in change in amortisation expense in future periods. (Refer 2.10)

Expected Credit Loss

ECL on Trade Receivables (including Management fees receivable from SR holders) and Contract Asset (including funded expenses and funded interest) is

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based on simplified method of ECL computation as permitted under Ind AS 109.

On a prudential basis, an ECL @ 0.40% is being made on outstanding NCDs.

For Loans and priority debt funding, ECL is provided for on individual assessment basis.

Provisions and Contingent Liabilities

A provision is recognized when the group has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made. These are reviewed at each balance sheet date and adjusted to reflect the current best estimates. (Refer 2.12)

2.5 Revenue recognition

2.5.1 Management / Trusteeship and other related fees:

Management / Trusteeship and other related fees are recognised when the group satisfies the performance obligation at fair value of the consideration received or receivable. The Group recognises such revenue from contracts with customers based on a five step model as set out in Ind AS 115:

Step 1: Identify contract(s) with a customer: A contract is defined as an agreement between two or more parties that creates enforceable rights and obligations and sets out the criteria for every contract that must be met.

Step 2: Identify performance obligations in the contract: A performance obligation is a promise in a contract with a customer to transfer a good or service to the customer.

Step 3: Determine the transaction price: The transaction price is the amount of consideration to which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, excluding amounts collected on behalf of third parties.

Step 4: Allocate the transaction price to the performance obligations in the contract: For a contract that has more than one performance obligation, the Group allocates the transaction price to each performance obligation in an amount that depicts the amount of consideration to which

the Group expects to be entitled in exchange for satisfying each performance obligation.

Step 5: Recognise revenue when (or as) the Group satisfies a performance obligation

Revenue is measured at the amount transaction price (net of variable consideration) allocated to that

Performance obligation.

Management fee in excess of billing is recognized as unbilled Management fee in the financial statement.

Accrual of management fees is based on commercial arrangement with trusts where Management Fees is accrued and charged as a percentage on the lower band of NAV specified by Credit Rating Agency or declared NAV whichever is lower. The accrual of management fee is discontinued once the NAV rating is withdrawn/discontinued.

2.5.2 Dividend Income:

Dividend income is recognised when the shareholder's right to receive payment has been established (provided that it is probable that the economic benefits will flow to the group and the amount of income can be measured reliably).

2.5.3 Interest Income:

Interest income from interest bearing financial asset is recognised when it is probable that the economic benefits will flow to the Group and the amount of income can be measured reliably. Interest income is recognised/estimated using the effective interest rate method. The effective interest rate which is the rate that exactly discounts estimated future cash receipts through the expected life of the financial asset to that asset's net carrying amount on initial recognition. However, recognition of interest on receivables from Trusts is discontinued when NAV of Security receipts of the Trust becomes Nil. The unrecognised interest is recognised on realisation.

2.5.4 Net income from financial instruments at FVTPL

Net income from financial instruments at FVTPL includes all realized and unrealized fair value changes and recognized in the Statement of Profit and Loss.

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2.6 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Interest income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalisation.

All other borrowing costs are recognised in the Statement of profit or loss in the period in which they are incurred.

2.7 Employee benefits

2.7.1 Retirement benefit costs and termination benefits

Defined contribution plans - Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

Defined benefit plans - For defined retirement benefit plans, the cost of providing benefits is determined using the projected unit credit method, with actuarial valuations being carried out at the end of each annual reporting period. Remeasurement, comprising actuarial gains and losses, the effect of the changes to the asset ceiling (if applicable) and the return on plan assets (excluding interest income), is reflected immediately in the balance sheet with a charge or credit recognised in other comprehensive income in the period in which they occur. Remeasurement recognised in other comprehensive income is reflected immediately in retained earnings and is not reclassified to profit or loss. Past service cost is recognised in profit or loss in the period of a plan amendment. Net interest is calculated by applying the discount rate at the beginning of the period to the net defined benefit liability or asset. Defined benefit costs are categorised as follows:

- service cost (including current service cost, past service cost, as well as gains and losses on curtailments and settlements);
- net interest expense or income; and
- remeasurement

The Group presents the first two components of defined benefit costs in profit or loss in the line item

'Employee benefits expense'. Curtailment gains and losses are accounted for as past service costs and the gains / loss arising on remeasurement are presented in Other Comprehensive Income.

The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds.

2.7.2 Short-term and other long-term employee benefits

A liability is recognised for benefits accruing to employees in respect of wages and salaries, annual leave and sick leave in the period the related service is rendered.

Liabilities recognised in respect of short-term employee benefits are measured at the undiscounted amount of the benefits expected to be paid in exchange for the related service.

Liabilities recognised in respect of other long-term employee benefits are measured at the present value of the estimated future cash outflows expected to be made by the Group in respect of services provided by employees up to the reporting date.

2.7.3 Contributions from employees or third parties to defined benefit plans

Discretionary contributions made by employees or third parties reduce service cost upon payment of these contributions to the plan.

When the formal terms of the plans specify that there will be contributions from employees or third parties, the accounting depends on whether the contributions are linked to service, as follows:

- If the contributions are not linked to services (e.g. contributions are required to reduce a deficit arising from losses on plan assets or from actuarial losses), they are reflected in the remeasurement of the net defined benefit liability (asset).
- If contributions are linked to services, they reduce service costs. For the amount of contribution that is dependent on the number of years of service, the Group reduces service cost by attributing the contributions to periods of service using the attribution method required by Ind AS 19.70 for the gross benefits. For the amount of contribution that is independent of the number of years of service, the Group reduces service cost in the

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period in which the related service is rendered / reduces service cost by attributing contributions to the employees' periods of service in accordance with Ind AS 19.70.

2.8 Taxation

Income tax expense represents the sum of the current tax and deferred tax.

2.8.1 Current tax

The current tax payable is based on taxable profit for the year. Taxable profit differs from 'profit before tax' as reported in the statement of profit and loss because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Group's current tax is calculated using tax rates that have been enacted or substantively enacted by the end of the reporting period.

2.8.2 Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those Deferred Tax Asset will be utilised.

Deferred tax liabilities and assets are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period.

The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Group expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Minimum Alternate Tax (MAT) paid in accordance with the tax laws, is considered as deferred tax in the Balance Sheet when the assets can be measured reliably and it is probable that the future economic benefit associated with it will be realized.

2.8.3 Current and deferred tax for the year

Current and deferred tax are recognised in profit or loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are also recognised in other comprehensive income or directly in equity respectively.

2.9 Property, plant and equipment (PPE)

The cost of an item of property, plant and equipment is recognised if it is probable that future economic benefits associated with the item will flow to the group and the cost thereof can be measured reliably. All property, plant and equipment are initially recognised at cost. Cost comprises the purchase price and any directly attributable cost to bring the asset to its working condition for its intended use.

Depreciation is recognised so as to write off the cost of assets less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at the end of each reporting period, with the effect of any changes in estimate accounted for on a prospective basis. Assets purchased during the year are depreciated on the basis of actual number of days the asset has been put to use in the year. Assets individually costing ₹ 5,000/- or less are fully depreciated in the year of purchase.

Estimated Useful life of Assets is as Below:

Category of PPE	Estimated Useful life
Office Building	60 years or over the lease period whichever is lower
Leasehold improvements	60 years or over the lease period whichever is lower
Furniture & Fixtures	6.67 years
Office Equipment	5 years
Computers	3 years
Vehicles	5 years

An item of property, plant and equipment is derecognised upon disposal or when no future

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economic benefits are expected to arise from the continued use of the asset. Any gain or loss arising on the disposal or sale of an item of property, plant and equipment is determined as the difference between the sales proceeds and the carrying amount of the asset and is recognised in profit or loss.

2.10 Intangible assets

2.10.1 Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

Estimated useful life of software is 4 years.

2.10.2 Derecognition of intangible assets

An intangible asset is derecognised on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, and are recognised in Statement of profit or loss when the asset is derecognised.

2.11 Investment in Subsidiary and Associates

Trusts are special purpose vehicles formed under SARFAESI and RBI guidelines which are managed by Arcil in its capacity as a Trustee.

Control is defined to mean where an entity has power over the investee, existing rights that give it the current ability to direct the relevant activities and it also has exposure to variable returns from the Trusts.

For Trusts where Arcil's outstanding Investment in Security Receipts are more than 25%, have been considered as Subsidiaries. For Trusts where Arcil's outstanding Investment in Security Receipts are between 20% to 25%, have been considered as Associates.

Investment in subsidiaries and associates are measured in accordance with Ind AS 109 in Standalone Financial Statements.

2.12 Provisions, Contingent Liabilities and Contingent Assets

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that the Group will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period, taking into account the risks and uncertainties surrounding the obligation. When a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows (when the effect of the time value of money is material).

A Contingent Liability is disclosed unless the possibility of an outflow of resources embodying the economic benefits is remote. Contingent assets are not recognized in the financial statements.

2.13 Financial instruments

Financial assets and financial liabilities are recognised when Group becomes a party to the contractual provisions of the instruments.

Financial assets and financial liabilities are initially measured at fair value. Transaction costs that are directly attributable to the acquisition or issue of financial assets and financial liabilities (other than financial assets and financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss. However, trade receivables that do not contain a significant financing component are measured at transaction price.

2.13.1 Financial assets

All regular way purchases or sales of financial assets are recognised and derecognised on a trade date basis. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the marketplace.

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

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2.13.1.1 Classification of financial assets

Debt instruments that meet the following conditions are subsequently measured at amortised cost (except for debt instruments that are designated as at fair value through profit or loss on initial recognition):

- the asset is held within a business model whose objective is to hold assets in order to collect contractual cash flows; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Debt instruments that meet the following conditions are subsequently measured at fair value through other comprehensive income (except for debt instruments that are designated as at fair value through profit or loss on initial recognition):

- the asset is held within a business model whose objective is achieved both by collecting contractual cash flows and selling financial assets; and
- the contractual terms of the instrument give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Interest income is recognised in OCI for designated FVTOCI debt instruments. When the investment is disposed of, the cumulative gain or loss previously accumulated in this reserve is reclassified to profit or loss.

All other debt instruments are subsequently measured at fair value through profit and loss.

The Financial assets contains Management fees and expenses recoverable from Trusts.

2.13.1.2 Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument which are at amortised cost and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt

instrument, or, where appropriate, a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL. Interest income is recognised in profit or loss and is included in the "Other income" line item.

2.13.1.3 Investments in equity instruments at FVTOCI

On initial recognition, the Group can make an irrevocable election (on an instrument-by-instrument basis) to present the subsequent changes in fair value in other comprehensive income pertaining to investments in equity instruments. This election is not permitted if the equity investment is held for trading. These elected investments are initially measured at fair value plus transaction costs. Subsequently, they are measured at fair value with gains and losses arising from changes in fair value recognised in other comprehensive income and accumulated in the 'Reserve for equity instruments through other comprehensive income'. The cumulative gain or loss is not reclassified to profit or loss on disposal of the investments.

2.13.1.4 Equity investments at fair value through profit or loss (FVTPL)

Investments in equity instruments are classified as at FVTPL, unless the Group irrevocably elects on initial recognition to present subsequent changes in fair value in other comprehensive income for investments in equity instruments which are not held for trading.

Financial assets at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit or loss.

Dividends on investments in equity instruments are recognised as 'other income' when the Group's right to receive the dividends is established.

2.13.1.5 Investment in Security receipts at fair value through profit or loss (FVTPL)

Investments in Security receipts are classified as at FVTPL. Investment in Security receipts at FVTPL are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in profit

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or loss. In respect of Security Receipts, the last declared NAV is considered as fair value. For cases which fall under planning period as defined by the RBI guidelines for SC/RC, cost of Security Receipts are considered as fair value which is normally the transaction cost. The initial rating is assigned within six months from the date of acquisition of assets. Thereafter, ratings are reviewed at half yearly intervals i.e as on 30th June and 31st December every year. However, the NAV has been reviewed on a continuous basis so that any material change in valuation of SRs is recognized immediately. The SC/RC are required to declare NAV within two months from the date of half yearly review i.e by 31st August which is used for September and December reporting and 28th February which is used for March and June reporting.

2.13.1.6 Security Receipts and Acquired Financial Asset at fair value through profit or loss (FVTPL)

Security receipts & Acquired Financial Assets are classified as at FVTPL. They are measured at fair value at the end of each reporting period, with any gains or losses arising on remeasurement recognised in Revenue account. In respect of Security Receipts, the last declared NAV is considered as fair value. For cases which fall under planning period as defined by the RBI guidelines for SC/RC, cost of Security Receipts are considered as fair value. The initial rating is assigned within six months from the date of acquisition of assets. Thereafter, ratings are reviewed at half yearly intervals i.e as on 30th June and 31st December every year. However, the NAV has been reviewed on a continuous basis so that any material change in valuation of SRs is recognized immediately. The SC/RC are required to declare NAV within two months from the date of half yearly review i.e. by 31st August which is used for September and December reporting and 28th February which is used for March and June reporting.

2.13.1.7 Impairment of financial assets

The Group applies the expected credit loss model for recognising impairment loss on financial assets measured at amortised cost, debt instruments at FVTOCI and other contractual rights to receive cash or other financial assets.

Expected credit losses are the weighted average of credit losses with the respective risks of

default occurring as the weights. Credit loss is the difference between all contractual cash flows that are due to the Group in accordance with the contract and all the cash flows that the Group expects to receive (i.e. all cash shortfalls), discounted at the original effective interest rate (or credit-adjusted effective interest rate for purchased or originated credit-impaired financial assets). The Group estimates cash flows by considering all contractual terms of the financial instrument (for example, prepayment, extension, call and similar options) through the expected life of that financial instrument.

ECL on Trade Receivables (including Management fees receivable from SR holders) and Contract Asset (including funded expenses and funded interest) is based on simplified method of ECL computation as permitted under Ind AS 109.

On a prudential basis, an ECL @ 0.40% is being made on outstanding NCDs.

For Loans and priority debt funding, ECL is provided for on individual assessment basis.

2.13.1.8 Derecognition of financial assets

The Group derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another party.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss, other than on sale of equity instruments designated at FVTOCI.

3.1.9 Write Off

a) Security Receipts

Outstanding Investments in Security Receipts are written off if there is no realistic prospect of recovery from such trusts on expiry of maximum resolution period or on closure of the concerned Trust; whichever is earlier. Any subsequent recoveries made are recognised in profit or loss.

b) Management Fees and Other recoverable from Trust

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Management Fees and Other recoverable from trust are written off if there is no realistic prospect of recovery from such trusts on expiry of maximum resolution period or on closure of the concerned Trust; whichever is earlier. Any subsequent recoveries made are recognised in the statement of profit or loss.

c) Loans

Loan and Debt securities will be written off when they remain overdue continuously for a period more than 3 years and there is no reasonable expectation of recovery from such financial assets. Any subsequent recoveries towards the same will be credited in statement of profit and loss.

2.13.2 Financial liabilities and equity instruments

2.13.2.1 Classification as debt or equity

Debt and equity instruments issued by Group are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

2.13.2.2 Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by Group are recognised at the proceeds received, net of direct issue costs.

2.13.2.3 Financial liabilities

All financial liabilities are initially measured at fair value, net of transaction costs and are subsequently measured at amortised cost using the effective interest method or at FVTPL when the financial liability is held for trading.

A financial liability is classified as held for trading if:

- it has been incurred principally for the purpose of repurchasing it in the near term; or
- on initial recognition it is part of a portfolio of identified financial instruments that the Group manages together and has a recent actual pattern of short-term profit-taking; or
- it is a derivative that is not designated and effective as a hedging instrument.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

2.13.2.4 Derecognition of financial liabilities

The Group derecognises financial liabilities when, and only when, the Group's obligations are discharged, cancelled or have expired. The difference between the carrying amount of the financial liability derecognised and the consideration paid and payable is recognised in profit or loss.

2.13.3 Offsetting of Financial Assets and Financial Liabilities:

The financial assets and financial liabilities are offset and the net amount is reported in the balance sheet when:

- the Group currently has a legally enforceable right to offset the amounts; and
- it intends either to settle them on a net basis or to realise the asset and settle the liability simultaneously.

The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy of the group or the counterparty

2.14 Earnings per equity share

Basic earnings per equity share is computed by dividing the net profit attributable to the equity holders of the Group by the weighted average number of equity shares outstanding during the year.

Diluted earnings per equity share is computed by dividing the net profit attributable to the equity holders of the Group by the weighted average number of equity shares considered for deriving basic earnings per equity share and also the weighted average number of equity shares that could have been issued upon conversion of all dilutive potential equity shares.

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2.15 Statement of Cash Flows

The statement of cash flows shows the changes in cash and cash equivalents arising during the year from operating activities, investing activities and financing activities

The cash flows from operating activities are determined by using the indirect method. Net income is therefore adjusted by non-cash items, such as measurement gains or losses, changes in provisions, impairment of property, plant and equipment and intangible assets, as well as changes from receivables and liabilities. In addition, all income and expenses from cash transactions that are attributable to investing or financing activities are eliminated.

The cash flows from investing and financing activities are determined by using the indirect method.

2.16 Foreign Currency Transactions

Foreign currency transactions are recorded at the rate prevailing on the date of transaction. Foreign currency monetary items outstanding as at the Balance Sheet date are restated at the closing rate of exchange. The resulting exchange gain/loss is reflected in the Statement of Profit and Loss.

2.17 Leases

The Group evaluates if an arrangement qualifies to be a lease as per the requirements of Ind AS 116. Identification of a lease requires significant judgment. The Group uses significant judgement in assessing the lease term (including anticipated renewals) and the applicable discount rate.

The Group determines the lease term as the non-cancellable period of a lease, together with both periods covered by an option to extend the lease if the Group is reasonably certain to exercise that option; and periods covered by an option to terminate the lease if the Group is reasonably certain not to exercise that option. In assessing whether the Group is reasonably certain to exercise an option to extend a lease, or not to exercise an option to terminate a lease, it considers all relevant facts and circumstances that create an economic incentive for the Group to exercise the option to extend the lease, or not to exercise the option to terminate the lease. The Group revises the lease

term if there is a change in the non-cancellable period of a lease.

The discount rate is generally based on the incremental borrowing rate specific to the lease being evaluated or for a portfolio of leases with similar characteristics.

2.18 Impairment of non-financial assets

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less cost of disposal and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or groups of assets (cash-generating units).

2.19 Cash and Cash Equivalents

Cash and cash equivalents in the balance sheet comprise cash at bank and in hand and short-term investments with an original maturity of three months or less which are subject to an insignificant risk of changes in value. For the purpose of the statement of cash flows, cash and cash equivalents consist of cash and short-term deposits, as defined above, net of outstanding bank overdrafts as they are considered an integral part of the Company's cash management.

2.20 Expenses on behalf of the trusts

Pre- Acquisition expenses

Expenses incurred at pre-acquisition stage are recognised as expenses for the period in which such costs are incurred.

Post- Acquisition expenses

Expenses incurred after acquisition of assets on the formation of the trusts like stamp duty and registration charges which are recoverable from the trusts, are written off, if these expenses are not realised within 180 days from the planning period or downgrading of SRs [i.e. Net Asset Value (NAV) is less than 50% of the face value of SRs] whichever is earlier. Any subsequent recoveries made are recognised in profit or loss.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

3. Cash and Cash Equivalents

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
I. Cash on Hand	-	-
II. Balances with Banks		
(a) In current accounts	7,213.61	12,246.01
(b) In deposits with maturity of 3 months or less	11,111.65	23,680.37
	18,325.26	35,926.38
Total	18,325.26	35,926.38

4. Bank Balance other than Cash and Cash Equivalents

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
I. Bank Balance other than Cash and Cash Equivalents		
(a) Deposits with maturity greater than 3 months but less than 12 months	9,725.18	5,408.96
(b) Earmarked Balances/Deposits	59,199.82	53,931.75
- Deposit held for statutory disputes	1,832.91	1,707.18
- Monies held on behalf of Trusts/other constituents	375.55	356.51
- FD against bank guarantee issued on behalf of trusts	244.40	228.37
- Deposits for CSR Activities	-	3.73
Total	71,377.86	61,636.50

5. Trade Receivables

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Secured, considered good	-	-
(b) Unsecured, considered good:		
Billed Revenue	3,252.14	5,619.66
Unbilled Revenue	2,976.93	1,183.24
	6,229.07	6,802.89
Less: Impairment Loss Allowance (ECL)	(841.03)	(571.83)
Total	5,388.04	6,231.07

Ageing for trade receivables outstanding as at March 31, 2025

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Billed Revenue	1,639.82	96.53	1,472.25	7.40	36.15	3,252.14
Unbilled Revenue	2,072.84	412.74	407.83	11.81	71.70	2,976.93
Total	3,712.66	509.27	1,880.09	19.21	107.85	6,229.07

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Ageing for trade receivables outstanding as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment					Total
	Less than 6 months	6 months- 1 year	1-2 years	2-3 years	More than 3 years	
Billed Revenue	4,631.31	944.74	7.51	-	36.10	5,619.66
Unbilled Revenue	1,094.93	4.79	11.81	17.55	54.15	1,183.24
Total	5,726.24	949.53	19.32	17.55	90.25	6,802.89

6. Loans

Particulars	As at March 31, 2025			As at March 31, 2024		
	At Amortised Cost	At Fair Value through Profit and Loss account	Total	At Amortised Cost	At Fair Value through Profit and Loss account	Total
Acquired Financial Assets	-	215,864.65	215,864.65	-	144,838.79	144,838.79
Gross:	-	215,864.65	215,864.65	-	144,838.79	144,838.79
Less: Impairment Loss Allowance (ECL)	-	-	-	-	-	-
Net	-	215,864.65	215,864.65	-	144,838.79	144,838.79

7. Investments

Particulars	As at March 31, 2025			As at March 31, 2024		
	Amortised Cost	Fair Value through profit or loss	Total	Amortised Cost	Fair Value through profit or loss	Total
Investments						
Security Receipts						
- Subsidiaries	-	-	-	-	-	-
- Associates (Annexure IA)	-	8,288.99	8,288.99	-	5,738.25	5,738.25
- Others (Annexure IA)	-	97,556.55	97,556.55	-	83,303.10	83,303.10
Equity Instruments (Annexure IB)	-	2,311.09	2,311.09	-	2,334.07	2,334.07
Mutual Funds Investments (Annexure IC)		4,002.86	4,002.86		-	-
Total - Gross (A)	-	112,159.49	112,159.49	-	91,375.42	91,375.42
Total - (B)	-	112,159.49	112,159.49	-	91,375.42	91,375.42
(i) Overseas Investments	-	-	-	-	-	-
(i) Investments in India	-	112,159.49	112,159.49	-	91,375.42	91,375.42
Total (B)	-	112,159.49	112,159.49	-	91,375.42	91,375.42

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(A) Investments in Security Receipts :

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
Investments classified as Associate							
1	Arcil-AST-001-VII-Trust	-	35,100.00	-	408.41	-	107.51
2	Arcil-AST-003-IV-Trust	100,000.00	100,000.00	203.20	799.79	0.51	399.90
3	Arcil-SBPS-022-IV Trust ^ @	-	104,000.00	-	225.23	-	0.02
4	Arcil-Retail Port-046-A-T ^ @	-	59,010.00	-	1.00	-	210.16
5	Arcil-Retail Loan Portfolio-022-A-Trust	76,946.00	76,946.00	200.70	253.10	42.22	97.39
6	Arcil-CPS-081-I-Trust ^ @	183,900.00	183,900.00	727.73	762.89	1,338.30	1,402.95
7	ARCIL-TRUST-2024-001	280,000.00	280,000.00	986.98	1,000.00	2,072.65	2,800.00
8	Arcil-Trust-2025-013	72,620.00	-	1,000.00	-	726.20	-
9	Arcil-Trust-2025-012	246,275.00	-	1,000.00	-	2,462.75	-
10	Arcil-Trust-2025-018	83,700.00	-	1,000.00	-	837.00	-
	Add : Profit/(Loss) of Associates					809.37	720.31
	Sub Total (II)	1,043,441.00	838,956.00			8,288.99	5,738.25
Investment classified as Others							
11	Arcil-AST-002-IV-Trust @	481,135.00	481,135.00	647.78	858.94	2,337.52	3,099.50
12	Arcil-AST-007-II-Trust	-	30,045.00	-	1.00	-	-
13	Arcil- AST-005-I-Trust	-	90,255.00	-	757.60	-	-
14	Arcil-AST-032-I-Trust	-	19,110.00	-	569.12	-	54.38
15	Arcil-AST-004-I Trust	-	19,725.00	-	460.47	-	45.41
16	Arcil-AST-043-I-Trust	-	62,505.00	-	823.58	-	-
17	Arcil-AST-003-II Trust	-	161,550.00	-	142.76	-	-
18	Arcil-AST-015-I-Trust	-	23,640.00	-	465.00	-	82.44
19	Arcil-AST-043-II-Trust	19,515.00	19,515.00	564.90	564.90	-	20.01
20	Arcil-AST-043-III-Trust	-	18,015.00	-	670.38	-	90.58
21	Arcil-AST-017-III-Trust	47,250.00	47,250.00	1,000.00	1,000.00	236.25	236.25
22	Arcil-AST-034-I-Trust	-	16,545.00	-	741.83	-	85.06
23	Arcil-AST-001-XIII-Trust @	-	70,500.00	-	1.00	-	-
24	Arcil-AST-031-II-Trust	-	34,500.00	-	110.73	-	-
25	Arcil-AST-027-II-Trust @	-	11,250.00	-	258.17	-	-
26	Arcil-AST-001-XIV-Trust ^ @	96,000.00	96,000.00	1.00	1.00	20.23	700.44
27	Arcil-AST-008-I-Trust	-	25,502.00	-	1.00	-	-
28	Arcil-AST-026-II-Trust ^ @	36,345.00	36,345.00	1.00	245.44	16.24	270.68
29	Arcil-AST-063-I-Trust ^ @	59,985.00	59,985.00	1,000.00	1,000.00	599.85	669.71
30	Arcil-AST-063-II-Trust ^ @	97,515.00	97,515.00	1,000.00	1,000.00	975.15	1,088.51
31	Arcil-AST-IX Trust ^ #	1,351,500.00	1,351,500.00	334.04	896.96	4,064.48	12,122.41
32	Arcil-AST-032-II-Trust @	-	45,814.00	-	1.00	-	-

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
33	Arcil-AST 023-VI Trust ^	84,975.00	84,975.00	510.48	685.15	1,002.29	1,042.20
34	Arcil-AST-071-I-Trust	9,750.00	9,750.00	1.00	224.96	7.54	32.90
35	Arcil-AST-072-I-Trust ^	171,300.00	171,300.00	517.18	688.49	2,000.61	2,080.13
36	Arcil-AST-080-III-Trust	-	225,000.00	-	3.34	-	-
37	Arcil-CPS-015-II-Trust @	45,000.00	45,000.00	394.89	394.89	44.43	0.02
38	Arcil-CPS-018-I-Trust	124,635.00	124,635.00	347.23	347.23	-	38.43
39	Arcil-CPS-062-I-Trust	915,000.00	915,000.00	819.72	941.71	5,502.84	4,145.19
40	Arcil-CPS-I Trust ^	1,024,500.00	1,024,500.00	293.50	672.44	3,006.91	6,625.29
41	Arcil-CPS-065-I-Trust ^ @	1,650,000.00	1,650,000.00	947.07	987.66	13,562.35	17,024.49
42	Arcil-SBPS-008-II-Trust ^ @	339,480.00	339,480.00	732.58	732.58	1,839.85	1,926.03
43	Arcil-SBPS-008-III-Trust ^	514,905.00	514,905.00	577.80	642.58	2,535.50	2,881.42
44	Arcil-SBPS-049-I-Trust ^	147,000.00	147,000.00	140.85	140.85	202.66	203.53
45	Arcil-Retail Port-045-A-T ^ @	-	53,085.00	-	90.90	-	72.38
46	Arcil-Retail Port-047-A-T @	-	29,100.00	-	153.85	-	44.77
47	Arcil-Retail Port-047-B-Trust @	33,845.00	33,845.00	1.00	1.00	16.17	16.15
48	Arcil Retail Loan Portfolio-058-A-Trust ^ @	69,094.00	69,094.00	221.16	326.95	152.81	225.90
49	Arcil-Retail Loan Portfolio-042-C-Trust ^ @	17,566.00	17,566.00	344.06	389.06	60.44	68.34
50	Arcil-Retail Loan Portfolio-059-A-Trust ^ @	8,341.00	8,341.00	254.65	589.54	21.24	49.17
51	Arcil-Retail Loan Portfolio-017-B-Trust	34,275.00	34,275.00	1.00	363.61	0.34	124.63
52	Arcil-AST-026-III-Trust	225,000.00	225,000.00	565.88	735.00	2,597.90	2,700.24
53	Arcil-SBPS-008-IV-Trust	102,000.00	102,000.00	818.00	818.00	578.13	563.30
54	Arcil-Retail Loan Portfolio-073-A-Trust #	49,778.00	49,778.00	1.00	1.00	180.81	222.88
55	Arcil-Retail Loan Portfolio-073-B-Trust ^ @	46,742.00	46,742.00	1.00	1.00	115.59	212.95
56	Arcil-Retail Loan Portfolio-077-A-Trust ^ @	56,566.00	56,566.00	198.31	347.87	108.11	179.65
57	Arcil-Retail Loan Portfolio-078-A-Trust ^	517,447.00	517,447.00	633.74	680.78	3,080.21	3,436.51
58	Arcil-Retail Loan Portfolio-078-B-Trust ^	288,182.00	288,182.00	790.17	813.73	1,707.85	1,758.77
59	Arcil-AST-080-II-Trust - Class B	-	111,927.00	-	27.65	-	-
60	Arcil-AST-080-I-Trust - Class A #	-	80,767.00	-	849.10	-	652.60
61	Arcil-AST-080-I-Trust - Class B #	-	39,781.00	-	1,000.00	-	596.72

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Sr. No	Trust / Scheme Name	Number of Security Receipts as at March 31, 2025	Number of Security Receipts as at March 31, 2024	Outstanding Face Value (₹ Per Unit) as at March 31, 2025	Outstanding Face Value (₹ Per Unit) as at March 31, 2024	Fair value as at March 31, 2025	Fair value as at March 31, 2024
62	Arcil-AST-001-XVI-Trust @	40,600.00	40,600.00	669.24	837.15	407.57	485.75
63	Arcil-AST-004-III-Trust ^ #	60,701.00	60,701.00	670.60	837.43	610.59	713.90
64	Arcil-AST-085-I Trust #	74,642.00	74,642.00	1,000.00	1,000.00	746.42	746.42
65	Arcil-CPS-III Trust #	1,053,000.00	1,053,000.00	1,000.00	1,000.00	10,530.00	10,530.00
66	Arcil-Retail Loan Portfolio-078-C-Trust @	400,755.00	400,755.00	693.09	763.26	2,083.19	3,058.80
67	Arcil-Retail Loan Portfolio-087-A-Trust ^ #	41,158.00	41,158.00	556.84	800.72	206.32	320.78
68	Arcil-Retail Loan Portfolio-086-A-Trust ^ #	46,978.00	46,978.00	690.50	802.14	294.55	320.67
69	Arcil-Retail Loan Portfolio-077-B-Trust	19,917.00	19,917.00	139.04	403.66	28.86	73.06
70	Arcil-AST-089-I-Trust	10,027.00	10,027.00	828.22	975.30	91.49	101.94
71	Arcil-Retail Loan Portfolio-091-A-Trust #	1,051,199.00	1,051,199.00	1.00	234.22	10.44	2,404.77
72	Arcil-2024C-002 Trust	3,000.00	3,000.00	1,000.00	1,000.00	30.00	30.00
73	Arcil-AST-088-I-Trust #	117,184.00	114,515.00	487.35	1,000.00	856.64	1,145.15
74	Arcil-AST-088-I-Trust #	35,156.00	34,355.00	1,000.00	1,000.00	351.56	343.55
75	Arcil-Trust-2025C-002	3,263.00	-	1,000.00	-	-	-
76	Arcil-Trust-2025-001	127,500.00	-	1,000.00	-	1,134.41	-
77	Arcil-Trust-2025-002	44,295.00	-	849.72	-	336.26	-
78	Arcil-Trust-2025-003 @	93,630.00	-	1,000.00	-	913.74	-
79	Arcil-Trust-2025-007	2,025,000.00	-	956.42	-	16,331.81	-
80	Arcil-Trust-2025-004	32,235.00	-	795.57	-	266.46	-
81	Arcil-Trust-2025-006	354,000.00	-	772.87	-	2,264.57	-
82	Arcil-Trust-2025-009	1,249,857.00	-	1,000.00	-	12,498.57	-
83	Arcil-Trust-2025-014	27,435.00	-	1,000.00	-	274.35	-
84	Arcil-Trust-2025-011	16,965.00	-	1,000.00	-	169.65	-
85	Arcil-Trust-2025-017	54,480.00	-	1,000.00	-	544.80	-
	Less : Provision						(2,461.67)
	Sub Total (III)	15,647,603.00	12,784,089.00			97,556.55	83,303.10
	Total (IV)=(I + II + III)	16,691,044.00	13,623,045.00			105,845.54	89,041.35

@ - Pledged Fully as on March 31, 2025 ^ - Pledged Fully as on March 31, 2024

- Pledged partially as on March 31, 2025 \$ - Pledged partially as on March 31, 2024

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(B) Investments in Equity shares (Fair Value through Profit and Loss account)

	Number of Shares as at March 31, 2025	Number of Shares as at March 31, 2024	Outstanding Face Value (₹ per unit) as at March 31, 2025	Outstanding Face Value (₹ per unit) as at March 31, 2024	Fair Value as at March 31, 2025 (₹ In lacs)	Fair Value as at March 31, 2024 (₹ In lacs)
Quoted :						
1 BPL Ltd	-	16,153	10.00	10.00	-	14.17
2 Shalimar Wires Industries Limited	11,096,573	11,100,000	10.00	10.00	2,282.57	2,319.90
3 Venmax Drugs And Pharmaceuticals Limited	100,000.00	100,000.00	10.00	10.00	28.52	-
Unquoted :						
1 OCM (net of impairment of ₹ 14.46 lacs (previous year ₹ 14.46 lacs))	109,746	109,746	10.00	10.00	-	-
2 JCT Electronics Limited	3,453,300	3,453,300	10.00	10.00	-	-
3 Mardia Steel Limited	19,242	19,242	10.00	10.00	-	-
4 Nicco Corporation Ltd	15,425,304	15,425,304	10.00	10.00	-	-
5 Polar Industries Limited	3,074,300	3,074,300	10.00	10.00	-	-
Total (B)	33,278,465	33,298,045			2,311.09	2,334.07

(C) Investments in Mutual Fund (Fair Value through Profit and Loss account)

	Number of Units as at March 31, 2025	Number of Units as at March 31, 2024	Outstanding Face Value (₹ per unit) as at March 31, 2025	Outstanding Face Value (₹ per unit) as at March 31, 2024	Fair Value as at March 31, 2025 (₹ In lacs)	Fair Value as at March 31, 2024 (₹ In lacs)
Quoted :						
1 SBI Overnight Fund - Growth	97,627.47	-	-	-	4,002.86	-
Total (C)	97,627.47				4,002.86	-
Total Investments (A+B+C)					112,159.49	91,375.42

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

8. Other Financial Assets

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
i) Deposits- Considered Good	1,164.02	654.02
ii) Amount Recoverable from Trusts and Others	927.36	1,358.20
Less: Impairment Loss Allowance (ECL)	(111.84)	(95.27)
	815.52	1,262.93
Total	1,979.54	1,916.96

9. Deferred Tax Assets / (Liability) (Net)

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
Deferred Tax Asset		
i) Expenses provided but allowable in Income Tax on payment basis	83.69	88.22
ii) Provision for diminution in value of investments	3.64	2.15
iii) Provision for litigations	591.20	591.20
iv) Expected Credit Loss	295.83	197.84
Sub Total	974.36	879.41
Deferred Tax Liability		
i) Difference between book depreciation & tax depreciation	500.28	487.27
ii) Financial Assets at FVTPL (Net)	5,039.57	1,454.51
Sub Total	5,539.85	1,941.78
Total	(4,565.49)	(1,062.37)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

10. Property, Plant and Equipment

Particulars	As at March 31, 2025							Total
	Office Building	Furniture and Fittings	Office Equipments	Vehicles	Computers	Leasehold Improvements	Right to use Assets-Office Premises	
Balance at 31 March 2023	3,927.65	44.89	113.57	68.28	289.43	48.46	244.82	4,737.10
Additions	-	0.26	6.77	49.52	26.22	-	36.16	118.93
Disposals/ Adjustments	-	-	(1.71)	(34.40)	(15.09)	-	(19.49)	(70.69)
Balance at 31 March 2024	3,927.65	45.15	118.63	83.40	300.56	48.46	261.49	4,785.34
Additions	-	7.18	4.40	-	35.89	-	21.17	68.64
Disposals/ Adjustments	-	(2.26)	(6.04)	(28.86)	(8.01)	-	(119.66)	(164.83)
Balance at 31 March 2025 (A)	3,927.65	50.07	116.99	54.54	328.44	48.46	163.00	4,689.15
Accumulated Depreciation and Impairment								
Balance at 31 March 2023	437.31	40.02	101.84	54.04	226.61	5.72	87.26	952.80
Depreciation for the period	73.00	2.12	6.49	8.72	35.01	0.83	58.01	184.18
Disposals	-	-	(1.71)	(25.47)	(14.93)	-	(9.22)	(51.33)
Balance at 31 March 2024	510.31	42.14	106.62	37.29	246.70	6.55	136.05	1,085.65
Depreciation for the period	73.00	3.28	4.53	9.90	39.16	0.83	58.20	188.90
Disposals/ Adjustments	-	(2.24)	(6.00)	(28.86)	(7.84)	-	(86.61)	(131.55)
Balance at 31 March 2025 (B)	583.31	43.18	105.15	18.33	278.02	7.38	107.64	1,143.00
Carrying Amount								
Balance at 31 March 2024	3,417.34	3.01	12.00	46.11	53.86	41.91	125.44	3,699.69
Balance at 31 March 2025 (A-B)	3,344.34	6.89	11.84	36.21	50.42	41.08	55.36	3,546.14

(₹ in lacs)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

11. Other Intangible Assets

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Computer Software		
At cost, beginning of the year	198.94	171.26
Additions	369.60	27.68
Disposals	-	-
Total Cost (A)	568.54	198.94
Accumulated amortization and Impairment:		
At beginning of the year	167.03	158.03
Amortization	26.55	9.01
Disposals	-	-
Total amortization and impairment (B)	193.58	167.04
Net Carrying amount (A-B)	374.96	31.91

12. Intangible Assets Under Development

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Projects in progress (Refer note- 46)	67.59	330.00
Total	67.59	330.00

13. Other non-financial assets

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Balances with Government Authorities (Refer 44 Note -1)	5,610.38	5,610.38
GST (Input) Credit Receivable	104.92	116.95
Prepaid Expenses	267.32	171.78
Other Advances	191.72	150.01
Total	6,174.34	6,049.12

14. Payables

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Payables		
(I) Trade Payables		
(i) Total outstanding dues of micro enterprises and small enterprises	34.13	19.95
(ii) Total outstanding dues of creditors other than micro enterprises and small enterprises	151.28	122.27
Total	185.41	142.22

Dues to micro enterprises and small enterprises have been determined to the extent such parties have been identified on the basis of information collected. There is no interest payable to any supplier under the Micro, Small and Medium Enterprises Development Act, 2006.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Ageing for trade payables outstanding as at March 31, 2025

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
i) MSME	34.13	-	-	-	34.13
ii) Others	151.28	-	-	-	151.28
iii) Disputed dues - MSME	-	-	-	-	-
iv) Disputed dues - Others	-	-	-	-	-
Total	185.41	-	-	-	185.41

Ageing for trade payables outstanding as at March 31, 2024

Particulars	Outstanding for following periods from due date of payment				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
i) MSME	19.95	-	-	-	19.95
ii) Others	118.62	-	-	3.65	122.27
iii) Disputed dues - MSME	-	-	-	-	-
iv) Disputed dues - Others	-	-	-	-	-
Total	138.57	-	-	3.65	142.22

15. Borrowings (Other than Debt Securities)

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
	Amortised Cost	Amortised Cost
(a) Term Loans		
from banks*	10,000.00	5,000.00
(b) Working Capital Term Loans		
from banks*	20,592.97	9,994.70
(c) Loans repayable on demand		
from banks*	-	-
(d) Interest accrued but not due	5.65	-
Total	30,598.62	14,994.70
Borrowings in India	30,598.62	14,994.70
Borrowings outside India	-	-
Total	30,598.62	14,994.70

*The rate of interest of above loans are linked with MCLR and Repo rate and subject to change from time to time, it ranges from 8.50% - 10% p.a. Other facilities from banks in the nature of working capital and cash credit facilities are secured by way of pledge of certain identified security receipts.(Refer Annexure IA). Term loan is repayable in 16 quarterly installments after an initial moratorium period of 1 year.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

16. Other Financial Liabilities

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Recovery on behalf of Trusts/ other constituents	412.23	481.31
Others		
- Liability for expenses	1,286.01	1,445.71
- Liability for leases	62.67	138.77
- Liability for Unspent CSR	-	202.63
- Others	61,103.99	65,026.45
Total	62,864.90	67,294.87

17. Provisions

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Provision for employee benefits	1,866.28	1,698.37
Others	2,349.00	2,349.00
Total	4,215.28	4,047.37

18. Other Non Financial Liabilities

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Income received in advance	5,071.36	454.30
Statutory dues payable	3,238.15	1,857.57
Total	8,309.51	2,311.88

19. Equity Share Capital

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
(a) Authorised Capital		
500,000,000 equity shares of ₹ 10/- each	50,000.00	50,000.00
(Previous Year 500,000,000 equity shares of ₹ 10/- each)		
(b) Issued, Subscribed & Paid up		
324,897,140 equity shares of ₹ 10/- each, fully paid up	32,489.71	32,489.71
(Previous year 324,897,140 equity shares of ₹ 10/- each, fully paid up)		

(c) Reconciliation of the number of shares outstanding at the beginning and at the end of the period

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Balance at the beginning of the year	324,897,140	324,897,140
Issued during the period	-	-
Reductions during the period	-	-
Balance at the end of the year	324,897,140	324,897,140

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(d) Rights, preferences and restrictions attached to shares

Equity shares: The Company has one class of equity shares having a par value of ₹ 10/- per share. Each shareholder is eligible for one vote per share held. The dividend proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the Annual General Meeting. In the event of liquidation, the equity shareholders are eligible to receive the remaining assets of the Company after distribution of all preferential amounts in proportion to their shareholding.

(e) Detail of shareholders holding 5 percent or more

Particulars	As at March 31, 2025		As at March 31, 2024	
	No. of Shares held	% of holding	No. of Shares held	% of holding
Avenue India Resurgence Pte. Ltd	226,566,265	69.73%	226,566,265	69.73%
State Bank of India	64,816,980	19.95%	64,816,980	19.95%
Lathe Investment Pte Ltd.	16,244,858	5.00%	16,244,858	5.00%

(f) Disclosure of Shareholding of Promoters

Particulars	As at March 31, 2025		As at March 31, 2024		% change in holding during the year
	No. of Shares held	% of holding	No. of Shares held	% of holding	
Avenue India Resurgence Pte. Ltd	226,566,265	69.73%	226,566,265	69.73%	0.00%
State Bank of India	64,816,980	19.95%	64,816,980	19.95%	0.00%

19A Other Equity

Particulars	As at	
	March 31, 2025	March 31, 2024
Securities Premium (Refer I below)	90,942.55	90,942.55
General Reserve (Refer II below)	6,129.87	945.31
Impairment Reserve (Refer III below)	833.90	833.90
Contingency Reserve (Refer IV below)	-	5,184.56
Retained Earnings (Refer V below)	211,775.58	177,458.94
Other Comprehensive Income (Refer VI below)	(370.74)	(241.08)
Non Controlling Interest	(75,486.92)	(64,962.50)
Total	233,824.26	210,161.68

- I. Securities Premium: It is the additional amount which the shareholder had paid more than the face value of issued shares. The securities premium can be utilised as per the provisions of Companies Act, 2013.
- II. General Reserve: It can be utilised from time to time to transfer profit from retained earnings for appropriation purposes. As the general reserve is created by a transfer from one component of equity to another and is not an item of Other Comprehensive Income, items included in general reserve will not be reclassified subsequently to profit or loss.
- III. Impairment Reserve: Impairment allowance reserve represents reserve created in accordance with the Reserve Bank of India (RBI) circular no. RBI/2019-20/170 DOR(NBFC).CC.PD.No.109/22.10.106/2019-20 dated 13th March, 2020 on implementation of Indian Accounting Standard. The balance in the 'Impairment Reserve' shall not be reckoned for regulatory capital. Further, no withdrawals shall be permitted from this reserve without prior permission from the Department of Supervision, RBI
- IV. Contingency Reserve: It is a free reserve and can be utilised from time to time to transfer profit from retained earnings for appropriation purposes. The Contingency Reserve as stated in the financials is not held against any specific or identified purpose hence transferred to General Reserve in the current financial year.
- V. Retained Earnings: These are the profits that the Company has earned till date, less any transfer to General Reserve, Statutory Reserve, dividends or other distributions paid to shareholders.
- VI. Other Comprehensive Income: This represents remeasurement of defined employee benefit plans (net of taxes).

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

20. Fees and Other Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Management Fees/ Trusteeship Fees	11,178.77	16,322.91
Unbilled Management Fees	(1,501.94)	(3,767.19)
Portfolio Recovery Fees	3,045.63	2,106.62
Other Fees	37.08	5.19
Total	12,759.54	14,667.53

21. Other Operating Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Realisation over acquisition	8,193.58	11,023.95
Upside Income - Management Incentive	678.60	537.91
Income from Investments	11,007.96	3,445.90
Profit/ (Loss) on sale of equity shares	-	(18.23)
Total	19,880.14	14,989.53

22. Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Management Fees	590.76	863.04
Unbilled Management Fees	3,743.31	5,880.12
Expenses Recoverable from Trusts	4,227.35	7,462.53
Investment in Security Receipts Written off	1,441.70	14,549.50
Total	10,003.12	28,755.19

23. Interest Income

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
On Financial Assets measured at Amortised Cost :-		
Interest on deposits with Banks	1,767.44	2,006.07
Interest on funded amount from Trust	294.84	141.05
Interest on CIRP Expenses	3.57	23.00
Total	2,065.85	2,170.11

24. Net gain on fair value changes-Unrealised

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Net gain/(loss) on financial instruments at fair value through profit or loss account :-		
a) On Security Receipts	13,478.45	(3,736.48)
b) On financial instruments designated at fair value through profit or loss	(14.66)	1,350.98
c) On Mutual Fund designated at fair value through profit or loss	3.06	-
Total	13,466.85	(2,385.50)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

25. Other Income

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Net gain/ (loss) on derecognition of Property, Plant and Equipment	2.95	3.42
Others	2,605.27	363.08
Total	2608.21	366.50

26. Finance Costs

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
On Financial Liabilities measured at Amortised Cost		
Interest on borrowings	1,130.11	600.11
Others	3.02	13.66
Total	1,133.13	613.77

27. Impairment of Financial Instruments/ Financial Assets

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Impairment on financial assets at Amortised Cost		
Fees and expenses	284.64	194.28
Total	284.64	194.28

28. Employee Benefits Expenses

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Salaries and wages	5,679.19	5,179.06
Contribution to provident and other funds	335.58	319.61
Staff welfare expenses	79.36	67.27
Total	6,094.13	5,565.94

29. Depreciation, amortization and impairment

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Depreciation of Tangible Assets	130.52	126.17
Amortization of Intangible Assets	26.55	9.01
Depreciation on Right to use Leasehold assets	58.20	58.00
Total	215.27	193.18

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

30. Unrealised Fees, Expenses Recoverable and Investment in Security Receipt w/off

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Unrealised Management fees written off	14.04	85.92
Unbilled Management fees written off	130.51	936.68
Unrealised Expenses Recoverable from Trusts	1,486.73	3,409.20
Investment in Security Receipts Written off	2,040.06	494.61
Total	3,671.34	4,926.41

31. Other Expenses

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Rent, taxes and energy cost	807.05	925.91
Repairs and maintenance	339.30	234.84
Communication Costs	12.57	10.80
Advertisement and publicity	74.92	74.32
Director's fees, allowances and expenses	139.85	131.53
Auditor's fees and expenses		
- Audit fees	74.88	55.12
- Tax Audit fees	5.12	5.06
- For Reimbursement of Expenses	1.82	0.56
Legal Expenses	2,109.45	1,937.16
Professional Charges	890.18	957.29
Security Charges	125.90	77.16
Insurance	109.56	5.83
Travelling, Boarding & Lodging expenses	229.63	153.66
Contribution towards Corporate Social Responsibility	619.26	262.00
Other expenditure	729.92	762.00
Total	6,269.41	5,595.62

32. The major components of the tax expense for the quarter ended March 31, 2025 and year ended March 31, 2024

(₹ In lacs)

Sr. No.	Particulars	Year ended March 31, 2025	Year ended March 31, 2024
	Consolidated statement of Profit & Loss		
(a)	(i) Profit & loss section		
	Current Income Tax :		
	Current Income Tax charge	8,688.82	11,139.43
	MAT credit utilised/ entitlement	-	-
	Effect of prior period Adjustments	-	-
	Deferred Tax:		
	Relating to originating and reversal of temporary differences	3,503.11	(754.00)
	MAT credit utilised/ entitlement	-	-
	Income Tax expense reported in the statement of Profit & Loss	12,191.93	10,385.43

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Sr. No.	Particulars	Year ended March 31, 2025	Year ended March 31, 2024
(b)	Other Comprehensive Income (OCI) Section		
	Current Income Tax :		
	Net gain/ (loss) on remeasurement of defined benefit plans	43.61	45.37
	Income Tax expense reported in OCI section	43.61	45.37

Reconciliation of tax expense and the accounting profit multiplied by India's domestic Tax rate for the period ended March 31, 2025 and March 31, 2024

(₹ In lacs)

Sr. No.	Particulars	Year ended March 31, 2025	Year ended March 31, 2024
1	(Loss) / Profit before Tax	43,115.79	41,474.16
2	Applicable Tax Rate	25.17%	25.17%
3	PBT * Applicable Tax Rate (1*2)	10,851.38	10,438.22
4	Item leading to difference in effective tax rate compared to statutory tax rate:		
(a)	Difference in tax for items which are not allowed as deduction	1,291.30	(82.83)
(b)	Effect of Deferred tax items	49.26	30.04
(c)	Effect of prior period adjustments	-	-
(d)	Deferred tax impact due to change in tax rate	-	-
(c)	Other items (including MAT Credit)	-	-
	Total	1,340.55	(52.79)
	Tax expense recognised during the period (3+4)	12,191.94	10,385.43

Component of Deferred Tax Assets and Liabilities recognised in Balance Sheet and Statement of Profit & Loss

(₹ In lacs)

Sr. No.	Component of Deferred Tax (Assets)/ Liabilities	Balance Sheet		Statement of Profit & Loss	
	Particulars	Year ended March 31, 2025	Year ended March 31, 2024	Year ended March 31, 2025	Year ended March 31, 2024
1	Expected Credit Loss	(529.50)	(431.51)	(97.99)	(60.16)
2	Provision for doubtful debt and advance	(4.37)	(2.88)	(1.49)	1.40
3	Provision for litigations	(591.20)	(591.20)	-	-
4	Provision for compensated absences disallowed u/s 43B	(51.82)	(46.92)	(4.90)	(11.61)
5	Difference in book and Income Tax depreciation	500.56	487.55	13.01	22.11
6	Fair Valuation change	5,269.66	1,684.60	3,585.06	(678.13)
7	MAT credit utilised/ entitlement	-	-	-	-
8	Others	(27.85)	(37.28)	9.43	(27.60)
	Deferred Tax Expense/ (income)			3,503.11	(754.00)
	Net Deferred Tax (Assets)/ Liabilities	4,565.49	1,062.37		

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Reconciliation of the deferred tax expense for the year ended March 31, 2025

(₹ in lacs)

Sr. No.	Particulars	Opening Balance as on April 01, 2024	Tax income/ (expense) during the year recognised statement of Profit/ Loss under Profit/Loss section	Tax income/ (expense) during the year recognised statement of Profit/ Loss under OCI section	Deferred Tax due Fair Value Change	Closing Balance as on March 31, 2025
1	Expected Credit Loss	(431.51)	(97.99)	-	-	(529.50)
2	Provision for doubtful debt and advance	(2.88)	(1.49)	-	-	(4.37)
3	Provision for litigations	(591.20)	-	-	-	(591.20)
4	Provision for compensated absences disallowed u/s 43B	(46.92)	(4.90)	-	-	(51.82)
5	Difference in book and Income Tax depreciation	487.55	13.01	-	-	500.56
6	Fair Valuation change	1,684.60	3,585.06	-	-	5,269.66
7	Others	(37.28)	9.43	-	-	(27.85)
	Total	1,062.37	3,503.11	-	-	4,565.49

Reconciliation of the deferred tax expense for the year ended March 31, 2024

(₹ in lacs)

Sr. No.	Particulars	Opening Balance as on April 01, 2023	Tax income/ (expense) during the year recognised statement of Profit/ Loss under Profit/Loss section	Tax income/ (expense) during the year recognised statement of Profit/ Loss under OCI section	Deferred Tax due Fair Value Change	"Closing Balance as on March 31, 2024"
1	Expected Credit Loss	(371.35)	(60.16)	-	-	(431.51)
2	Provision for doubtful debt and advance	(4.28)	1.40	-	-	(2.88)
3	Provision for litigations	(591.20)	-	-	-	(591.20)
4	Provision for compensated absences disallowed u/s 43B	(35.30)	(11.61)	-	-	(46.92)
5	Difference in book and Income Tax depreciation	465.44	22.11	-	-	487.55
6	Fair Valuation change	2,362.73	(678.13)	-	-	1,684.60
8	Others	(9.67)	(27.60)	-	-	(37.28)
	Total	1,816.37	(754.00)	-	-	1,062.37

There are no items on which deferred tax asset has not been recognised in the Balance Sheet

33 Employee Benefits:

- Employee benefits include Provident Fund, Employee State Insurance Scheme (ESIC), Pension, Superannuation, Gratuity and compensated absences.

i) Defined Contribution Plans:

These are plans in which the Company pays pre-defined amounts to separate funds and does not have any legal or informal obligation to pay additional sums. These comprise of contributions to the Employees' Provident Fund, ESIC, Family Pension Fund, Superannuation Fund and National Pension Scheme. The company's payments to the defined contribution plans are reported as expenses in the year in which the employees perform the services that the payment covers. During the current year, on account of Defined Contribution Plans, the Company has charged ₹ 248.00 lacs (Previous year: ₹ 246.56 lacs) to Statement of Profit & Loss.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

ii) Defined Benefit Plans:

(A) Gratuity

Expenses for defined-benefit plans are calculated as at each balance sheet date by independent actuaries. These commitments are valued at the present value of the expected future payments, with consideration for calculated future salary increases, using a discount rate corresponding to the interest rate estimated by the actuary having regard to the interest rate on government bonds with a remaining term that is almost equivalent to the average balance working period of employees. Incremental liability based on the projected unit credit method as at the reporting date, is charged to the Statement of Profit and Loss. The actuarial gains / losses are accounted in the Statement of Profit and Loss. Excess of fair value of Plan Assets over Defined Benefit Obligation is not recognised on grounds of prudence.

The Company makes a provision for gratuity and compensated absences based on Actuarial Reports

Employee benefit plans

The principal assumptions used for the purposes of the actuarial valuations were as follows.

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
Discount rate(s)	6.72% p.a.	7.20% p.a.
Expected rate(s) of salary increase	7.50% p.a.	5% p.a.
Mortality Rate During Employment	Indian Assured Lives Mortality 2012-14 (Urban)	Indian Assured Lives Mortality 2012-14 (Urban)

Amounts recognised in the statement of profit and loss in respect of these defined benefit plans are as follows.

Particulars	(₹ In lacs)	
	As at March 31, 2025	As at March 31, 2024
Service cost:		
Current service cost	90.38	69.04
Past service cost and (gain)/loss from settlements	-	-
Net interest expense	11.76	4.00
Components of defined benefit costs recognised in profit or loss	102.14	73.04
Remeasurement on the net defined benefit liability:		
Return on plan assets (excluding amounts included in net interest expense)	(1.59)	(18.81)
Actuarial (gains) / losses arising from changes in financial assumptions	142.18	10.94
Actuarial (gains) / losses arising from experience adjustments	32.67	188.13
Actuarial (gains) / losses arising from demographic assumptions	-	-
Components of defined benefit costs recognised in other comprehensive income	173.26	180.26
Total	275.40	253.30

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

The amount included in the balance sheet arising from the Company's obligation in respect of its defined benefit plans is as follows:

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Present value of funded defined benefit obligation	(843.33)	(716.90)
Fair value of plan assets	717.49	553.59
Funded status	(125.84)	(163.30)
Restrictions on asset recognised		
Others [describe]		
Net liability arising from defined benefit obligation	(125.84)	(163.30)
Current Liability	(125.84)	(139.03)
Non-Current Liability	-	(24.27)

Movements in the present value of the defined benefit obligation are as follows

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Opening defined benefit obligation	716.90	487.69
Current service cost	90.38	69.04
Interest cost	51.43	36.38
Remeasurement (gains)/losses:		
Actuarial gains and losses arising from changes in demographic assumptions		
Actuarial gains and losses arising from changes in financial assumptions	142.18	10.94
Actuarial gains and losses arising from experience adjustments	32.67	188.13
Actuarial (gains) / losses arising from demographic assumptions	-	-
Benefits paid	(190.23)	(75.29)
Closing defined benefit obligation	843.33	716.90

Movements in the fair value of the plan assets are as follows

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Opening fair value of plan assets	553.59	434.05
Interest income	39.68	32.38
Contributions by the Employer		
Remeasurement gain (loss):	312.87	143.64
Return on plan assets (excluding amounts included in net interest expense)	1.59	18.81
Contributions from the employer	-	-
Benefits paid	(190.23)	(75.29)
Closing fair value of plan assets	717.50	553.59

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Category of Assets	As at March 31, 2025	As at March 31, 2024
Cash and cash equivalents	-	-
State Government Securities	-	-
Special Deposits Scheme	-	-
Debt Instruments	-	-
Corporate Bonds	-	-
Cash And Cash Equivalents	-	-
Insurance fund	717.49	553.59
Asset-Backed Securities	-	-
Structured Debt	-	-
Other	-	-
Total	717.49	553.59

Risks associated with defined benefit plan

Gratuity is a defined benefit plan and company is exposed to the Following Risks:

Interest rate risk: A fall in the discount rate which is linked to the G.Sec. Rate will increase the present value of the liability requiring higher provision. A fall in the discount rate generally increases the mark to market value of the assets depending on the duration of asset.

Salary Risk: The present value of the defined benefit plan liability is calculated by reference to the future salaries of members. As such, an increase in the salary of the members more than assumed level will increase the plan's liability.

Investment Risk: The present value of the defined benefit plan liability is calculated using a discount rate which is determined by reference to market yields at the end of the reporting period on government bonds. If the return on plan asset is below this rate, it will create a plan deficit. Currently, for the plan in India, it has a relatively balanced mix of investments in government securities, and other debt instruments.

Asset Liability Matching Risk: The plan faces the ALM risk as to the matching cash flow. Since the plan is invested in lines of Rule 101 of Income Tax Rules, 1962, this generally reduces ALM risk.

Mortality risk: Since the benefits under the plan is not payable for life time and payable till retirement age only, plan does not have any longevity risk.

Concentration Risk: Plan is having a concentration risk as all the assets are invested with the insurance company and a default will wipe out all the assets. Although probability of this is very less as insurance companies have to follow regulatory guidelines.

Sensitivity Analysis

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Projected Benefit Obligation on Current Assumptions	843.33	716.90
Delta Effect of +1% Change in Rate of Discounting	(52.90)	(40.32)
Delta Effect of -1% Change in Rate of Discounting	60.25	45.37
Delta Effect of +1% Change in Rate of Salary Increase	59.19	45.92
Delta Effect of -1% Change in Rate of Salary Increase	(53.01)	(41.48)
Delta Effect of +1% Change in Rate of Employee Turnover	(5.69)	4.47

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Delta Effect of -1% Change in Rate of Employee Turnover	6.06	(5.14)

Maturity Profile of Defined Benefit Plans

(₹ In lacs)

Projected Benefits Payable in Future Years From the Date of Reporting	Year ended March 31, 2025	Year ended March 31, 2024
1 st Following Year	94.51	90.85
2 nd Following Year	107.32	54.78
3 rd Following Year	83.18	141.97
4 th Following Year	91.58	77.38
5 th Following Year	72.14	82.15
Sum of Years 6 To 10	275.11	243.44
Sum of Years 11 and above	752.53	556.68

(B) Compensated Absences:

a) Assets & Liabilities Recognized in the Financial Statement

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Non-Current Liabilities	137.84	123.44
Current Liabilities	66.08	61.01
Total	203.92	184.44

b) Actuarial Assumptions :

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Discount rate	6.72%	7.20%
Future Salary Rise	7.50%	5.00%
Attrition Rate :		
- For service 4 yrs & below	10.00%	10.00%
- For service 5 yrs & below	7.00%	7.00%

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

34 Earnings Per Share (EPS)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Profit / (Loss) attributable to equity shareholders for basic/ diluted earnings per share after tax (₹ In lacs)	32,950.71	33,046.51
No. of Shares	324,897,140	324,897,140
Weighted Average no. of equity shares outstanding during the period for basic/ diluted earnings per share	324,897,140	324,897,140
EPS (Basic and Diluted - ₹ Per share)	10.14	10.17
Nominal value per share - Rs per share	10	10

35 Category wise Financial Assets and Financial Liabilities

As at March 31, 2025

(₹ In lacs)

Particulars	Amortised Cost	Fair value		
		FVTPL	FVTOCI	Total carrying Value
Financial Assets				
- Cash & Cash Equivalents	18,325.26	-	-	18,325.26
- Bank balance and other than Cash & Cash Equivalents	71,377.86	-	-	71,377.86
- Trade receivables	5,388.04	-	-	5,388.04
- Investment in Equity	-	2,311.09	-	2,311.09
- Investment in Mutual Fund	-	4,002.86	-	4,002.86
- Investment in SRs	-	105,845.54	-	105,845.54
- Loans	215,864.64	-	-	215,864.64
- Deposits	1,164.02	-	-	1,164.02
- Recoverable from Trusts and Others	815.52	-	-	815.52
- Advance recoverable towards Management fees	-	-	-	-
- Accrued income on Investment	-	-	-	-
Total	312,935.34	112,159.48	-	425,094.82
Financial Liabilities				
- Trade payable	185.41	-	-	185.41
- Bank Borrowings	30,598.62	-	-	30,598.62
- Security Receipts	-	62,545.22	-	62,545.22
- Recovery on behalf of Trust and other Constituents	412.23	-	-	412.23
- Others	61,103.97	-	-	61,103.97
- Liability for Leases	62.67	-	-	62.67
- Liability for expenses	1,286.01	-	-	1,286.01
- Liability for Unspent CSR	-	-	-	-
- Dividend Payable	-	-	-	-
Total	93,648.91	62,545.22	-	156,194.13

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

As at March 31, 2024

(₹ In lacs)

Particulars	Amortised Cost	Fair value		
		FVTPL	FVTOCI	Total carrying Value
Financial Assets				
- Cash & Cash Equivalents	35,926.38	-	-	35,926.38
- Bank balance and other than Cash & Cash Equivalents	61,636.50	-	-	61,636.50
- Trade receivables	6,231.07	-	-	6,231.07
- Investment in Equity	-	2,334.07	-	2,334.07
- Investment in SRs	-	89,041.35	-	89,041.35
- Loans	144,838.79	-	-	144,838.79
- Deposits	654.02	-	-	654.02
- Recoverable from Trusts and Others	1,262.93	-	-	1,262.93
- Advance recoverable towards Management fees	-	-	-	-
- Accrued income on Investment	0.00	-	-	0.00
Total	250,549.70	91,375.42	-	341,925.12
Financial Liabilities				
- Trade payable	142.22	-	-	142.22
- Bank Borrowings	14,994.70	-	-	14,994.70
- Security Receipts	-	33,164.11	-	33,164.11
- Recovery on behalf of Trust and other Constituents	481.31	-	-	481.31
- Others	65,026.45	-	-	65,026.45
- Liability for Capital expenses	-	-	-	-
- Liability for Leases	138.77	-	-	138.77
- Liability for expenses	1,445.71	-	-	1,445.71
- Liability for Unspent CSR	202.63	-	-	202.63
Total	82,431.80	33,164.11	-	115,595.90

36 Fair Value measurements recognised on the Balance Sheet

As at March 31, 2025

(₹ In lacs)

	Level 1	Level 2	Level 3	Total
Financial Assets				
- Investment in Equity	2,311.09	-	-	2,311.09
- Investment in Mutual Fund	4,002.86	-	-	4,002.86
- Investment in SRs	-	-	105,845.53	105,845.53

As at March 31, 2024

(₹ In lacs)

	Level 1	Level 2	Level 3	Total
Financial Assets				
- Investment in Equity	2,334.07	-	-	2,334.07
- Investment in SRs	-	-	89,041.35	89,041.35

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

This explains the judgments and estimate made in determining the Fair Value of financial instruments that are (a) recognised and measured at Fair Value (b) measured at amortised cost and for which fair values are disclosed in the financial statements. The fair value hierarchy is based on inputs to valuation techniques that are used to measure fair value that are either observable or unobservable and consist of following three levels:

Level 1 : Level 1 hierarchy includes financial instruments measured using quoted price. This includes listed equity shares, traded bonds, mutual funds, etc., that have quoted price.

Level 2 : The fair value of financial instruments that are not traded in active market is determined using valuation techniques which maximise the use of observable market data and rely as little possible on entity specific estimates. If all significant inputs required for determining fair value of an financial instrument are observable, the instrument is included in Level 2.

Level 3 : If one or more of the significant input is not based on observable market data, the instrument is included in Level 3.

Valuation Methodologies

Quoted market prices in active markets are available for investments in equity and, as such, these instruments are classified within Level 1.

Investments: The Companies investments primarily consists of Investments in S₹ Fair value of investments in Security Receipts are classified as Fair Value through Profit & loss, and are determined using NAV by Rating Agencies as specified by RBI Guidelines and are classified as Level 3. The ratings are based on recovery rating scale.

Fair value of Financial Assets and Financial Liabilities, measured at Amortised Cost

Management has assessed that all financial assets and financial liabilities measured at amortised cost approximates their fair value.

37 Maturity profile of Financial Liabilities, including future interest

As at March 31, 2025

(₹ In lacs)

Particulars	Less than 1 year	More than 1 year	Carrying Amount
Trade Payables	185.41	-	185.41
Borrowings	23,098.62	7,500.00	30,598.62
Other Financial Liabilities	62,835.62	29.26	62,864.88
Security Receipts	62,545.22	-	62,545.22
	148,664.87	7,529.26	156,194.13

As at March 31, 2024

(₹ In lacs)

Particulars	Less than 1 year	More than 1 year	Carrying Amount
Trade Payables	142.22	-	142.22
Borrowings	9,994.70	5,000.00	14,994.70
Other Financial Liabilities	67,214.56	80.32	67,294.88
Security Receipts	33,164.11	-	33,164.11
	110,515.59	5,080.32	115,595.91

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

38 Financial Risk Management

The Company is exposed to market risk, credit risk and liquidity risk, which may impact the fair value of its financial instruments. The Company has a risk management policy to manage and mitigate these risks.

(A) Market Risk

Market risk is the risk that future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises of foreign currency risk and interest rate risk. The Company is primarily exposed to interest rate risk.

(i) Foreign Currency Risk

Foreign Currency Risk is the risk that the fair value or future cash flows of an exposure will fluctuate because of changes in market prices. Market risk comprises of foreign currency risk and interest exposure to the risk of changes in exchange rate as there are no off-shore business transactions.

(ii) Interest Rate Risk

Interest Rate Risk is the risk that fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company's investments are primarily in fixed deposits and security receipts issued by trusts. The Company's exposure to the risk of changes in market rates relates primarily to the Company's debt obligations with floating interest rates. Hence the Company is not significantly exposed to interest rate risk.

(B) Credit Risk

Financial Instruments that potentially subject the Company to concentration of Credit risk consist principally of trade receivables, unbilled revenue, investment securities and other recoverable from trusts. By their nature, all such financial instruments involve risks, including the credit risk of non-performance by counterparties i.e. trusts. However, the Company being trustee of all the trusts managed by it, the priority of receivables/ outstanding is a priority as per the waterfall mechanism defined Trust Deed/ Offer Document. Hence, the Company is not significantly exposed to credit risk.

(C) Liquidity Risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its obligations associated with financial liabilities. The investment philosophy of the Company is capital preservation and liquidity in preference to returns. Although the investments in security receipts are not tradable in market, the Company consistently generates sufficient cash flows from operations and has access to other sources of funding to meet the financial obligations and maintain adequate liquidity for use.

Reconciliation of Gross Carrying Amount -

A) Trade Receivables

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Gross carrying Amount (Opening Balance)	6,802.89	5,426.56
Add: Origination of the Trade Receivables during the period / year	12,759.54	15,205.44
Less: Recoveries from Trade Receivables during the period / year	17,522.89	19,549.64
Less: Trade Receivables Written-off/ (Write-back)	(4,189.53)	(5,720.55)
Gross carrying Amount (Closing Balance)	6,229.07	6,802.89

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

B) Funded Interest - clubbed under Recoverable from Trusts

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Gross carrying Amount (Opening Balance)	93.08	323.85
Add: Assets Originated	298.14	164.04
Less: Net recoveries from Trusts	1,193.38	3,165.29
Less: Net Assets Written-off/ (Write-back)	(899.52)	(2,770.48)
Gross carrying Amount (Closing Balance)	97.36	93.08

Reconciliation of Expected Credit Loss (ECL) -

A) Trade Receivables

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Impairment Loss Allowance (Opening Balance)	571.84	458.03
Changes in Impairment Loss Allowance due to -		
Add: Origination of the Trade Receivables during the period / year	1,072.55	1,283.41
Less: Recoveries from Trade Receivables during the period / year	1,472.95	1,650.08
Less: Trade Receivables Written-off	(352.17)	(482.85)
Change in Estimates	317.42	(2.36)
Impairment Loss Allowance (Closing Balance)	841.03	571.84

B) Funded Interest - clubbed under Recoverable from Trusts

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Impairment Loss Allowance (Opening Balance)	95.27	10.83
Changes in Loss Allowance due to -		
Add: Assets Originated	305.16	5.49
Less: Net recoveries from Trusts	1,221.47	105.85
Less: Net Assets Written-off/ (Write-back)	(920.69)	(92.66)
Change in Estimates	(97.51)	92.15
Gross carrying Amount (Closing Balance)	2.14	95.27

(C) Operational Risk

The Company controls operational risks to ensure that operational losses (financial or reputational), including any related to conduct of business matters, do not cause material damage to the Company.

(D) Reputational Risk

The Company protects its reputation from material damage by ensuring that any business activity is satisfactorily assessed and managed by the appropriate level of management and governance oversight.

(E) Compliance Risk

The Company has no appetite for breaches in laws and regulation, while recognising that, regulatory non-compliance cannot be entirely avoided, the Company strives to reduce this to an absolute minimum.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

39 Market (Price) risk sensitivity - Equity

a. Investment in Security receipts

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Investment in Security receipts	105,845.54	89,041.35
Increase /Decrease in the unobservable input	5%	5%
FV Increase	5,883.00	4,760.00
FV Decrease	(5,883.00)	(4,760.00)
Significant unobservable inputs	Estimated cash flow based on realisation of collaterals value, etc.	

b. Equity

The sensitivity analysis based on the exposure to the equity price risks at the end of the reporting period.

(₹ In lacs)

Particulars	As at March 31, 2025
Equity Instruments	2,311.09
+5.61%	2,440.74
-5.61%	2,024.93

(₹ In lacs)

Particulars	As at March 31, 2024
Equity Instruments	2,334.07
+7.74%	2,514.63
+7.74%	2,153.51

40 Capital Management

The Company's objective for capital management is to maximise shareholder value, safeguard business continuity and support the growth of the Company. The Company determines the capital requirement based on annual operating plans and long-term and other strategic investment plans. The funding requirements are met through loans and operating cashflows generated. The Company is not subject to externally imposed capital requirements.

The Company's strategy is to maintain optimum gearing ratio. The gearing ratios are as follows:

(₹ In lacs)

Particulars	As at March 31, 2025	As at March 31, 2024
Cash/ Bank balance as per Books	18,325.26	35,926.38
Bank balance other than Cash and Cash Equivalents	71,377.86	61,636.50
Borrowings	30,598.62	14,994.70
Net Debt	12,273.36	-
Total Equity	266,313.97	242,651.37
Debt/ Equity Ratio	0.05	-

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

41 Corporate Social Responsibility

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
a) Amount required to be spent by the company during the year	613.79	262.00
b) Amount of expenditure incurred	619.26	68.68
c) Shortfall at the end of the year	-	193.32
d) Total of previous years shortfall	-	9.32
e) Nature of CSR activities	Healthcare & Nutrition, Education, Environmental Sustainability	

42 Details of expenditure and Income in foreign currency:

a. Expenditure in Foreign currency

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Software Expenses & Maintenance	20.22	11.72
Total	20.22	11.72

b. Income in Foreign currency

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Income in Foreign currency	-	-

43 Revenue from contracts with customers

Disaggregated Revenue

The table below represents disaggregated revenues from contracts with customers by type of services, geographical market and timing of revenue recognition. The Management believes that this disaggregation best depicts how the nature, amount, timing and uncertainty of its revenues and cash flows are affected by industry, market and other economic factors.

(₹ In lacs)		
Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Type of Services		
Fees Income	12,759.54	14,667.53
Total revenue from contract with customers	12,759.54	14,667.53
Geographical Markets		
India	12,759.54	14,667.53
Outside India	-	-
Total revenue from contract with customers	12,759.54	14,667.53
Timing of revenue recognition		
Services transferred at a point in time	-	-
Services transferred over time	12,759.54	14,667.53
Total revenue from contract with customers	12,759.54	14,667.53

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Contract balance

(₹ In lacs)		
Particulars	As at March 31, 2025	As at March 31, 2024
Trade Receivables (Before Impairment Loss Allowance (ECL))	6,229.07	6,802.89

44 Related Party Transactions

As per Ind AS 24 'Related Party Disclosures', the related party where control exists or where significant influence exists and with whom transactions have taken place are as below:

Associates

1	Arcil-AST-003-IV-Trust	1276
2	Arcil-CPS-081-I-Trust	1279
3	Arcil-SBPS-022-II Trust	3064
4	Arcil-SBPS-022-III-Trust	5064
5	Arcil-SBPS-022-IV Trust	5065
6	ARCIL-TRUST-2024-001	5067
7	Arcil-Retail Port-046-A-T	5077
8	Arcil Retail Portfolio-022-A Trust	8916
9	Arcil-CPS-002-V Trust-Scheme A	8934
10	Arcil – Trust -2025 – 013 3APA	
11	Arcil – Trust -2025 – 012	
12	Arcil – Trust -2025 – 018	
13	Arcil-AST-001-VII-Trust (upto 27.03.2025)	

Holding Company

Avenue India Resurgence Pte. Ltd

Key Management Personnel

Mr. Narayanan Subramaniam (Independent Director)
Mr. Pallav Mohapatra (CEO & Managing Director)
Mr. Pramod Gupta (Chief Financial Officer)
Mr. Ameet Kela (Company Secretary)
Mr. Pavan Pal Kaushal (Chairman, Independent Director)
Mr. Sudarshan Sen (Sponsored Director, representative of Avenue India Resurgence Pte. Ltd)
Mr. Salee Sukumaran Nair (Nominee Director) (up to 21.08.2024)
Mr. Ashish Shukla (Sponsored Director, representative of Avenue India Resurgence Pte. Ltd)
Mr. Ashok Kumar Sharma (Nominee Director) (w.e.f. 26.12.2024)
Mr. Pradeep Kumar Panja (Independent Director) (up to 22.06.2024)
Mr. Balachander Rajaraman (Independent Director)
Ms. Raksha Kothari (Independent Director) (w.e.f 16.04.2024)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(₹ In lacs)

Particulars	As at March 31, 2025		As at March 31, 2024	
	Holding	Associates	Holding	Associates
1) Income from trusts managed by Arcil				
a. Fees & Other Income	-	407.62	-	525.35
Others	-	407.62	-	525.35
b. Interest Income	-	4.03	-	1.80
Others	-	4.03	-	6.06
c. Other Operating Income	-	60.83	-	228.63
Others	-	60.83	-	228.63
d. Other Income	-	4.26	-	5.01
Others	-	4.26	-	5.01
e. Recovery of Security Receipts, Unrealized Fee & Expenses (written off earlier)	-	27.71	-	0.17
Others	-	27.71	-	0.17
f. Write off of Security Receipts, Unrealized Fee & Expenses		253.65		6.08
Arcil-SBPS-022-IV Trust		236.83		
Others		16.82		6.08
g. Impairment of Financial Instruments/ Financial Assets		(4.16)		7.21
Arcil-CPS-081-I-Trust				4.97
Others		(4.16)		2.24
2) Investments made during the year	-	4,025.95	-	2,800.00
Others	-	4,025.95	-	2,800.00
3) Redemption during the year	-	755.66	-	775.23
Others	-	755.66	-	775.23
4) Recoverable from trusts managed by Arcil				
a. Fees & expenses	-	49.49	-	42.71
Others	-	49.49	-	42.71
b. Investments	-	7,479.62	-	5,017.94
Others	-	7,479.62	-	5,017.94
5) Dividend Paid/Payable	3,398.49	-	5,664.16	-
Avenue India Resurgence Pte. Ltd	3,398.49	-	5,664.16	-

Compensation of key managerial personnel (Short term benefits)

(₹ In lacs)

Particulars	Year ended March 31, 2025	Year ended March 31, 2024
Short term employee benefits #	594.09	600.42
Post employment benefits#	20.38	20.38
Other benefits*	113.40	99.61

* Other benefits includes directors sitting fees and commissions.

#The above amount does not include gratuity provision made, as the actuarial valuation is done for company as a whole.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

45 Contingent Liability and Commitments (to the extent not provided for)

(i) Contingent Liabilities:

Particulars	(₹ In lacs)	
	Year ended March 31, 2025	Year ended March 31, 2024
a) Guarantees excluding financial guarantees		
- bank guarantee furnished by the Company	200.00	200.00
b) Others		
- Service Tax (Refer Note 1 below)		

Note:1 Directorate General of Central Excise Intelligence (DGCEI) and Office of Principal Commissioner of Service TAX-III has issued show cause notices demanding service tax to the extent of ₹ 5610.38 lacs (apart from interest and penalty amount) relating to the period 16.05.2008 to 30.06.2017. Subsequently, an order has also been issued by Service Tax Commissionerate III, Mumbai in April 2017 demanding an amount of ₹ 4,585.05 lacs relating to the period 16.05.2008 to 31.03.2015 and the penalty as per order is ₹ 4024.00 lacs whereas interest liability has not been quantified in the said order. Another order for the period of 01.04.2015 to 30.06.2017 issued by Office of the commissioner of CGST & Central Excise, Mumbai in June 2019 demanding amount of Rs 1025.33 lacs and the penalty as per order is ₹102.53 lacs whereas interest liability has not been quantified in the said order. Based on the legal opinion, the Company is confident of getting this order quashed and there is not expected to be any liability on the same. The Company has also preferred an appeal in the Tribunal against the order.

Although the Company believes that it has a strong case on the aforesaid matter, however considering the amount and the time involved in the settlement of the case, the Company has deposited an amount of ₹ 5,610.38 lacs "Under Protest" to freeze the interest liability.

No provision in this regard has been made in the accounts since no liability is expected to arise on the Company in this matter. The amount paid has been shown as "Paid to Government Authorities" under Note 12.

(ii) Commitments:

Particulars	(₹ In lacs)	
	Year ended March 31, 2025	Year ended March 31, 2024
Estimated amount of contracts remaining to be executed on capital and not provided for	12.89	35.66

46 Table Showing Contractual maturities of Lease Liabilities as at March 31, 2025 and March 31, 2024 :

Particulars	(In lacs)	
	Amt in Rs	Amt in Rs
	As at March 31, 2025	As at March 31, 2024
Not later than one year	37.33	67.93
Later than one year and not later than five years	31.57	229.71
Later than five years	-	-
Total Undiscounted Lease Liabilities as on 31st March, 2024	68.90	297.65
Lease Liabilities included in the Statement of Financial Position		
Current	33.41	58.45
Non Current	29.26	80.32
Total	62.67	138.77

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

47 Intangible assets under development aging schedule

As at March 31, 2025

a) For Intangible assets under development

(₹ In lacs)

Intangible assets under development	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress-Software Platform for Wholesale Business	67.59	-	-	-	67.59
Projects temporarily suspended	Not Applicable				

b) For Intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan

(₹ In lacs)

Intangible assets under development	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Intangible assets Under development	Not Applicable				

As at March 31, 2024

a) For Intangible assets under development

(₹ In lacs)

Intangible assets under development	Amount in CWIP for a period of				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Projects in progress-Software Platform for Wholesale Business	330.00	-	-	-	330
Projects temporarily suspended	Not Applicable				

b) For Intangible assets under development, whose completion is overdue or has exceeded its cost compared to its original plan

Intangible assets under development	To be completed in				Total
	Less than 1 year	1-2 years	2-3 years	More than 3 years	
Intangible assets Under development	Not Applicable				

48 There are various cases/ claims filed against the Group by the Borrower, etc. which have been contested by the Group. As the cases are mostly frivolous and there are remote chances of any liability being devolved on the Group. Hence, no provisions are made in this regard.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

- 49** As on 31st March 2025, the Company has acquired assets as a Resolution Applicant under Insolvency and Bankruptcy Code, 2016 (IBC). Consequently the disclosure as required in Point 13(vi) and 13(vii) of Reserve Bank of India notification DoR.SIG.FIN.REC.75/26.03.001/2022-23 dated 11 October 2022 is as below:-

Name of the asset	Date of acquisition	Type of the Asset	Value of the Asset (₹ In lacs)	Sectorwise Distribution	Resolution status
Unimark Remedies Ltd	5/25/2023	Pharmaceutical & Health Care	3,351.35	100%	Resolution plan submitted by Arcil alongwith Shamrock and Intas, was approved by NCLT in April 2023, post which required contribution was transferred to the Resolution Professional in May 2023. Arcil has executed the assignment agreement with all the lenders. Restructuring agreement, shareholder agreement and other related documents have agreed upon between Shamrock & Arcil and the same are expected to be executed shortly.

- 50** The Group has operation in single business segment and hence there are no separate reportable segments to be disclosed under Ind As 108 - "Operating Segments"
- 51** The Group has a process whereby periodically all long term contracts are assessed for material foreseeable losses. At the year end, the Group has reviewed and ensured that adequate provisions as required under any law/ accounting standards for material foreseeable losses on such long term contracts has been made in the books of account. The Group does not have any derivative contracts as at the Balance Sheet date.
- 52** The Code on Social Security 2020 ('the Code') relating to employee benefits, during the employment and post-employment, has received Presidential assent on September 28, 2020. The Code has been published in the Gazette of India. Further, the Ministry of Labour and Employment has released draft rules for the Code on November 13, 2020. However, the effective date from which the changes are applicable is yet to be notified and rules for quantifying the financial impact are also not yet issued.

The Group will assess the impact of the Code and will give appropriate impact in the financial statements in the period in which, the Code becomes effective and the related rules to determine the financial impact are published.

- 53** The Group holds assets in Security Receipts (SRs) which have been written off but are rigorously being pursued for recovery on an ongoing basis. The Management expects a good amount of realisation in future. This acts as a natural hedge and provides reasonable cover for subsequent deterioration in the value of assets.

54 Additional Regulatory Informations

i) Ratios

Ratios	Numerator	Denominator	As at March 31, 2025	As at March 31, 2024
a) Capital to risk-weighted assets ratio (CRAR)	Net Owned Funds	Risk Wighted Assets	90.59%	99.03%
b) Tier I CRAR	Tier I Capital	Risk Wighted Assets	90.59%	99.03%
c) Tier II CRAR	N.A.	N.A.	N.A.	N.A.
d) Liquidity Coverage Ratio	N.A.	N.A.	N.A.	N.A.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

- 55** A statement of the migration of financial assets from standard to non-performing- Not applicable
- 56** No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder.
- 57** The Group has not been declared wilful defaulter by any bank or financial institutions or government or any government authority.
- 58** The Group has no transactions with the companies struck off under the Companies Act, 2013.
- 59** There are no charges or satisfaction which are yet to be registered with the Registrar of Companies beyond the statutory period.
- 60** The Group has complied with the number of layers prescribed under the Companies Act, 2013.
- 61** The Group has not entered into any scheme of arrangement which has an accounting impact on current or previous period.
- 62** There was no Sale of assets categorised under Amortized Cost.
- 63** Utilisation of Borrowed funds and share premium:
 - (A) During the period, the group has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the group (Ultimate (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries;
 - (B) During the period, the group has not received any fund from any persons or entities, including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:
 - (i) directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or
 - (ii) provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries
- 64** The Group does not have any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (such as, search or survey or any other relevant provisions of the Income Tax Act, 1961).
- 65** The Group has not traded or invested in crypto currency or virtual currency during the current period or previous year.
- 66** The Group has complied with the number of layers prescribed under the Companies Act, 2013.
- 67** The Group is not holding any immovable property whose title deed is not in the name of the Group.
- 68** The Group is not holding any immovable property whose title deed is not in the name of the Group. The Group has not revalued its property, plant and equipment (including right-of-use assets) or intangible assets during the current period or previous year.

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

69 The Financial Statement is prepared in accordance with Division III to Schedule III of the Companies Act, 2013. In preparing the financial statement, a balance has been maintained between providing excessive detail that may not assist users of financial statement. Accordingly, the line items as per prescribed format are not applicable to company and items which are applicable to company but having nil balance in the current and previous reporting period are not disclosed in this financial statements.

70 Dividends declared by the Company are based on the profit available for distribution. On May 07, 2025, the Board of Directors of the Company have proposed a final dividend in respect of the year ended March 31, 2025.

(₹ In lacs)		
Proposed Dividends on Equity Shares not recognised:	As at March 31, 2025	As at March 31, 2024
Final Dividend for the year ₹ 3.00 per share (Previous year : ₹1.50 per share)	9,746.91	4,873.46

71 Investor Education and Protection Fund

There is no amount required to be transferred to Investor Education and Protection Fund by the Company (previous year: Nil)

72 There are no subsequent events occurring post balance sheet date which could have a material impact on the financial statements as on March 31, 2025

73 The Group has used an accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility, except, that audit trail feature was not enabled at the database level to log any direct data changes. Further, to the extent enabled, audit trail feature has operated throughout the year for all relevant transactions recorded in the accounting software and audit trail feature has not been tampered with. Additionally, the audit trail of prior year(s) has been preserved by the Company as per the statutory requirements for record retention to the extent it was enabled and recorded in respective years.

74 The financial statements were approved for issue by the Board of Directors on May 07, 2025.

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for the year ended 31st March 2025

Interests in other entities

(a) Subsidiaries

The Group's subsidiaries are set out below. Share capital consisting solely of equity shares that are held directly by the group and the proportion of ownership interests held equals the voting rights held by the Group. The country of incorporation or registration is also their principal place of business.

Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-Daewoo Motors India Ltd Trust	3/31/2005	India	48%	48%	52%	52%
Arcil-Precision Fastners Ltd-Trust	12/30/2003	India	56%	56%	44%	44%
Arcil-Parekh Platinum Ltd. Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-Bellary Steels & Alloys Ltd.-II Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-Indo Deutch Metallo Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-Hanuman Miner Oil Ltd. Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-Equipment Conductor & Cables Ltd. Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-LSIL Trust	9/27/2007	India	100%	100%	0%	0%
Arcil-PSL II Trust	3/12/2008	India	100%	100%	0%	0%
Arcil-Polar Industries Limited Trust	3/13/2008	India	100%	100%	0%	0%
Arcil-MVR-I Trust	3/24/2008	India	100%	100%	0%	0%
Arcil-Ispat Profiles Trust	3/19/2008	India	100%	100%	0%	0%
Arcil-Nath Seeds Limited Trust	3/27/2008	India	100%	100%	0%	0%
Arcil-JCT II Trust	3/28/2008	India	100%	100%	0%	0%
Arcil-Maridia Steel Limited-I Trust	3/31/2008	India	100%	100%	0%	0%
Arcil-Maridia Steel Limited-II Trust	3/31/2008	India	100%	100%	0%	0%
Arcil-Maridia Steel Limited-III Trust	3/31/2008	India	100%	100%	0%	0%
Arcil-MVR-II Trust	3/31/2008	India	100%	100%	0%	0%
Arcil-NPPML Trust	3/11/2008	India	100%	100%	0%	0%
Arcil-PSL III Trust	3/12/2008	India	100%	100%	0%	0%
Arcil-PSL IV Trust	3/29/2008	India	100%	100%	0%	0%
Arcil-Kiran Overseas Exports Ltd. Trust	6/30/2008	India	100%	100%	0%	0%

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Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-Shalimar Wires Industries Limited-II Trust	8/28/2008	India	100%	100%	0%	0%
Arcil-MVR-III Trust	9/1/2008	India	100%	100%	0%	0%
Arcil-Bentels Corporation Limited Trust	9/1/2008	India	100%	100%	0%	0%
Arcil-KOEL-I Trust	9/15/2008	India	100%	100%	0%	0%
Arcil-Mafatjal Engineering Industries Ltd Trust	9/18/2008	India	99%	99%	1%	1%
Arcil-Maridia Steel Limited-IV Trust	9/27/2008	India	100%	100%	0%	0%
Arcil-JCT III Trust	9/2/2008	India	100%	100%	0%	0%
Arcil-Shalimar Wires Industries Limited-III Trust	9/23/2008	India	100%	100%	0%	0%
Arcil Mukerian Paper Ltd Trust	9/12/2008	India	100%	100%	0%	0%
Arcil-Mukerian II Trust	9/29/2008	India	100%	100%	0%	0%
Arcil-KOEL-II Trust	12/22/2008	India	100%	100%	0%	0%
Arcil-Jhagadia Copper Limited Trust	1/5/2009	India	50%	50%	50%	50%
Arcil-Polar Industries Limited-II Trust	2/13/2009	India	100%	100%	0%	0%
Arcil-BPL Display Devices Limited-I Trust	3/4/2009	India	47%	47%	53%	53%
Arcil - Excel Oils and Chemicals Pvt. Ltd. Trust	2/3/2012	India	100%	100%	0%	0%
Arcil-International Sree Balaji Hotels Private Limited Trust	11/30/2012	India	100%	100%	0%	0%
Arcil-Uday Estates Pvt. Ltd. Trust	3/13/2013	India	100%	100%	0%	0%
Arcil-Rustagi Impex Private Limited Trust	3/21/2013	India	0%	100%	100%	0%
Arcil-L. S. P. Agro Limited Trust	3/21/2013	India	100%	100%	0%	0%
Arcil-The Dhar Textile Mills Ltd. Trust	3/22/2013	India	100%	100%	0%	0%
Arcil-Jagat Edible Oil India Pvt. Ltd. Trust	3/26/2013	India	100%	100%	0%	0%
Arcil-Vama Exports Ltd. Trust	3/30/2013	India	32%	32%	68%	68%
Arcil-Golden Fries Ltd. Trust	3/30/2013	India	68%	68%	32%	32%
Arcil-Esteem Estate Projects Pvt. Ltd. Trust	6/5/2013	India	100%	100%	0%	0%
Arcil-AST-IV-Trust	3/28/2014	India	100%	100%	0%	0%
Arcil-AST-VII-Trust	3/29/2014	India	100%	100%	0%	0%

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for the year ended 31st March 2025

Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-AST-039-I-Trust	11/21/2014	India	100%	100%	0%	0%
Arcil-AST-001-VI-Trust	3/30/2015	India	30%	30%	70%	70%
Arcil-AST-003-I-Trust	3/31/2015	India	0%	100%	100%	0%
Arcil-AST-027-I-Trust	6/29/2017	India	0%	51%	100%	49%
Arcil-AST-017-I-Trust	12/22/2017	India	51%	51%	49%	49%
Arcil-AST-017-IV-Trust	3/28/2018	India	0%	100%	100%	0%
Arcil-AST-034-II-Trust	3/28/2018	India	0%	100%	100%	0%
Arcil-AST-001-VIII-Trust	3/28/2018	India	0%	100%	100%	0%
Arcil-AST-003-V-Trust	3/31/2018	India	0%	50%	100%	50%
Arcil-AST-018-I-Trust	3/31/2018	India	100%	100%	0%	0%
Arcil-AST-001-IX-Trust	3/31/2018	India	100%	100%	0%	0%
Arcil-AST-001-X-Trust	3/31/2018	India	50%	50%	50%	50%
Arcil-AST-034-III-Trust	6/29/2018	India	0%	100%	100%	0%
Arcil-AST-001-XI-Trust	7/10/2018	India	50%	50%	50%	50%
Arcil-AST-051-I-Trust	9/5/2018	India	0%	100%	100%	0%
Arcil-AST-017-V-Trust	12/19/2018	India	100%	100%	0%	0%
Arcil-AST-041-I-Trust	3/12/2019	India	0%	100%	100%	0%
Arcil-AST-001-XII-Trust	3/20/2019	India	0%	100%	100%	0%
Arcil-AST-024-I-Trust	3/29/2019	India	100%	100%	0%	0%
Arcil-AST-026-I-Trust	3/30/2019	India	100%	100%	0%	0%
Arcil-AST-056-I-Trust	3/30/2019	India	0%	100%	100%	0%
Arcil-CPS-002-IX Trust	3/31/2006	India	100%	100%	0%	0%
Arcil-CPS-012-II Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-CPS-012-I Trust	12/29/2006	India	100%	100%	0%	0%
Arcil-CPS-032-I-Trust	3/18/2013	India	100%	100%	0%	0%
Arcil-CPS-006-III-Trust	3/21/2013	India	100%	100%	0%	0%

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Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-CPS-003-IV Trust	3/30/2013	India	93%	93%	8%	8%
Arcil-CPS-003-V Trust	3/30/2013	India	100%	100%	0%	0%
Arcil-CPS-012-III-Trust	3/13/2014	India	85%	85%	15%	15%
Arcil-CPS-041-I-Trust	6/27/2016	India	100%	100%	0%	0%
Arcil-CPS-008-II-Trust	3/28/2018	India	50%	50%	50%	50%
Arcil-SBPS-001-I Trust	3/31/2004	India	100%	100%	0%	0%
Arcil-SBPS-001-VI Trust	3/31/2005	India	94%	94%	6%	6%
Arcil-SBPS-001-VIII Trust	3/31/2006	India	100%	100%	0%	0%
Arcil-SBPS-001-X Trust	3/31/2006	India	40%	40%	60%	60%
Arcil-SBPS 001-XII Trust	3/29/2007	India	100%	100%	0%	0%
Arcil-SBPS 021-II Trust	3/24/2008	India	100%	100%	0%	0%
Arcil-SBPS 016-I Trust	3/24/2008	India	100%	100%	0%	0%
Arcil-SBPS-025-I Trust	9/12/2008	India	100%	100%	0%	0%
Arcil-SBPS-028-I-Trust	3/26/2009	India	100%	100%	0%	0%
Arcil-SBPS-027-I Trust	3/31/2009	India	100%	100%	0%	0%
Arcil-SBPS-026-II-Trust	12/31/2012	India	100%	100%	0%	0%
Arcil-SBPS-002-II-Trust	12/31/2012	India	100%	100%	0%	0%
Arcil-SBPS-008-I Trust	3/22/2013	India	100%	100%	0%	0%
Arcil-SBPS-042-I-Trust	11/30/2016	India	100%	100%	0%	0%
Arcil NHB Retail Loan Portfolio 001 Trust	2/8/2008	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-002-A Trust	3/31/2009	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-002-B Trust	4/28/2010	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-003-A Trust	5/5/2010	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-029-A-Trust	12/20/2013	India	90%	90%	10%	10%
Arcil-Retail Loan Portfolio -036-A-Trust	6/27/2014	India	100%	100%	0%	0%
Arcil-Retail Port-044-A-T	3/29/2017	India	100%	100%	0%	0%

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Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-Retail Port-048-A-Trust	6/7/2017	India	100%	100%	0%	0%
Arcil-Retail Port-042-A-Trust	2/1/2018	India	100%	100%	0%	0%
Arcil-Retail Port-032-A-Trust	3/28/2018	India	100%	100%	0%	0%
Arcil-Retail Port-049-A-Trust	3/31/2018	India	100%	100%	0%	0%
Arcil-Retail Port-050-A-Trust	3/31/2018	India	100%	100%	0%	0%
Arcil Retail Loan Portfolio-045-B-Trust	12/28/2018	India	100%	100%	0%	0%
Arcil Retail Loan Portfolio-042-B-Trust	3/18/2019	India	100%	100%	0%	0%
Arcil Retail Loan Portfolio-053-A-Trust	3/27/2019	India	100%	100%	0%	0%
Arcil-Shalimar Wires Industries Limited-IV TrustSeries I	5/21/2009	India	100%	100%	0%	0%
Arcil-CPS 002-II TrustScheme B	10/23/2004	India	100%	100%	0%	0%
Arcil-CPS-002-VII TrustScheme B	3/31/2005	India	100%	100%	0%	0%
Arcil-CPS-002-VII TrustScheme D	3/31/2005	India	100%	100%	0%	0%
Arcil-CPS-002-I TrustScheme A4	3/31/2004	India	100%	100%	0%	0%
Arcil-CPS-002-I TrustScheme A5	3/31/2004	India	100%	100%	0%	0%
Arcil-CPS-002-I TrustScheme A6	3/31/2004	India	100%	100%	0%	0%
Arcil-CPS-002-I TrustScheme B1	3/31/2004	India	100%	100%	0%	0%
Arcil-CPS-002-I TrustScheme D	3/31/2004	India	100%	100%	0%	0%
Arcil-SBPS 001-IV TrustScheme A	3/31/2005	India	100%	100%	0%	0%
Arcil-SBPS 001-IV TrustScheme B	3/31/2005	India	100%	100%	0%	0%
Arcil-SBPS 001-III TrustScheme A	3/31/2005	India	97%	97%	3%	3%
Arcil-SBPS 001-III TrustScheme B	3/31/2005	India	100%	100%	0%	0%
Arcil-SBPS 001-V TrustScheme B	3/31/2005	India	100%	100%	0%	0%
Arcil-SBPS 002-I TrustScheme A	6/30/2004	India	100%	100%	0%	0%
Arcil-SBPS 002-I TrustScheme B2	6/30/2004	India	100%	100%	0%	0%
Arcil-SBPS-007-II-TrustScheme C	11/7/2006	India	100%	100%	0%	0%
Arcil-SBPS-007-II-TrustScheme A1	11/7/2006	India	100%	100%	0%	0%

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Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-SBPS-007-II-TrustScheme A2	11/7/2006	India	100%	100%	0%	0%
Arcil-SBPS-014-I-TrustScheme A	3/28/2007	India	100%	100%	0%	0%
Arcil-SBPS-014-I-TrustScheme B	3/28/2007	India	100%	100%	0%	0%
Arcil-SBPS 014-II TrustScheme A	11/7/2006	India	100%	100%	0%	0%
Arcil-SBPS 014-II TrustScheme C	11/7/2006	India	100%	100%	0%	0%
Arcil-SBPS 013-I TrustScheme B	3/28/2007	India	100%	100%	0%	0%
Arcil-SBPS 019-I TrustScheme B	6/23/2007	India	100%	100%	0%	0%
Arcil-SBPS 022-I TrustScheme A1	3/31/2008	India	100%	100%	0%	0%
Arcil-SBPS 021-I TrustScheme B	3/24/2008	India	100%	100%	0%	0%
Arcil-SBPS 021-I TrustScheme C	3/24/2008	India	100%	100%	0%	0%
Arcil-AARF-II-Trust	8/31/2010	India	67%	56%	33%	44%
ARCIL-AST-024-II-TRUST	5/8/2019	India	100%	100%	0%	0%
Arcil-SBPS-060-I-Trust	9/30/2019	India	100%	100%	0%	0%
Arcil-SBPS-041-I-Trust	12/18/2019	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-058-B-Trust	9/30/2019	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-060-A-Trust	12/31/2019	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-061-A-Trust	12/31/2019	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-058-C-Trust	12/31/2019	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-42-D-Trust	6/24/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-042-E-Trust	6/30/2021	India	100%	100%	0%	0%
Arcil- SBPS-006-VII Trust	11/26/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-042-F-Trust	12/30/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-042-I-Trust	12/30/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-042-H-Trust	12/30/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-042-G-Trust	12/30/2021	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-029-B-Trust	3/25/2022	India	100%	100%	0%	0%

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Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-Retail Loan Portfolio-074-A-Trust	3/30/2022	India	100%	100%	0%	0%
Arcil-AST-082-I-Trust	9/22/2022	India	0%	100%	100%	0%
Arcil-AST-082-II-Trust	9/22/2022	India	0%	100%	100%	0%
Arcil-AST-001-XVIII-Trust	3/27/2023	India	33%	64%	67%	36%
Arcil-CPS-II-Trust	12/1/2022	India	32%	47%	68%	53%
Arcil-SBPS-I-Trust	9/29/2022	India	100%	100%	0%	0%
Arcil-SBPS 073-I Trust	11/1/2022	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-074-B-Trust	7/28/2022	India	100%	100%	0%	0%
Arcil-Retail Loan Portfolio-045-C-Trust	12/29/2022	India	100%	100%	0%	0%
Arcil-Parasampuria Synthetics ltd Trust	6/30/2005	India	98%	98%	2%	2%
Arcil-Kishore Dalal & Company Trust	6/30/2008	India	58%	58%	42%	42%
Arcil-CPS-002-VII Trust	3/31/2005	India	100%	100%	0%	0%
Arcil-AST-003-VIII-Trust	5/4/2023	India	31%	64%	69%	36%
Arcil-AST-RA-001 Trust	5/26/2023	India	100%	100%	0%	0%
Arcil-AST-030-II-Trust	9/1/2023	India	35%	64%	65%	36%
Arcil-AST-090-I-Trust	9/26/2023	India	0%	100%	100%	0%
Arcil-CPS-IV-Trust	8/25/2023	India	32%	32%	68%	68%
Arcil-Retail Loan Portfolio-092-A-Trust	9/29/2023	India	26%	28%	74%	72%
Arcil-2024C-001 -Trust	12/27/2023	India	100%	100%	0%	0%
Arcil-2024C-003 -Trust	12/29/2023	India	100%	100%	0%	0%
Arcil-2024C-004 -Trust	12/29/2023	India	100%	100%	0%	0%
Arcil-2024C-005 -Trust	12/30/2023	India	100%	100%	0%	0%
Arcil-2024C-007-Trust	3/20/2024	India	100%	100%	0%	0%
Arcil-2024C-006 -Trust	2/28/2024	India	100%	100%	0%	0%
Arcil-Trust-2025C-001	4/12/2024	India	100%		0%	0%
Arcil-Trust-2025C-005	5/8/2024	India	100%		0%	0%

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Name of Entity	Date of acquiring subsidiary	Place of business / country of incorporation	Ownership interest held by the group		Ownership interest held by non-controlling interests	
			March 31, 2025	March 31, 2024	March 31, 2025	March 31, 2024
Arcil-Trust-2025C-007	9/13/2024	India	100%		0%	0%
Arcil-Trust-2025C-015	11/30/2024	India	100%		0%	0%
Arcil-Trust-2025C-019	3/28/2025	India	100%		0%	0%
Arcil-Trust-2025C-013	10/28/2024	India	100%		0%	0%
Arcil-Trust-2025C-018	3/28/2025	India	100%		0%	0%
Arcil-Trust-2025C-003	5/28/2024	India	100%		0%	0%
Arcil-Trust-2025C-004	6/14/2024	India	100%		0%	0%
Arcil-Trust-2025C-006	6/25/2024	India	100%		0%	0%
Arcil-Trust-2025C-008	9/19/2024	India	100%		0%	0%
Arcil-Trust-2025-005	9/27/2024	India	36%		64%	0%
Arcil-Trust-2025C-010	9/30/2024	India	100%		0%	0%
Arcil-Trust-2025C-009	9/30/2024	India	100%		0%	0%
Arcil-Trust-2025-008	9/30/2024	India	44%		56%	0%
Arcil-Trust-2025C-012	9/30/2024	India	100%		0%	0%
Arcil-Trust-2025C-011	10/1/2024	India	100%		0%	0%
Arcil-Trust-2025C-014	10/30/2024	India	100%		0%	0%
Arcil-Trust-2025-015	12/30/2024	India	58%		42%	0%
Arcil-Trust-2025-016	12/31/2024	India	37%		63%	0%
Arcil-Trust-2025C-016	12/31/2024	India	100%		0%	0%
Arcil-Trust-2025-010	2/28/2025	India	49%		51%	0%
Arcil-Trust-2025C-017	3/21/2025	India	100%		0%	0%

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for the year ended 31st March 2025

(b) Non-controlling interests (NCI)

Set out below is summarised financial information for each subsidiary that has non-controlling interests that are material to the Group. The amounts disclosed for each subsidiary are before inter-group eliminations.

Summarised balance sheet as on March 31, 2025

Trust Code	Name of Subsidiary	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1016	Arcil-Daewoo Motors India Ltd Trust	4,123,801,779	4,132,018,608	(8,216,829)	6,234,157	12,039,013	(5,804,856)	(14,021,685)	52.38%
1040	Arcil-Precision Fastners Ltd-Trust	27,139,621	51,205,093	(24,065,472)	94	-	94	(24,065,378)	43.90%
1194	Arcil-Mafatnal Engineering Industries Ltd Trust	1,257,514	15,672,737	(14,415,223)	792	28,172	(27,380)	(14,442,603)	1.00%
1206	Arcil-Jhagadia Copper Limited Trust	7,594,978	7,931,709	(336,731)	31,178	-	31,178	(305,553)	50.36%
1208	Arcil-BPL Display Devices Limited-Trust	15,000	1,187,004	(1,172,004)	-	-	-	(1,172,004)	53.26%
1235	Arcil-Vama Exports Ltd. Trust	4,930,232	161,262	4,768,970	-	2,171,476	(2,171,476)	2,597,494	67.65%
1237	Arcil-Golden Fries Ltd. Trust	34,502,025	35,887,077	(1,385,052)	17,183	-	17,183	(1,367,869)	31.71%
1265	Arcil-AST-001-VI-Trust	116,397	540,882	(424,485)	6,424	258,632	(252,207)	(676,692)	70.00%
1282	Arcil-AST-017-I-Trust	196,023	416,929	(220,906)	-	-	-	(220,906)	49.00%
1293	Arcil-AST-001-X-Trust	43,419	40,256,862	(40,213,443)	-	1,404	(1,404)	(40,214,847)	50.00%
1296	Arcil-AST-001-XI-Trust	79,314,882	90,860,304	(11,545,422)	-	17,814	(17,814)	(11,563,235)	50.00%
3036	Arcil-CPS-003-IV Trust	115,002	1,291,896	(1,176,894)	12,326	5	12,321	(1,164,573)	7.50%
3041	Arcil-CPS-012-III-Trust	121,724	40,478	81,245	-	-	-	81,245	15.00%
3060	Arcil-CPS-008-II-Trust	141,504,654	141,799,459	(294,806)	-	12,526	(12,526)	(307,332)	50.00%
5003	Arcil-SBPS-001-I Trust	8,917,680	10,361,698	(1,444,018)	3,631,110	-	3,631,110	2,187,092	0.03%
5006	Arcil-SBPS-001-VI Trust	23,069	38,447,545	(38,424,476)	20,759,613	-	20,759,613	(17,664,863)	6.04%
5023	Arcil-SBPS-001-X Trust	50,750	8,770,486	(8,719,736)	-	-	-	(8,719,736)	60.00%
8910	Arcil-Retail Loan Portfolio-029-A-Trust	959,986	1,050,228	(90,242)	5,454	3,004	2,450	(87,792)	10.01%
5AEA	Arcil-SBPS 001-III TrustScheme A	807,614	2,921,568	(2,113,953)	21,076,734	-	21,076,734	18,962,781	2.98%
7AAA - 7AAM	Arcil-AARF-II-Trust	306,962,919	210,583,135	96,379,784	29,638,346	43,510,623	(13,872,277)	82,507,507	33.26%

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Trust Code	Name of Subsidiary	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1348	Arcil-AST-001-XVIII-Trust	182,677,050	206,153,952	(23,476,902)	-	198,697	(198,697)	(23,675,600)	67.14%
3065	Arcil-CPS-II-Trust	618,842,445	783,329,781	(164,487,336)	59,836	121,750	(61,915)	(164,549,250)	68.08%
1033	Arcil-Parasrampuria Synthetics Ltd Trust	88,312	8,248,851	(8,160,539)	2,473,900	-	2,473,900	(5,686,639)	2.18%
1177	Arcil-Kishore Dalal & Company Trust	11,958	38,409,838	(38,397,879)	-	10,910	(10,910)	(38,408,789)	41.67%
3AHC	Arcil-CPS-002-VII Trust	161,040	2,196,251	(2,035,211)	3,275,288	-	3,275,288	1,240,077	0.03%
1349	Arcil-AST-003-VIII-Trust	128,349,315	147,152,949	(18,803,635)	-	150,984	(150,984)	(18,954,619)	69.22%
1352	Arcil-AST-030-II-Trust	8,302,701	10,350,394	(2,047,693)	-	11,508	(11,508)	(2,059,201)	64.62%
3068	Arcil-CPS-IV-Trust	2,482,681,456	2,847,727,845	(365,046,389)	-	2,764,949	(2,764,949)	(367,811,338)	67.85%
8956	Arcil-Retail Loan Portfolio-092-A-Trust	773,665,166	924,347,841	(150,682,675)	-	887,207	(887,207)	(151,569,882)	73.65%
8968	Arcil-Trust-2025-005	374,775,181	408,714,056	(33,938,876)	-	1,292,248	(1,292,248)	(35,231,124)	63.83%
8972	Arcil-Trust-2025-008	1,884,874,180	1,962,777,466	(77,903,286)	-	3,268,752	(3,268,752)	(81,172,038)	56.46%
8977	Arcil-Trust-2025-015	1,292,643,486	1,313,093,633	(20,450,147)	-	1,796,435	(1,796,435)	(22,246,581)	42.00%
8978	Arcil-Trust-2025-016	959,149,380	984,519,809	(25,370,429)	-	2,311,378	(2,311,378)	(27,681,807)	62.89%
8980	Arcil-Trust-2025-010	342,668,981	347,198,861	(4,529,880)	-	407,219	(407,219)	(4,937,099)	51.00%
	Total	13,787,265,917	14,775,626,485	(988,360,568)	87,222,435	71,264,705	15,957,730	(972,402,837)	

Summarised balance sheet as on March 31, 2024

Trust Code	Name of Subsidiary	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1016	Arcil-Daewoo Motors India Ltd Trust	3,874,002,626	3,892,088,206	(18,085,580)	6,234,157	10,985,933	(4,751,776)	(22,837,356)	52.38%
1033	Arcil-Parasrampuria Synthetics Ltd Trust	1,604,102	8,735,492	(7,131,390)	1,410,388	121	1,410,267	(5,721,123)	2.18%
1040	Arcil-Precision Fastners Ltd-Trust	25,307,134	51,084,129	(25,776,995)	-	60	(60)	(25,777,055)	43.90%
1177	Arcil-Kishore Dalal & Company Trust	11,958	39,045,624	(39,033,666)	-	9,255	(9,255)	(39,042,921)	41.67%
1194	Arcil-Mafatral Engineering Industries Ltd Trust	1,202,449	15,577,599	(14,375,150)	792	28,232	(27,440)	(14,402,590)	1.00%
1206	Arcil-Jhagadia Copper Limited Trust	7,121,566	7,410,430	(288,863)	31,178	60	31,118	(257,745)	50.36%

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Trust Code	Name of Subsidiary	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1208	Arcil-BPL Display Devices Limited-I Trust	127,099	1,171,933	(1,044,835)	-	13,840	(13,840)	(1,058,675)	53.26%
1235	Arcil-Vama Exports Ltd. Trust	32,366,605	59,270,907	(26,904,302)	-	4,292	(4,292)	(26,908,594)	67.65%
1237	Arcil-Golden Fries Ltd. Trust	32,215,600	33,541,057	(1,325,457)	0	60	(60)	(1,325,517)	31.71%
1265	Arcil-AST-001-VI-Trust	116,397	499,451	(383,054)	6,424	258,692	(252,267)	(635,321)	70.00%
1277	Arcil-AST-027-I-Trust	183,646	433,994	(250,348)	-	60	(60)	(250,408)	49.00%
1282	Arcil-AST-017-I-Trust	196,023	377,339	(181,316)	-	60	(60)	(181,376)	49.00%
1290	Arcil-AST-003-V-Trust	0	-	0	-	-	-	0	50.00%
1293	Arcil-AST-001-X-Trust	115,000	84,062,143	(83,947,143)	-	116,785	(116,785)	(84,063,929)	50.00%
1296	Arcil-AST-001-XI-Trust	103,057,302	113,386,905	(10,329,603)	-	7,489	(7,489)	(10,337,092)	50.00%
1348	Arcil-AST-001-XVIII-Trust	311,850,974	317,313,728	(5,462,754)	-	25,076	(25,076)	(5,487,830)	36.00%
1349	Arcil-AST-003-VIII-Trust	262,514,944	266,348,241	(3,833,298)	-	68,629	(68,629)	(3,901,927)	36.00%
1352	Arcil-AST-030-II-Trust	18,702,335	19,485,633	(783,298)	-	7,160	(7,160)	(790,458)	36.00%
3036	Arcil-CPS-003-IV Trust	115,002	1,230,755	(1,115,754)	12,326	57	12,269	(1,103,484)	7.50%
3041	Arcil-CPS-012-III-Trust	114,999	2,208,011	(2,093,012)	-	53	(53)	(2,093,065)	15.00%
3060	Arcil-CPS-008-II-Trust	208,286,527	207,938,702	347,825	-	409,720	(409,720)	(61,895)	50.00%
3065	Arcil-CPS-II-Trust	922,341,471	1,014,069,012	(91,727,540)	-	2,670,048	(2,670,048)	(94,397,589)	52.73%
3068	Arcil-CPS-IV-Trust	2,598,655,971	2,788,298,602	(189,642,631)	-	11,103,851	(11,103,851)	(200,746,482)	67.85%
3AHC	Arcil-CPS-002-VII Trust	15,170,217	15,129,701	40,515	1,737,329	128	1,737,201	1,777,716	0.03%
5003	Arcil-SBPS-001-I Trust	21,429	365,319	(343,890)	3,631,110	53	3,631,057	3,287,167	0.03%
5006	Arcil-SBPS-001-VI Trust	21,181	569,514	(548,333)	1,759,849	53	1,759,796	1,211,463	6.04%
5023	Arcil-SBPS-001-X Trust	48,260	7,732,376	(7,684,116)	-	53	(53)	(7,684,169)	60.00%
5AEA	Arcil-SBPS 001-III TrustScheme A	14,753,328	15,739,489	(986,161)	9,996,865	53	9,996,812	9,010,651	2.98%
7AAA - 7AAM	Arcil-AARF-II-Trust	266,845,384	267,736,693	(891,309)	29,585,988	45,311,511	(15,725,523)	(16,616,833)	44.17%
8910	Arcil-Retail Loan Portfolio-029-A-Trust	1,424,291	1,907,952	(483,661)	5,454	1,301	4,153	(479,508)	10.01%
8956	Arcil-Retail Loan Portfolio-092-A-Trust	912,275,211	981,588,079	(69,312,869)	-	2,590,724	(2,590,724)	(71,903,593)	71.59%
Total		9,610,769,029	10,214,347,016	(603,577,987)	54,411,860	73,613,408	(19,201,548)	(622,779,536)	

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Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Trust Code	Summarised statement of profit and loss for the year ended March 31, 2025	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Ownership interest held by non-controlling interests	Profit allocated to NCI
							₹ In lacs
1016	Arcil-Daewoo Motors India Ltd Trust	30,000,000	8,815,671	-	8,815,671	52.38%	4,617,649
1040	Arcil-Precision Fastners Ltd-Trust	1,746,893	1,711,677	-	1,711,677	43.90%	751,426
1194	Arcil-Mafatjal Engineering Industries Ltd Trust	-	(40,013)	-	(40,013)	1.00%	(400)
1206	Arcil-Jhagadia Copper Limited Trust	-	(47,808)	-	(47,808)	50.36%	(24,076)
1208	Arcil-BPL Display Devices Limited-I Trust	-	(113,329)	-	(113,329)	53.26%	(60,359)
1235	Arcil-Vama Exports Ltd. Trust	34,117,559	29,506,088	-	29,506,088	67.65%	19,960,868
1237	Arcil-Golden Fries Ltd. Trust	-	(42,352)	-	(42,352)	31.71%	(13,430)
1265	Arcil-AST-001-VI-Trust	-	(41,371)	-	(41,371)	70.00%	(28,960)
1282	Arcil-AST-017-I-Trust	-	(39,530)	-	(39,530)	49.00%	(19,370)
1293	Arcil-AST-001-X-Trust	44,083,957	43,849,082	-	43,849,082	50.00%	21,924,541
1296	Arcil-AST-001-XI-Trust	-	(1,226,143)	-	(1,226,143)	50.00%	(613,072)
3036	Arcil-CPS-003-IV Trust	-	(61,089)	-	(61,089)	7.50%	(4,582)
3041	Arcil-CPS-012-III-Trust	2,741,979	2,174,310	-	2,174,310	15.00%	326,147
3060	Arcil-CPS-008-II-Trust	61,252,611	56,984,796	-	56,984,796	50.00%	28,492,398
5003	Arcil-SBPS-001-I Trust	-	(1,100,075)	-	(1,100,075)	0.03%	(330)
5006	Arcil-SBPS-001-VI Trust	442,566	(595,404)	-	(595,404)	6.04%	(35,962)
5023	Arcil-SBPS-001-X Trust	(1)	(1,035,567)	-	(1,035,567)	60.00%	(621,340)
8910	Arcil-Retail Loan Portfolio-029-A-Trust	1,664,964	1,446,852	-	1,446,852	10.01%	144,830
5AEA	Arcil-SBPS 001-III TrustScheme A	14,399,471	13,382,803	-	13,382,803	2.98%	398,808
7AAA - 7AAM	Arcil-AARF-II-Trust	221,341,702	215,233,644	-	215,233,644	33.26%	71,586,710
1348	Arcil-AST-001-XVIII-Trust	646,392	(18,187,769)	-	(18,187,769)	67.14%	(12,211,268)
3065	Arcil-CPS-II-Trust	169,697	(70,151,662)	-	(70,151,662)	68.08%	(47,759,251)
1033	Arcil-Parasrampuriah Synthetics Ltd Trust	1,063,514	34,485	-	34,485	2.18%	752
1177	Arcil-Kishore Dalal & Company Trust	-	634,132	-	634,132	41.67%	264,243
3AHC	Arcil-CPS-002-VII Trust	553,848	(537,639)	-	(537,639)	0.03%	(161)

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for the year ended 31st March 2025

Trust Code	Summarised statement of profit and loss for the year ended March 31, 2025	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Ownership interest held by non-controlling interests	Profit allocated to NCI
							₹ In lacs
1349	Arcil-AST-003-VIII-Trust	555,392	(15,052,692)	-	(15,052,692)	69.22%	(10,419,473)
1352	Arcil-AST-030-II-Trust	43,863	(1,268,743)	-	(1,268,743)	64.62%	(819,862)
3068	Arcil-CPS-IV-Trust	932,454	(167,064,857)	-	(167,064,857)	67.85%	(113,353,505)
8956	Arcil-Retail Loan Portfolio-092-A-Trust	46,160	(79,666,289)	-	(79,666,289)	73.65%	(58,674,222)
8968	Arcil-Trust-2025-005	545,443	(35,231,124)	-	(35,231,124)	63.83%	(22,488,026)
8972	Arcil-Trust-2025-008	989,274	(81,172,038)	-	(81,172,038)	56.46%	(45,829,732)
8977	Arcil-Trust-2025-015	87,407	(22,246,581)	-	(22,246,581)	42.00%	(9,343,564)
8978	Arcil-Trust-2025-016	-	(27,681,807)	-	(27,681,807)	62.89%	(17,409,088)
8980	Arcil-Trust-2025-010	28,099	(4,937,099)	-	(4,937,099)	51.00%	(2,517,920)
Total		417,453,243	(153,767,442)	-	(153,767,442)		(193,779,585)

Trust Code	Summarised statement of profit and loss for the year ended March 31, 2024	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Ownership interest held by non-controlling interests	Profit allocated to NCI
							₹ In lacs
1016	Arcil-Daewoo Motors India Ltd Trust	-	(15,228,174)	-	(15,228,174)	52.38%	(7,976,518)
1033	Arcil-Parasrampuria Synthetics Ltd Trust	51,249,154	49,305,372	-	49,305,372	2.18%	1,074,857
1040	Arcil-Precision Fastners Ltd-Trust	1,537,768	(27,801,830)	-	(27,801,830)	43.90%	(12,205,003)
1177	Arcil-Kishore Dalal & Company Trust	(5,017,390)	(41,080,419)	-	(41,080,419)	41.67%	(17,118,211)
1194	Arcil-Mafatral Engineering Industries Ltd Trust	-	(36,123)	-	(36,123)	1.00%	(361)
1206	Arcil-Jhagadia Copper Limited Trust	-	(46,307)	-	(46,307)	50.36%	(23,320)
1208	Arcil-BPL Display Devices Limited-I Trust	41,892,960	37,856,690	-	37,856,690	53.26%	20,162,473
1235	Arcil-Vama Exports Ltd. Trust	-	(747,982)	-	(747,982)	67.65%	(506,010)
1237	Arcil-Golden Fries Ltd. Trust	-	(174,858)	-	(174,858)	31.71%	(55,448)
1265	Arcil-AST-001-VI-Trust	-	(49,255)	-	(49,255)	70.00%	(34,479)

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Trust Code	Summarised statement of profit and loss for the year ended March 31, 2024	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Ownership interest held by non-controlling interests	Profit allocated to NCI
							₹ In lacs
1277	Arcil-AST-027-I-Trust	-	(106,120)	-	(106,120)	49.00%	(51,999)
1282	Arcil-AST-017-I-Trust	-	(36,577)	-	(36,577)	49.00%	(17,923)
1290	Arcil-AST-003-V-Trust	(46,507,148)	192,557	-	192,557	50.00%	96,279
1293	Arcil-AST-001-X-Trust	11,164,224	(1,560,623)	-	(1,560,623)	50.00%	(780,312)
1296	Arcil-AST-001-XI-Trust	-	(1,320,969)	-	(1,320,969)	50.00%	(660,485)
1348	Arcil-AST-001-XVIII-Trust	-	(5,340,400)	-	(5,340,400)	36.00%	(1,922,544)
1349	Arcil-AST-003-VIII-Trust	-	(3,901,927)	-	(3,901,927)	36.00%	(1,404,694)
1352	Arcil-AST-030-II-Trust	-	(790,458)	-	(790,458)	36.00%	(284,565)
3036	Arcil-CPS-003-IV Trust	-	(29,248)	-	(29,248)	7.50%	(2,194)
3041	Arcil-CPS-012-III-Trust	-	(271,310)	-	(271,310)	15.00%	(40,697)
3060	Arcil-CPS-008-II-Trust	1,311,207	2,269,360	-	2,269,360	50.00%	1,134,680
3065	Arcil-CPS-II-Trust	36,065	(72,249,430)	-	(72,249,430)	52.73%	(38,097,124)
3068	Arcil-CPS-IV-Trust	436,536	(200,746,482)	-	(200,746,482)	67.85%	(136,206,488)
3AHC	Arcil-CPS-002-VII Trust	111,094,624	109,267,596	-	109,267,596	0.03%	32,780
5003	Arcil-SBPS-001-I Trust	-	(2,026,696)	-	(2,026,696)	0.03%	(608)
5006	Arcil-SBPS-001-VI Trust	-	(1,968,986)	-	(1,968,986)	6.04%	(118,927)
5023	Arcil-SBPS-001-X Trust	1	(1,953,941)	-	(1,953,941)	60.00%	(1,172,365)
5AEA	Arcil-SBPS 001-III TrustScheme A	-	(2,155,688)	-	(2,155,688)	2.98%	(64,239)
7AAA - 7AAM	Arcil-AARF-II-Trust	203,000,661	189,458,485	-	189,458,485	44.17%	83,683,813
8910	Arcil-Retail Loan Portfolio-029-A-Trust	-	(294,968)	-	(294,968)	10.01%	(29,526)
8956	Arcil-Retail Loan Portfolio-092-A-Trust	251,966	(71,903,593)	-	(71,903,593)	71.59%	(51,475,782)
	Total	370,450,628	(63,472,304)	-	(63,472,304)		(164,064,937)

No Dividends were paid to NCI during the year 23-24 and 22-23

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

(c) Interests in associates

Set out below are the associates and joint ventures of the Group. The entities listed below have share capital consisting solely of equity shares, which are held directly or indirectly by the Group. The country of incorporation or registration is also their principal place of business, and the proportion of ownership interest is the same as the proportion of voting rights held.

Trust Code	Name of Entity	Place of business/ country of incorporation	Relationship	Proportion of Interest (%)		Accounting method
				March 31, 2025	March 31, 2024	
1276	Arcil-AST-001-VII-Trust	India	Associate	0%	25%	Equity Method
1279	Arcil-AST-003-IV-Trust	India	Associate	25%	25%	Equity Method
5064	Arcil-SBPS-022-II Trust	India	Associate	20%	20%	Equity Method
5065	Arcil-SBPS-022-III-Trust	India	Associate	20%	20%	Equity Method
5067	Arcil-SBPS-022-IV Trust	India	Associate	20%	20%	Equity Method
8916	Arcil-Retail Port-046-A-T	India	Associate	20%	20%	Equity Method
3APA	Arcil-CPS-002-V TrustScheme A	India	Associate	20%	20%	Equity Method
8934	Arcil-Retail Loan Portfolio-022-A-Trust	India	Associate	20%	20%	Equity Method
3064	Arcil-CPS-081-I-Trust	India	Associate	20%	20%	Equity Method
5077	ARCIL-TRUST-2024-001	India	Associate	20%	20%	Equity Method
8982	Arcil-Trust-2025-013	India	Associate	20%	0%	Equity Method
8984	Arcil-Trust-2025-012	India	Associate	25%	0%	Equity Method
8986	Arcil-Trust-2025-018	India	Associate	20%	0%	Equity Method

Summarised balance sheet as on March 31, 2025

Trust Code	Name of Associate	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1279	Arcil-AST-003-IV-Trust	5,135,084	5,377,713	(242,630)	-	115,560	(115,560)	(358,190)	(89,547)
5064	Arcil-SBPS-022-II Trust	995,890	862,412	133,478	17,941	2,299	15,641	149,119	29,824
5065	Arcil-SBPS-022-III-Trust	16,927,360	17,390,228	(462,868)	39,509	4,471	35,038	(427,830)	(85,566)
5067	Arcil-SBPS-022-IV Trust	84,375,175	77,055,663	7,319,512	418,529	58,339	360,191	7,679,702	1,535,940
8916	Arcil-Retail Port-046-A-T	5,567,189	344,327	5,222,862	3,076	4,963,799	(4,960,723)	262,139	52,428

₹ In lacs

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Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Trust Code	Name of Associate	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
3APA	Arcil-CPS-002-V TrustScheme A	36,173	850,826	(814,653)	-	-	-	(814,653)	(164,397)
8934	Arcil-Retail Loan Portfolio-022-A-Trust	1,793,651	21,508,088	(19,714,437)	9	2,030	(2,021)	(19,716,458)	(3,943,292)
3064	Arcil-CPS-081-I-Trust	661,184,557	674,295,154	(13,110,597)	-	15,995	(15,995)	(13,126,592)	(2,625,318)
5077	ARCIL-TRUST-2024-001	1,001,409,276	1,041,534,165	(40,124,889)	-	600,618	(600,618)	(40,725,507)	(8,145,101)
8982	Arcil-Trust-2025-013	363,114,882	363,354,323	(239,441)	-	19,898	(19,898)	(259,340)	(51,868)
8984	Arcil-Trust-2025-012	985,114,882	985,576,661	(461,779)	-	40,485	(40,485)	(502,265)	(125,566)
8986	Arcil-Trust-2025-018	418,500,000	418,704,507	(204,507)	-	17,199	(17,199)	(221,706)	(44,341)
Grand Total		3,544,154,119	3,606,854,068	(62,699,949)	479,064	5,840,695	(5,361,630)	(68,061,580)	(13,656,805)

unmarised balance sheet as on March 31, 2024

Trust Code	Name of Associate	Financial Asset	Financial Liability	Net Financial Assets / (Liability)	Non-Financial Asset	Non-Financial Liability	Net Non-Financial Asset / (Liability)	Net assets / Liability	Ownership interest held by non-controlling interests
1276	Arcil-AST-001-VII-Trust	30,010,152	43,439,083	(13,428,931)	15,277	5,744	9,533	(13,419,398)	(3,354,850)
1279	Arcil-AST-003-IV-Trust	152,895,905	182,914,174	(30,018,270)	28,548	9,086	19,463	(29,998,807)	(7,499,702)
5064	Arcil-SBPS-022-II Trust	10,984,837	11,356,853	(372,016)	17,941	4,352	13,588	(358,427)	(71,685)
5065	Arcil-SBPS-022-III-Trust	19,675,099	10,669,451	9,005,647	39,509	9,148,017	(9,108,508)	(102,860)	(20,572)
5067	Arcil-SBPS-022-IV Trust	141,080,672	140,400,193	680,478	418,529	799,445	(380,916)	299,563	59,913
8916	Arcil-Retail Port-046-A-T	108,315,699	106,771,436	1,544,263	3,076	429,580	(426,504)	1,117,759	223,552
3APA	Arcil-CPS-002-V TrustScheme A	34,692	904,893	(870,201)	-	53	(53)	(870,254)	(175,617)
8934	Arcil-Retail Loan Portfolio-022-A-Trust	8,681,340	49,932,028	(41,250,688)	9	227,078	(227,069)	(41,477,757)	(8,295,551)
3064	Arcil-CPS-081-I-Trust	690,752,052	701,962,687	(11,210,634)	-	119,264	(119,264)	(11,329,899)	(2,265,980)
5077	ARCIL-TRUST-2024-001	1,400,000,000	1,402,118,160	(2,118,160)	-	189,347	(189,347)	(2,307,507)	(461,501)
Grand Total		2,562,430,447	2,650,468,958	(88,038,511)	522,890	10,931,966	(10,409,077)	(98,447,588)	(21,861,994)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Summarised Profit & Loss as on Mar 31, 2025

Trust Code	Name of Associate	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Share in Profits of Associate
1279	Arcil-AST-003-IV-Trust	30,972,167	29,640,617	-	29,640,617	7,410,154
5064	Arcil-SBPS-022-II Trust	1,061,239	507,546	-	507,546	101,509
5065	Arcil-SBPS-022-III-Trust	36,685	(324,970)	-	(324,970)	(64,994)
5067	Arcil-SBPS-022-IV Trust	7,982,246	7,380,140	-	7,380,140	1,476,028
8916	Arcil-Retail Port-046-A-T	21,133,172	19,421,645	-	19,421,645	3,884,329
3APA	Arcil-CPS-002-V TrustScheme A	-	55,601	-	55,601	11,220
8934	Arcil-Retail Loan Portfolio-022-A-Trust	24,757,339	21,761,299	-	21,761,299	4,352,260
3064	Arcil-CPS-081-I-Trust	313,517	(1,796,693)	-	(1,796,693)	(359,339)
5077	ARCIL-TRUST-2024-001	29,342	(38,418,000)	-	(38,418,000)	(7,683,600)
8982	Arcil-Trust-2025-013	-	(259,340)	-	(259,340)	(51,868)
8984	Arcil-Trust-2025-012	-	(502,265)	-	(502,265)	(125,566)
8986	Arcil-Trust-2025-018	-	(221,706)	-	(221,706)	(44,341)
	Grand Total	86,285,706	37,243,876	-	37,243,876	8,905,793

₹ In lacs

Summarised Profit & Loss as on Mar 31, 2024

Trust Code	Name of Associate	Revenue	Profit & Loss	Other comprehensive income	Total comprehensive income	Share in Profits of Associate
1276	Arcil-AST-001-VII-Trust	109,424	(1,475,789)	-	(1,475,789)	(368,947)
1279	Arcil-AST-003-IV-Trust	207,031	(4,209,994)	-	(4,209,994)	(1,052,498)
5064	Arcil-SBPS-022-II Trust	-	(201,710)	-	(201,710)	(40,342)
5065	Arcil-SBPS-022-III-Trust	50,207,455	42,914,636	-	42,914,636	8,582,927
5067	Arcil-SBPS-022-IV Trust	111,436,695	98,498,720	-	98,498,720	19,699,744
8916	Arcil-Retail Port-046-A-T	32,766,246	29,060,202	-	29,060,202	5,812,040
3APA	Arcil-CPS-002-V TrustScheme A	-	(373,912)	-	(373,912)	(75,455)
8934	Arcil-Retail Loan Portfolio-022-A-Trust	14,412,995	8,654,984	-	8,654,984	1,730,997
3064	Arcil-CPS-081-I-Trust	912,247	(10,570,060)	-	(10,570,060)	(2,114,012)
5077	ARCIL-TRUST-2024-001	-	(2,307,507)	-	(2,307,507)	(461,501)
	Grand Total	210,052,093	159,989,570	-	159,989,570	31,712,952

₹ In lacs

Consolidated

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Additional Information as required under Schedule III to the Companies Act 2013 of Enterprises consolidated as subsidiary -

Mar-25

Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
Parent								
Arcil	103.93%	27,677,980,828.76	114.57%	3,553,163,546	100.00%	(12,965,238)	114.63%	3,540,198,308
Indian Subsidiaries:								
1016 Arcil-Daewoo Motors India Ltd Trust	-0.03%	(6,677,126)	0.14%	4,198,023	0.00%	-	0.14%	4,198,023
1040 Arcil-Precision Fastners Ltd-Trust	-0.05%	(13,500,677)	0.03%	960,251	0.00%	-	0.03%	960,251
1103 Arcil-Parekh Platinum Ltd. Trust	0.00%	(810,705)	0.11%	3,438,160	0.00%	-	0.11%	3,438,160
1106 Arcil-Bellary Steels & Alloys Ltd.-II Trust	0.00%	(251,241)	0.00%	(26,274)	0.00%	-	0.00%	(26,274)
1108 Arcil-Indo Deutch Metallo Trust	-0.01%	(2,439,103)	-0.06%	(1,818,593)	0.00%	-	-0.06%	(1,818,593)
1123 Arcil-Hanuman Miner Oil Ltd. Trust	-0.01%	(2,826,041)	0.03%	959,630	0.00%	-	0.03%	959,630
1124 Arcil-Equipment Conductor & Cables Ltd. Trust	-0.02%	(6,307,090)	0.00%	(57,138)	0.00%	-	0.00%	(57,138)
1145 Arcil-LSIL Trust	-0.01%	(1,634,482)	-0.01%	(171,530)	0.00%	-	-0.01%	(171,530)
1149 Arcil-PSL II Trust	0.00%	(40,817)	0.00%	(62,484)	0.00%	-	0.00%	(62,484)
1151 Arcil-Polar Industries Limited Trust	0.00%	(993,360)	-0.01%	(194,458)	0.00%	-	-0.01%	(194,458)
1152 Arcil-MVR-I Trust	-0.01%	(2,757,796)	-0.06%	(1,780,991)	0.00%	-	-0.06%	(1,780,991)
1153 Arcil-Ispat Profiles Trust	-0.01%	(2,976,034)	0.00%	(74,493)	0.00%	-	0.00%	(74,493)
1163 Arcil-Nath Seeds Limited Trust	0.00%	(257,815)	0.00%	(42,224)	0.00%	-	0.00%	(42,224)
1164 Arcil-JCT II Trust	-0.02%	(5,134,533)	-0.02%	(666,934)	0.00%	-	-0.02%	(666,934)
1165 Arcil-Maridia Steel Limited-I Trust	0.01%	2,013,362	0.01%	319,287	0.00%	-	0.01%	319,287
1166 Arcil-Maridia Steel Limited-II Trust	0.00%	(149,354)	0.00%	(112,566)	0.00%	-	0.00%	(112,566)
1167 Arcil-Maridia Steel Limited-III Trust	0.00%	(261,640)	0.00%	(113,858)	0.00%	-	0.00%	(113,858)
1172 Arcil-MVR-II Trust	0.00%	(62,144)	0.00%	(26,268)	0.00%	-	0.00%	(26,268)
1173 Arcil-NPPML Trust	0.00%	(330,976)	0.00%	(36,334)	0.00%	-	0.00%	(36,334)
1174 Arcil-PSL III Trust	0.00%	(165,851)	-0.01%	(161,548)	0.00%	-	-0.01%	(161,548)
1175 Arcil-PSL IV Trust	0.00%	(621,520)	0.00%	(26,371)	0.00%	-	0.00%	(26,371)
1180 Arcil-Kiran Overseas Exports Ltd. Trust	0.00%	(839,554)	-0.01%	(332,549)	0.00%	-	-0.01%	(332,549)
1188 Arcil-Shalimar Wires Industries Limited-II Trust	0.19%	51,005,392	-0.05%	(1,684,861)	0.00%	-	-0.05%	(1,684,861)

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for the year ended 31st March 2025

Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
1190 Arcil-MVR-III Trust	0.00%	(850,895)	-0.01%	(357,039)	0.00%	-	-0.01%	(357,039)
1191 Arcil-Bentels Corporation Limited Trust	-0.01%	(2,062,075)	0.00%	(28,838)	0.00%	-	0.00%	(28,838)
1193 Arcil-KOEL-I Trust	0.00%	7,222	0.00%	(37,170)	0.00%	-	0.00%	(37,170)
1194 Arcil-Mafatla Engineering Industries Ltd Trust	-0.05%	(14,298,177)	0.00%	(39,613)	0.00%	-	0.00%	(39,613)
1195 Arcil-Maridia Steel Limited-IV Trust	0.00%	(148,918)	0.00%	(112,572)	0.00%	-	0.00%	(112,572)
1196 Arcil-JCT III Trust	-0.01%	(1,666,105)	-0.01%	(220,311)	0.00%	-	-0.01%	(220,311)
1197 Arcil-Shalimar Wires Industries Limited-III Trust	0.13%	35,207,258	-0.03%	(1,021,188)	0.00%	-	-0.03%	(1,021,188)
1199 Arcil Mukerian Paper Ltd Trust	-0.02%	(6,600,794)	0.00%	(30,341)	0.00%	-	0.00%	(30,341)
1200 Arcil-Mukerian II Trust	-0.01%	(1,718,897)	0.00%	(26,275)	0.00%	-	0.00%	(26,275)
1204 Arcil-KOEL-II Trust	0.00%	(156,261)	0.00%	(41,441)	0.00%	-	0.00%	(41,441)
1206 Arcil-Jhagadia Copper Limited Trust	0.00%	(151,676)	0.00%	(23,732)	0.00%	-	0.00%	(23,732)
1207 Arcil-Polar Industries Limited-II Trust	-0.01%	(1,994,115)	0.00%	(49,319)	0.00%	-	0.00%	(49,319)
1208 Arcil-BPL Display Devices Limited-I Trust	0.00%	(547,795)	0.00%	(52,970)	0.00%	-	0.00%	(52,970)
1222 Arcil - Excel Oils and Chemicals Pvt. Ltd. Trust	0.00%	4,386	-0.01%	(193,070)	0.00%	-	-0.01%	(193,070)
1224 Arcil-International Sree Balaji Hotels Private Limited Trust	-0.01%	(1,551,765)	0.03%	788,261	0.00%	-	0.03%	788,261
1227 Arcil-Uday Estates Pvt. Ltd. Trust	-0.01%	(2,678,448)	-0.03%	(1,046,081)	0.00%	-	-0.03%	(1,046,081)
1231 Arcil-L. S. P. Agro Limited Trust	0.00%	(558,662)	1.99%	61,691,063	0.00%	-	2.00%	61,691,063
1232 Arcil-The Dhar Textile Mills Ltd. Trust	0.00%	(1,054,661)	1.33%	41,328,261	0.00%	-	1.34%	41,328,261
1233 Arcil-Jagat Edible Oil India Pvt. Ltd. Trust	0.00%	(216,539)	0.00%	(27,676)	0.00%	-	0.00%	(27,676)
1235 Arcil-Vama Exports Ltd. Trust	0.00%	840,289	0.31%	9,545,219	0.00%	-	0.31%	9,545,219
1237 Arcil-Golden Fries Ltd. Trust	0.00%	(934,118)	0.00%	(28,922)	0.00%	-	0.00%	(28,922)
1239 Arcil-Esteem Estate Projects Pvt. Ltd. Trust	-0.01%	(3,464,205)	0.00%	(41,965)	0.00%	-	0.00%	(41,965)
1247 Arcil-AST-IV-Trust	-0.01%	(2,365,961)	0.00%	(101,276)	0.00%	-	0.00%	(101,276)
1248 Arcil-AST-VII-Trust	0.00%	(221,916)	0.00%	(27,681)	0.00%	-	0.00%	(27,681)
1255 Arcil-AST-039-I-Trust	0.00%	(276,644)	-0.01%	(327,289)	0.00%	-	-0.01%	(327,289)
1265 Arcil-AST-001-VI-Trust	0.00%	(203,008)	0.00%	(12,411)	0.00%	-	0.00%	(12,411)
1282 Arcil-AST-017-I-Trust	0.00%	(112,662)	0.00%	(20,160)	0.00%	-	0.00%	(20,160)

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for the year ended 31st March 2025

Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
1291	0.00%	(51,709)	0.00%	(138,552)	0.00%	-	0.00%	(138,552)
1292	0.00%	34,782	0.00%	(58,228)	0.00%	-	0.00%	(58,228)
1293	-0.08%	(20,107,423)	0.71%	21,924,541	0.00%	-	0.71%	21,924,541
1296	-0.02%	(5,781,618)	-0.02%	(613,072)	0.00%	-	-0.02%	(613,072)
1299	0.00%	268	0.00%	(77,585)	0.00%	-	0.00%	(77,585)
1305	-0.01%	(1,586,691)	0.00%	(84,296)	0.00%	-	0.00%	(84,296)
1306	-0.01%	(3,930,528)	-0.02%	(655,222)	0.00%	-	-0.02%	(655,222)
3017	-0.01%	(1,785,929)	-0.08%	(2,584,050)	0.00%	-	-0.08%	(2,584,050)
3026	0.00%	(679,435)	-0.01%	(215,144)	0.00%	-	-0.01%	(215,144)
3027	-0.01%	(2,102,889)	-0.01%	(365,970)	0.00%	-	-0.01%	(365,970)
3031	0.00%	(585,832)	0.00%	(30,553)	0.00%	-	0.00%	(30,553)
3034	0.00%	(157,021)	0.53%	16,306,354	0.00%	-	0.53%	16,306,354
3036	0.00%	(1,077,230)	0.00%	(56,507)	0.00%	-	0.00%	(56,507)
3037	-0.01%	(2,203,334)	0.00%	(31,690)	0.00%	-	0.00%	(31,690)
3041	0.00%	69,059	0.06%	1,848,164	0.00%	-	0.06%	1,848,164
3055	-0.02%	(5,626,392)	-0.01%	(391,454)	0.00%	-	-0.01%	(391,454)
3060	0.00%	(153,666)	0.92%	28,492,398	0.00%	-	0.92%	28,492,398
5003	0.01%	2,186,436	-0.04%	(1,099,745)	0.00%	-	-0.04%	(1,099,745)
5006	-0.06%	(16,597,905)	-0.02%	(559,442)	0.00%	-	-0.02%	(559,442)
5020	-0.04%	(10,381,858)	-0.04%	(1,246,328)	0.00%	-	-0.04%	(1,246,328)
5023	-0.01%	(3,487,894)	-0.01%	(414,227)	0.00%	-	-0.01%	(414,227)
5030	0.00%	(151,406)	0.00%	(142,850)	0.00%	-	0.00%	(142,850)
5034	0.00%	(340,784)	0.00%	(31,693)	0.00%	-	0.00%	(31,693)
5036	0.00%	(1,190,025)	0.00%	(52,961)	0.00%	-	0.00%	(52,961)
5040	0.00%	248,132	-0.05%	(1,434,998)	0.00%	-	-0.05%	(1,434,998)
5044	-0.01%	(2,361,260)	0.00%	(87,464)	0.00%	-	0.00%	(87,464)
5045	0.00%	(806,180)	0.07%	2,307,107	0.00%	-	0.07%	2,307,107
5047	0.00%	(137,841)	0.00%	(29,090)	0.00%	-	0.00%	(29,090)

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Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
5049 Arcil-SBPS-002-II-Trust	0.00%	8,903	0.00%	(53,068)	0.00%	-	0.00%	(53,068)
5050 Arcil-Shalimar Wires Industries Limited-IV TrustSeries I	0.00%	31,194	0.00%	(10,090)	0.00%	-	0.00%	(10,090)
5066 Arcil-SBPS-042-I-Trust	0.00%	75,742	0.52%	16,201,531	0.00%	-	0.52%	16,201,531
8300 Arcil NHB Retail Loan Portfolio 001 Trust	-0.01%	(2,959,605)	0.00%	(37,517)	0.00%	-	0.00%	(37,517)
8901 Arcil-Retail Loan Portfolio-002-A Trust	0.00%	(450,111)	0.00%	(90,808)	0.00%	-	0.00%	(90,808)
8904 Arcil-Retail Loan Portfolio-002-B Trust	0.00%	(111,770)	0.01%	416,047	0.00%	-	0.01%	416,047
8905 Arcil-Retail Loan Portfolio-003-A Trust	0.00%	7,609	0.00%	(32,889)	0.00%	-	0.00%	(32,889)
8910 Arcil-Retail Loan Portfolio-029-A-Trust	0.00%	(79,004)	0.04%	1,302,022	0.00%	-	0.04%	1,302,022
8913 Arcil-Retail Loan Portfolio -036-A-Trust	0.01%	1,704,970	0.77%	24,008,202	0.00%	-	0.78%	24,008,202
8915 Arcil-Retail Port-044-A-T	0.00%	1,280,994	0.18%	5,627,047	0.00%	-	0.18%	5,627,047
8918 Arcil-Retail Port-048-A-Trust	0.00%	130,996	0.27%	8,517,338	0.00%	-	0.28%	8,517,338
8920 Arcil-Retail Port-042-A-Trust	0.00%	(603,887)	1.39%	42,983,469	0.00%	-	1.39%	42,983,469
8921 Arcil-Retail Port-032-A-Trust	0.00%	(421,842)	-0.01%	(217,346)	0.00%	-	-0.01%	(217,346)
8922 Arcil-Retail Port-049-A-Trust	0.00%	(146,872)	0.00%	(16,662)	0.00%	-	0.00%	(16,662)
8923 Arcil-Retail Port-050-A-Trust	0.00%	(514,633)	0.00%	(99,935)	0.00%	-	0.00%	(99,935)
8924 Arcil Retail Loan Portfolio-045-B-Trust	-0.08%	(21,116,205)	-0.06%	(1,739,763)	0.00%	-	-0.06%	(1,739,763)
8925 Arcil Retail Loan Portfolio-042-B-Trust	0.00%	(450,241)	0.38%	11,703,018	0.00%	-	0.38%	11,703,018
8926 Arcil Retail Loan Portfolio-053-A-Trust	-0.04%	(9,715,254)	-0.04%	(1,218,960)	0.00%	-	-0.04%	(1,218,960)
1FSN & Arcil-Shalimar Wires Industries Limited-IV 1FSO TrustSeries I	0.17%	45,277,907	-0.05%	(1,687,058)	0.00%	-	-0.05%	(1,687,058)
3AAB Arcil-CPS 002-II TrustScheme B	0.00%	(1,082,805)	-0.02%	(652,524)	0.00%	-	-0.02%	(652,524)
3AHB Arcil-CPS-002-VII TrustScheme B	-0.01%	(2,980,211)	0.00%	(20,395)	0.00%	-	0.00%	(20,395)
3AHD Arcil-CPS-002-VII TrustScheme D	0.00%	(530,970)	0.00%	(96,129)	0.00%	-	0.00%	(96,129)
3AMD Arcil-CPS-002-I TrustScheme A4	0.00%	(210,150)	0.00%	(20,991)	0.00%	-	0.00%	(20,991)
3AME Arcil-CPS-002-I TrustScheme A5	0.00%	(178,919)	0.00%	(20,399)	0.00%	-	0.00%	(20,399)
3AMF Arcil-CPS-002-I TrustScheme A6	0.00%	(675,152)	0.00%	(20,394)	0.00%	-	0.00%	(20,394)
3AMI Arcil-CPS-002-I TrustScheme B1	0.00%	60,089	0.00%	(21,798)	0.00%	-	0.00%	(21,798)

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Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
3AMK Arcil-CPS-002-I TrustScheme D	-0.13%	(35,186,439)	0.00%	(20,376)	0.00%	-	0.00%	(20,376)
5AAA Arcil-SBPS 001-IV TrustScheme A	0.11%	27,986,370	-0.03%	(1,080,989)	0.00%	-	-0.04%	(1,080,989)
5AAB Arcil-SBPS 001-IV TrustScheme B	0.00%	(1,015,803)	0.00%	(34,295)	0.00%	-	0.00%	(34,295)
5AEA Arcil-SBPS 001-III TrustScheme A	0.07%	18,397,690	0.42%	12,983,995	0.00%	-	0.42%	12,983,995
5AEB Arcil-SBPS 001-III TrustScheme B	0.01%	2,649,892	0.09%	2,808,626	0.00%	-	0.09%	2,808,626
5AFB Arcil-SBPS 001-V TrustScheme B	-0.02%	(6,286,228)	0.00%	(144,606)	0.00%	-	0.00%	(144,606)
5AHA Arcil-SBPS 002-I TrustScheme A	-0.01%	(1,416,004)	-0.03%	(1,021,033)	0.00%	-	-0.03%	(1,021,033)
5AHD Arcil-SBPS 002-I TrustScheme B2	-0.01%	(3,153,194)	0.28%	8,779,979	0.00%	-	0.28%	8,779,979
5AZC Arcil-SBPS-007-II-TrustScheme C	-0.02%	(4,937,884)	0.00%	(34,087)	0.00%	-	0.00%	(34,087)
5AZD Arcil-SBPS-007-II-TrustScheme A1	0.00%	(178,606)	0.00%	(48,736)	0.00%	-	0.00%	(48,736)
5AZE Arcil-SBPS-007-II-TrustScheme A2	0.00%	(139,173)	0.00%	(21,597)	0.00%	-	0.00%	(21,597)
5BAA Arcil-SBPS-014-I-TrustScheme A	-0.01%	(3,309,573)	-0.01%	(226,384)	0.00%	-	-0.01%	(226,384)
5BAB Arcil-SBPS-014-I-TrustScheme B	0.00%	(684,542)	0.00%	(20,397)	0.00%	-	0.00%	(20,397)
5BBA Arcil-SBPS 014-II TrustScheme A	0.00%	(1,314,511)	0.00%	3,696	0.00%	-	0.00%	3,696
5BBC Arcil-SBPS 014-II TrustScheme C	0.00%	(422,160)	0.00%	(21,598)	0.00%	-	0.00%	(21,598)
5BCB Arcil-SBPS 013-I TrustScheme B	-0.01%	(2,487,969)	0.08%	2,347,442	0.00%	-	0.08%	2,347,442
5BFB Arcil-SBPS 019-I TrustScheme B	0.00%	(476,707)	-0.02%	(623,191)	0.00%	-	-0.02%	(623,191)
5BGD Arcil-SBPS 022-I TrustScheme A1	-0.01%	(2,024,336)	-0.01%	(450,414)	0.00%	-	-0.01%	(450,414)
5BJB Arcil-SBPS 021-I TrustScheme B	0.00%	(17,587)	0.23%	7,006,164	0.00%	-	0.23%	7,006,164
5BJC Arcil-SBPS 021-I TrustScheme C	0.00%	(234,139)	0.00%	(37,858)	0.00%	-	0.00%	(37,858)
7AAA - Arcil-AARF-II-Trust	0.21%	55,065,510	4.63%	143,646,934	0.00%	-	4.65%	143,646,934
7AAM								
1309 ARCIL-AST-024-II-TRUST	-0.05%	(14,464,846)	0.36%	11,029,556	0.00%	-	0.36%	11,029,556
5068 Arcil-SBPS-060-I-Trust	-0.02%	(4,969,443)	-0.04%	(1,217,786)	0.00%	-	-0.04%	(1,217,786)
5069 Arcil-SBPS-041-I-Trust	-0.01%	(1,485,340)	8.25%	255,957,680	0.00%	-	8.29%	255,957,680
8930 Arcil-Retail Loan Portfolio-058-B-Trust	-0.10%	(25,457,011)	-0.06%	(1,979,592)	0.00%	-	-0.06%	(1,979,592)
8931 Arcil-Retail Loan Portfolio-060-A-Trust	-0.03%	(7,470,599)	-0.04%	(1,100,476)	0.00%	-	-0.04%	(1,100,476)
8932 Arcil-Retail Loan Portfolio-061-A-Trust	-0.02%	(5,735,215)	-0.03%	(978,999)	0.00%	-	-0.03%	(978,999)

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	%	Amount	%	Amount	%	Amount	%	Amount
8933 Arcil-Retail Loan Portfolio-058-C-Trust	0.00%	676,017	0.58%	17,920,080	0.00%	-	0.58%	17,920,080
8936 Arcil-Retail Loan Portfolio-42-D-Trust	-0.03%	(7,956,977)	-0.06%	(1,853,833)	0.00%	-	-0.06%	(1,853,833)
8937 Arcil-Retail Loan Portfolio-042-E-Trust	-0.04%	(11,492,038)	-0.04%	(1,161,915)	0.00%	-	-0.04%	(1,161,915)
5072 Arcil- SBPS-006-VII Trust	0.01%	3,282,627	1.90%	58,983,343	0.00%	-	1.91%	58,983,343
8938 Arcil-Retail Loan Portfolio-042-F-Trust	-0.08%	(21,813,062)	-0.13%	(4,148,257)	0.00%	-	-0.13%	(4,148,257)
8939 Arcil-Retail Loan Portfolio-042-I-Trust	-0.02%	(6,051,149)	-0.03%	(973,803)	0.00%	-	-0.03%	(973,803)
8940 Arcil-Retail Loan Portfolio-042-H-Trust	-0.07%	(18,560,806)	-0.15%	(4,662,486)	0.00%	-	-0.15%	(4,662,486)
8941 Arcil-Retail Loan Portfolio-042-G-Trust	-0.14%	(36,108,310)	-0.46%	(14,200,477)	0.00%	-	-0.46%	(14,200,477)
8944 Arcil-Retail Loan Portfolio-029-B-Trust	-0.02%	(6,379,987)	-0.07%	(2,210,581)	0.00%	-	-0.07%	(2,210,581)
8945 Arcil-Retail Loan Portfolio-074-A-Trust	-0.03%	(7,964,155)	-0.06%	(1,874,725)	0.00%	-	-0.06%	(1,874,725)
1348 Arcil-AST-001-XVIII-Trust	-0.03%	(7,779,802)	-0.19%	(5,976,501)	0.00%	-	-0.19%	(5,976,501)
3065 Arcil-CPS-II-Trust	-0.20%	(52,524,121)	-0.72%	(22,392,410)	0.00%	-	-0.73%	(22,392,410)
5075 Arcil-SBPS-I-Trust	-0.07%	(19,061,883)	-0.08%	(2,368,573)	0.00%	-	-0.08%	(2,368,573)
5076 Arcil-SBPS 073-I Trust	-0.02%	(4,185,905)	0.56%	17,330,752	0.00%	-	0.56%	17,330,752
8948 Arcil-Retail Loan Portfolio-074-B-Trust	-0.02%	(4,902,309)	-0.06%	(1,742,251)	0.00%	-	-0.06%	(1,742,251)
8950 Arcil-Retail Loan Portfolio-045-C-Trust	-0.01%	(3,679,713)	-0.05%	(1,441,870)	0.00%	-	-0.05%	(1,441,870)
1033 Arcil-Parasrampuria Synthetics ltd Trust	-0.02%	(5,562,670)	0.00%	33,733	0.00%	-	0.00%	33,733
1177 Arcil-Kishore Dalal & Company Trust	-0.08%	(22,403,847)	0.01%	369,889	0.00%	-	0.01%	369,889
3AHC Arcil-CPS-002-VII Trust	0.00%	1,239,705	-0.02%	(537,478)	0.00%	-	-0.02%	(537,478)
1349 Arcil-AST-003-VIII-Trust	-0.02%	(5,834,232)	-0.15%	(4,633,219)	0.00%	-	-0.15%	(4,633,219)
1350 Arcil-AST-RA-001 Trust	-0.02%	(4,574,503)	-0.04%	(1,164,285)	0.00%	-	-0.04%	(1,164,285)
1352 Arcil-AST-030-II-Trust	0.00%	(728,545)	-0.01%	(448,881)	0.00%	-	-0.01%	(448,881)
3068 Arcil-CPS-IV-Trust	-0.44%	(118,251,345)	-1.73%	(53,711,351)	0.00%	-	-1.74%	(53,711,351)
8956 Arcil-Retail Loan Portfolio-092-A-Trust	-0.15%	(39,938,664)	-0.68%	(20,992,067)	0.00%	-	-0.68%	(20,992,067)
8957 Arcil-2024C-001 -Trust	-0.06%	(16,281,419)	-0.43%	(13,349,186)	0.00%	-	-0.43%	(13,349,186)
8958 Arcil-2024C-003 -Trust	-0.09%	(24,206,483)	-0.67%	(20,914,172)	0.00%	-	-0.68%	(20,914,172)
8959 Arcil-2024C-004 -Trust	-0.09%	(25,058,677)	-0.70%	(21,655,625)	0.00%	-	-0.70%	(21,655,625)
8960 Arcil-2024C-005 -Trust	-0.01%	(2,292,888)	-0.05%	(1,703,164)	0.00%	-	-0.06%	(1,703,164)

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Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
5078	-0.04%	(11,792,192)	-0.38%	(11,738,106)	0.00%	-	-0.38%	(11,738,106)
8961	-0.01%	(1,497,139)	-0.04%	(1,317,030)	0.00%	-	-0.04%	(1,317,030)
1356	0.00%	(1,258,404)	-0.04%	(1,258,404)	0.00%	-	-0.04%	(1,258,404)
1358	-0.01%	(3,491,838)	-0.11%	(3,491,838)	0.00%	-	-0.11%	(3,491,838)
1360	0.00%	(613,008)	-0.02%	(613,008)	0.00%	-	-0.02%	(613,008)
1361	0.00%	(743,602)	-0.02%	(743,602)	0.00%	-	-0.02%	(743,602)
1362	0.00%	(23,755)	0.00%	(23,755)	0.00%	-	0.00%	(23,755)
3072	-0.01%	(2,729,111)	-0.09%	(2,729,111)	0.00%	-	-0.09%	(2,729,111)
5079	0.00%	(59,985)	0.00%	(59,985)	0.00%	-	0.00%	(59,985)
8962	-0.01%	(2,935,883)	-0.09%	(2,935,883)	0.00%	-	-0.10%	(2,935,883)
8963	-0.08%	(20,540,417)	-0.66%	(20,540,417)	0.00%	-	-0.67%	(20,540,417)
8964	-0.01%	(2,445,537)	-0.08%	(2,445,537)	0.00%	-	-0.08%	(2,445,537)
8966	-0.01%	(1,797,500)	-0.06%	(1,797,500)	0.00%	-	-0.06%	(1,797,500)
8968	-0.05%	(12,743,098)	-0.41%	(12,743,098)	0.00%	-	-0.41%	(12,743,098)
8970	0.00%	(783,862)	-0.03%	(783,862)	0.00%	-	-0.03%	(783,862)
8971	0.00%	(845,925)	-0.03%	(845,925)	0.00%	-	-0.03%	(845,925)
8972	-0.13%	(35,342,305)	-1.14%	(35,342,305)	0.00%	-	-1.14%	(35,342,305)
8973	-0.01%	(2,455,441)	-0.08%	(2,455,441)	0.00%	-	-0.08%	(2,455,441)
8974	0.00%	(491,332)	-0.02%	(491,332)	0.00%	-	-0.02%	(491,332)
8975	0.00%	(362,850)	-0.01%	(362,850)	0.00%	-	-0.01%	(362,850)
8977	-0.05%	(12,903,017)	-0.42%	(12,903,017)	0.00%	-	-0.42%	(12,903,017)
8978	-0.04%	(10,272,719)	-0.33%	(10,272,719)	0.00%	-	-0.33%	(10,272,719)
8979	0.00%	(211,643)	-0.01%	(211,643)	0.00%	-	-0.01%	(211,643)
8980	-0.01%	(2,419,178)	-0.08%	(2,419,178)	0.00%	-	-0.08%	(2,419,178)
8981	0.00%	(39,028)	0.00%	(39,028)	0.00%	-	0.00%	(39,028)

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Trust Code Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
	%	Amount	%	Amount	%	Amount	%	Amount
Associates (Investment as per Equity method)								
1279 Arcil-AST-003-IV-Trust	0.00%	-	0.24%	7,410,154	0.00%	-	0.24%	7,410,154
5064 Arcil-SBPS-022-II Trust	0.00%	-	0.00%	101,509	0.00%	-	0.00%	101,509
5065 Arcil-SBPS-022-III-Trust	0.00%	-	0.00%	(64,994)	0.00%	-	0.00%	(64,994)
5067 Arcil-SBPS-022-IV Trust	0.00%	-	0.05%	1,476,028	0.00%	-	0.05%	1,476,028
8916 Arcil-Retail Port-046-A-T	0.00%	-	0.13%	3,884,329	0.00%	-	0.13%	3,884,329
3APA Arcil-CPS-002-V TrustScheme A	0.00%	-	0.00%	11,220	0.00%	-	0.00%	11,220
8934 Arcil-Retail Loan Portfolio-022-A-Trust	0.00%	-	0.14%	4,352,260	0.00%	-	0.14%	4,352,260
3064 Arcil-CPS-081-I-Trust	0.00%	-	-0.01%	(359,339)	0.00%	-	-0.01%	(359,339)
5077 ARCIL-TRUST-2024-001	0.00%	-	-0.25%	(7,683,600)	0.00%	-	-0.25%	(7,683,600)
8982 Arcil-Trust-2025-013	0.00%	-	0.00%	(51,868)	0.00%	-	0.00%	(51,868)
8984 Arcil-Trust-2025-012	0.00%	-	0.00%	(125,566)	0.00%	-	0.00%	(125,566)
8986 Arcil-Trust-2025-018	0.00%	-	0.00%	(44,341)	0.00%	-	0.00%	(44,341)
Total	101.33%	26,985,829,426	130.16%	4,036,677,843	100.00%	(12,965,238)	130.29%	4,023,712,604
Inter Company Elimination / Consolidation Adjustments		285,355,943.03	-23.91%	(741,607,603)	0.00%	-	-24.01%	(741,607,603)
Net Total	102.40%	27,271,185,369	106.25%	3,295,070,240	100.00%	(12,965,238)	106.27%	3,282,105,002
Non Controlling Interest in all subsidiaries	-2.40%	(639,788,005)	-6.25%	(193,779,585)	0.00%	-	-6.27%	(193,779,585)
Grand Total	100.00%	26,631,397,364	100.00%	3,101,290,655	100.00%	(12,965,238)	100.00%	3,088,325,416

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Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
	Parent								
	Arcil	101.48%	24,625,127,130.80	97.22%	3,053,425,099	100.00%	(13,489,390)	97.21%	3,039,935,709
	Indian Subsidiaries:								
1016	Arcil-Daewoo Motors India Ltd Trust	-0.04%	(10,875,149)	-0.23%	(7,251,657)	0.00%	-	-0.23%	(7,251,657)
1033	Arcil-Parasrampuria Synthetics ltd Trust	-0.02%	(5,596,403)	1.56%	48,230,515	0.00%	-	1.56%	48,230,515
1040	Arcil-Precision Fastners Ltd-Trust	-0.06%	(14,460,928)	-0.50%	(15,596,827)	0.00%	-	-0.51%	(15,596,827)
1103	Arcil-Parekh Platinum Ltd. Trust	0.00%	206,197	0.00%	(67,793)	0.00%	-	0.00%	(67,793)
1106	Arcil-Bellary Steels & Alloys Ltd.-II Trust	0.00%	(224,967)	0.00%	(24,708)	0.00%	-	0.00%	(24,708)
1108	Arcil-Indo Deutch Metallo Trust	0.00%	(620,510)	-0.01%	(236,796)	0.00%	-	-0.01%	(236,796)
1123	Arcil-Hanuman Miner Oil Ltd. Trust	-0.02%	(3,785,671)	0.00%	(69,708)	0.00%	-	0.00%	(69,708)
1124	Arcil-Equipment Conductor & Cables Ltd. Trust	-0.03%	(6,249,952)	0.00%	5,554	0.00%	-	0.00%	5,554
1145	Arcil-LSIL Trust	0.00%	1,094,134	0.00%	(24,709)	0.00%	-	0.00%	(24,709)
1149	Arcil-PSL II Trust	0.00%	21,667	0.00%	12,526	0.00%	-	0.00%	12,526
1151	Arcil-Polar Industries Limited Trust	0.01%	1,414,149	0.00%	(27,724)	0.00%	-	0.00%	(27,724)
1152	Arcil-MVR-I Trust	0.00%	(976,805)	-0.01%	(290,922)	0.00%	-	-0.01%	(290,922)
1153	Arcil-Ispat Profiles Trust	-0.01%	(2,901,541)	0.00%	(35,923)	0.00%	-	0.00%	(35,923)
1163	Arcil-Nath Seeds Limited Trust	0.00%	(215,591)	0.00%	(24,713)	0.00%	-	0.00%	(24,713)
1164	Arcil-JCT II Trust	-0.02%	(4,467,599)	0.03%	914,707	0.00%	-	0.03%	914,707
1165	Arcil-Maridia Steel Limited-I Trust	0.01%	1,694,075	0.01%	249,463	0.00%	-	0.01%	249,463
1166	Arcil-Maridia Steel Limited-II Trust	0.00%	(36,789)	0.00%	(98,428)	0.00%	-	0.00%	(98,428)
1167	Arcil-Maridia Steel Limited-III Trust	0.00%	(147,782)	-0.01%	(208,654)	0.00%	-	-0.01%	(208,654)
1172	Arcil-MVR-II Trust	0.00%	(35,876)	0.00%	(24,709)	0.00%	-	0.00%	(24,709)
1173	Arcil-NPPML Trust	0.00%	(294,643)	0.00%	90,542	0.00%	-	0.00%	90,542
1174	Arcil-PSL III Trust	0.00%	(4,303)	0.00%	(17,580)	0.00%	-	0.00%	(17,580)
1175	Arcil-PSL IV Trust	0.00%	(595,149)	0.00%	(24,537)	0.00%	-	0.00%	(24,537)
1177	Arcil-Kishore Dalal & Company Trust	-0.09%	(22,773,736)	-0.77%	(23,962,208)	0.00%	-	-0.78%	(23,962,208)
1180	Arcil-Kiran Overseas Exports Ltd. Trust	0.00%	(507,005)	0.00%	(39,008)	0.00%	-	0.00%	(39,008)
1188	Arcil-Shalimar Wires Industries Limited-II Trust	0.22%	52,690,253	1.45%	45,037,110	0.00%	-	1.46%	45,037,110

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for the year ended 31st March 2025

Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
1190	Arcil-MVR-III Trust	0.00%	(493,856)	-0.01%	(189,614)	0.00%	-	-0.01%	(189,614)
1191	Arcil-Bentels Corporation Limited Trust	-0.01%	(2,033,237)	0.00%	(24,708)	0.00%	-	0.00%	(24,708)
1193	Arcil-KOEL-I Trust	0.00%	44,392	0.00%	(4,025)	0.00%	-	0.00%	(4,025)
1194	Arcil-Mafatal Engineering Industries Ltd Trust	-0.06%	(14,258,564)	0.00%	(35,762)	0.00%	-	0.00%	(35,762)
1195	Arcil-Maridia Steel Limited-IV Trust	0.00%	(36,346)	0.00%	(98,492)	0.00%	-	0.00%	(98,492)
1196	Arcil-JCT III Trust	0.00%	646,034	2.31%	71,695,305	0.00%	-	2.32%	71,695,305
1197	Arcil-Shalimar Wires Industries Limited-III Trust	0.15%	36,228,446	0.96%	29,901,964	0.00%	-	0.97%	29,901,964
1199	Arcil Mukerian Paper Ltd Trust	-0.03%	(6,570,453)	0.00%	(26,408)	0.00%	-	0.00%	(26,408)
1200	Arcil-Mukerian II Trust	-0.01%	(1,692,622)	0.00%	(24,708)	0.00%	-	0.00%	(24,708)
1204	Arcil-KOEL-II Trust	0.00%	(114,821)	0.00%	(58,648)	0.00%	-	0.00%	(58,648)
1206	Arcil-Jhagadia Copper Limited Trust	0.00%	(127,945)	0.00%	(22,987)	0.00%	-	0.00%	(22,987)
1207	Arcil-Polar Industries Limited-II Trust	-0.01%	(1,944,796)	0.00%	(24,718)	0.00%	-	0.00%	(24,718)
1208	Arcil-BPL Display Devices Limited-I Trust	0.00%	(494,824)	0.57%	17,694,217	0.00%	-	0.57%	17,694,217
1222	Arcil - Excel Oils and Chemicals Pvt. Ltd. Trust	0.00%	197,457	0.00%	(24,714)	0.00%	-	0.00%	(24,714)
1224	Arcil-International Sree Balaji Hotels Private Limited Trust	-0.01%	(2,340,026)	-0.05%	(1,485,991)	0.00%	-	-0.05%	(1,485,991)
1227	Arcil-Uday Estates Pvt. Ltd. Trust	-0.01%	(1,632,366)	4.16%	129,074,350	0.00%	-	4.18%	129,074,350
1230	Arcil-Rustagi Impex Private Limited Trust	0.00%	-	0.00%	59,903	0.00%	-	0.00%	59,903
1231	Arcil-L. S. P. Agro Limited Trust	0.00%	(299,449)	0.00%	(142,739)	0.00%	-	0.00%	(142,739)
1232	Arcil-The Dhar Textile Mills Ltd. Trust	0.00%	346,000	-0.03%	(969,756)	0.00%	-	-0.03%	(969,756)
1233	Arcil-Jagat Edible Oil India Pvt. Ltd. Trust	0.00%	(188,862)	0.00%	(24,708)	0.00%	-	0.00%	(24,708)
1235	Arcil-Vama Exports Ltd. Trust	-0.04%	(8,704,930)	-0.01%	(241,972)	0.00%	-	-0.01%	(241,972)
1237	Arcil-Golden Fries Ltd. Trust	0.00%	(905,196)	0.00%	(119,411)	0.00%	-	0.00%	(119,411)
1239	Arcil-Esteem Estate Projects Pvt. Ltd. Trust	-0.01%	(3,422,240)	-0.02%	(528,787)	0.00%	-	-0.02%	(528,787)
1247	Arcil-AST-IV-Trust	-0.01%	(2,264,685)	-0.04%	(1,340,348)	0.00%	-	-0.04%	(1,340,348)
1248	Arcil-AST-VII-Trust	0.00%	(194,235)	0.00%	(24,709)	0.00%	-	0.00%	(24,709)
1255	Arcil-AST-039-I-Trust	0.00%	423,488	0.23%	7,193,044	0.00%	-	0.23%	7,193,044
1265	Arcil-AST-001-VI-Trust	0.00%	(190,596)	0.00%	(14,777)	0.00%	-	0.00%	(14,777)
1266	Arcil-AST-003-I-Trust	0.00%	142,482	0.38%	11,827,855	0.00%	-	0.38%	11,827,855

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for the year ended 31st March 2025

Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
1277	Arcil-AST-027-I-Trust	0.00%	(127,708)	0.00%	(54,121)	0.00%	-	0.00%	(54,121)
1282	Arcil-AST-017-I-Trust	0.00%	(92,502)	0.00%	(18,654)	0.00%	-	0.00%	(18,654)
1286	Arcil-AST-017-IV-Trust	0.00%	(62,939)	0.00%	(20,642)	0.00%	-	0.00%	(20,642)
1288	Arcil-AST-034-II-Trust	0.00%	(100,697)	0.00%	(20,295)	0.00%	-	0.00%	(20,295)
1289	Arcil-AST-001-VIII-Trust	0.00%	0	0.01%	428,559	0.00%	-	0.01%	428,559
1290	Arcil-AST-003-V-Trust	0.00%	0	0.00%	96,279	0.00%	-	0.00%	96,279
1291	Arcil-AST-018-I-Trust	0.00%	86,843	0.00%	80,789	0.00%	-	0.00%	80,789
1292	Arcil-AST-001-IX-Trust	0.00%	93,010	0.00%	151,735	0.00%	-	0.00%	151,735
1293	Arcil-AST-001-X-Trust	-0.17%	(42,031,964)	-0.03%	(780,312)	0.00%	-	-0.03%	(780,312)
1295	Arcil-AST-034-III-Trust	0.00%	(0)	0.01%	427,732	0.00%	-	0.01%	427,732
1296	Arcil-AST-001-XI-Trust	-0.02%	(5,168,546)	-0.02%	(660,485)	0.00%	-	-0.02%	(660,485)
1297	Arcil-AST-051-I-Trust	0.00%	0	0.00%	89,834	0.00%	-	0.00%	89,834
1299	Arcil-AST-017-V-Trust	0.00%	77,853	0.00%	104,024	0.00%	-	0.00%	104,024
1302	Arcil-AST-041-I-Trust	0.00%	0	0.00%	107,227	0.00%	-	0.00%	107,227
1303	Arcil-AST-001-XII-Trust	0.00%	615,130	0.00%	(27,462)	0.00%	-	0.00%	(27,462)
1305	Arcil-AST-024-I-Trust	-0.01%	(1,502,396)	-0.01%	(243,621)	0.00%	-	-0.01%	(243,621)
1306	Arcil-AST-026-I-Trust	-0.01%	(3,275,306)	-0.03%	(787,295)	0.00%	-	-0.03%	(787,295)
1307	Arcil-AST-056-I-Trust	0.00%	594,569	0.00%	(35,928)	0.00%	-	0.00%	(35,928)
1309	ARCIL-AST-024-II-TRUST	-0.11%	(25,494,402)	-0.09%	(2,827,369)	0.00%	-	-0.09%	(2,827,369)
1337	Arcil-AST-082-I-Trust	0.00%	49,339	0.00%	(52,808)	0.00%	-	0.00%	(52,808)
1338	Arcil-AST-082-II-Trust	0.00%	88,098	0.00%	(24,918)	0.00%	-	0.00%	(24,918)
1348	Arcil-AST-001-XVIII-Trust	-0.01%	(3,512,211)	-0.11%	(3,417,856)	0.00%	-	-0.11%	(3,417,856)
1349	Arcil-AST-003-VIII-Trust	-0.01%	(2,497,233)	-0.08%	(2,497,233)	0.00%	-	-0.08%	(2,497,233)
1350	Arcil-AST-RA-001 Trust	-0.01%	(3,410,218)	-0.11%	(3,410,218)	0.00%	-	-0.11%	(3,410,218)
1352	Arcil-AST-030-II-Trust	0.00%	(505,893)	-0.02%	(505,893)	0.00%	-	-0.02%	(505,893)
1353	Arcil-AST-090-I-Trust	-0.01%	(3,144,450)	-0.10%	(3,144,450)	0.00%	-	-0.10%	(3,144,450)
1FSN & 1FSO	Arcil-Shalimar Wires Industries Limited-IV TrustSeries I	0.19%	46,964,966	1.24%	38,547,422	0.00%	-	1.25%	38,547,422
3017	Arcil-CPS-002-IX Trust	0.00%	798,120	4.72%	146,443,563	0.00%	-	4.74%	146,443,563

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Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
3026	Arcil-CPS-012-II Trust	0.00%	(464,291)	0.33%	10,121,357	0.00%	-	0.33%	10,121,357
3027	Arcil-CPS-012-I Trust	0.05%	12,699,425	-0.03%	(980,424)	0.00%	-	-0.03%	(980,424)
3031	Arcil-CPS-032-I-Trust	0.00%	(555,279)	0.00%	(24,771)	0.00%	-	0.00%	(24,771)
3034	Arcil-CPS-006-III-Trust	0.00%	(287,218)	-0.03%	(1,017,565)	0.00%	-	-0.03%	(1,017,565)
3036	Arcil-CPS-003-IV Trust	0.00%	(1,020,723)	0.00%	(27,054)	0.00%	-	0.00%	(27,054)
3037	Arcil-CPS-003-V Trust	-0.01%	(2,171,643)	0.00%	(88,547)	0.00%	-	0.00%	(88,547)
3041	Arcil-CPS-012-III-Trust	-0.01%	(1,779,105)	-0.01%	(230,614)	0.00%	-	-0.01%	(230,614)
3055	Arcil-CPS-041-I-Trust	-0.02%	(5,234,938)	-0.03%	(858,139)	0.00%	-	-0.03%	(858,139)
3060	Arcil-CPS-008-II-Trust	0.00%	(30,948)	0.04%	1,134,680	0.00%	-	0.04%	1,134,680
3065	Arcil-CPS-II-Trust	-0.18%	(44,621,740)	-1.10%	(34,152,305)	0.00%	-	-1.11%	(34,152,305)
3068	Arcil-CPS-IV-Trust	-0.27%	(64,539,994)	-2.08%	(64,539,994)	0.00%	-	-2.09%	(64,539,994)
3AAB	Arcil-CPS 002-II TrustScheme B	0.00%	(430,282)	0.00%	(18,870)	0.00%	-	0.00%	(18,870)
3AHB	Arcil-CPS-002-VII TrustScheme B	-0.01%	(2,959,815)	0.00%	(18,876)	0.00%	-	0.00%	(18,876)
3AHC	Arcil-CPS-002-VII Trust	0.01%	1,777,183	3.52%	109,234,816	0.00%	-	3.54%	109,234,816
3AHD	Arcil-CPS-002-VII TrustScheme D	0.00%	(434,841)	0.00%	(18,876)	0.00%	-	0.00%	(18,876)
3AMD	Arcil-CPS-002-I TrustScheme A4	0.00%	(24,170)	0.00%	(36,404)	0.00%	-	0.00%	(36,404)
3AME	Arcil-CPS-002-I TrustScheme A5	0.00%	(158,520)	0.00%	(18,886)	0.00%	-	0.00%	(18,886)
3AMF	Arcil-CPS-002-I TrustScheme A6	0.00%	(654,758)	0.00%	(18,876)	0.00%	-	0.00%	(18,876)
3AMI	Arcil-CPS-002-I TrustScheme B1	0.00%	81,886	0.00%	(3,628)	0.00%	-	0.00%	(3,628)
3AMK	Arcil-CPS-002-I TrustScheme D	-0.14%	(35,166,063)	-1.14%	(35,430,691)	0.00%	-	-1.15%	(35,430,691)
5003	Arcil-SBPS-001-I Trust	0.01%	3,286,181	-0.07%	(2,026,088)	0.00%	-	-0.07%	(2,026,088)
5006	Arcil-SBPS-001-VI Trust	0.00%	1,138,291	-0.06%	(1,850,059)	0.00%	-	-0.06%	(1,850,059)
5020	Arcil-SBPS-001-VIII Trust	-0.04%	(9,135,529)	-0.06%	(1,953,912)	0.00%	-	-0.06%	(1,953,912)
5023	Arcil-SBPS-001-X Trust	-0.01%	(3,073,668)	-0.03%	(781,576)	0.00%	-	-0.03%	(781,576)
5030	Arcil-SBPS 001-XII Trust	0.00%	368,321	0.70%	21,758,568	0.00%	-	0.70%	21,758,568
5034	Arcil-SBPS 021-II Trust	0.00%	(309,090)	0.00%	(24,768)	0.00%	-	0.00%	(24,768)
5036	Arcil-SBPS 016-I Trust	0.00%	(1,137,064)	0.00%	(47,438)	0.00%	-	0.00%	(47,438)
5040	Arcil-SBPS-025-I Trust	0.01%	1,683,130	0.20%	6,129,741	0.00%	-	0.20%	6,129,741
5044	Arcil-SBPS-028-I-Trust	0.06%	14,725,567	0.00%	(25,077)	0.00%	-	0.00%	(25,077)

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Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
5045	Arcil-SBPS-027-I Trust	0.03%	7,717,371	1.26%	39,097,844	0.00%	-	1.27%	39,097,844
5047	Arcil-SBPS-026-II-Trust	0.00%	(108,751)	0.00%	(25,708)	0.00%	-	0.00%	(25,708)
5049	Arcil-SBPS-002-II-Trust	0.00%	61,971	0.01%	161,164	0.00%	-	0.01%	161,164
5050	Arcil-SBPS-008-I Trust	0.00%	41,284	0.22%	6,729,764	0.00%	-	0.22%	6,729,764
5066	Arcil-SBPS-042-I-Trust	0.00%	(185,360)	0.18%	5,468,713	0.00%	-	0.18%	5,468,713
5068	Arcil-SBPS-060-I-Trust	-0.02%	(3,751,657)	-0.03%	(1,042,966)	0.00%	-	-0.03%	(1,042,966)
5069	Arcil-SBPS-041-I-Trust	-0.02%	(3,678,398)	1.40%	43,301,772	0.00%	-	1.40%	43,301,772
5072	Arcil- SBPS-006-VII Trust	-0.03%	(6,543,229)	-0.03%	(845,234)	0.00%	-	-0.03%	(845,234)
5075	Arcil-SBPS-I-Trust	-0.07%	(16,693,310)	-0.30%	(9,245,845)	0.00%	-	-0.30%	(9,245,845)
5076	Arcil-SBPS 073-I Trust	-0.04%	(9,163,556)	-0.17%	(5,248,768)	0.00%	-	-0.17%	(5,248,768)
5078	Arcil-2024C-007-Trust	0.00%	(54,086)	0.00%	(54,086)	0.00%	-	0.00%	(54,086)
5AAA	Arcil-SBPS 001-IV TrustScheme A	0.12%	29,067,359	-0.07%	(2,051,908)	0.00%	-	-0.07%	(2,051,908)
5AAB	Arcil-SBPS 001-IV TrustScheme B	0.00%	(981,508)	0.00%	(29,258)	0.00%	-	0.00%	(29,258)
5AEA	Arcil-SBPS 001-III TrustScheme A	0.04%	8,742,133	-0.07%	(2,091,448)	0.00%	-	-0.07%	(2,091,448)
5AEB	Arcil-SBPS 001-III TrustScheme B	0.00%	(158,734)	0.00%	(24,360)	0.00%	-	0.00%	(24,360)
5AFB	Arcil-SBPS 001-V TrustScheme B	-0.03%	(6,141,622)	0.00%	(24,240)	0.00%	-	0.00%	(24,240)
5AHA	Arcil-SBPS 002-I TrustScheme A	0.00%	(394,971)	-0.06%	(1,948,748)	0.00%	-	-0.06%	(1,948,748)
5AHD	Arcil-SBPS 002-I TrustScheme B2	0.02%	4,031,936	-0.01%	(421,060)	0.00%	-	-0.01%	(421,060)
5AZC	Arcil-SBPS-007-II-TrustScheme C	-0.02%	(4,903,797)	0.00%	(19,586)	0.00%	-	0.00%	(19,586)
5AZD	Arcil-SBPS-007-II-TrustScheme A1	0.00%	1,162,990	0.03%	1,073,131	0.00%	-	0.03%	1,073,131
5AZE	Arcil-SBPS-007-II-TrustScheme A2	0.00%	(117,576)	0.00%	(19,579)	0.00%	-	0.00%	(19,579)
5BAA	Arcil-SBPS-014-I-TrustScheme A	-0.01%	(3,083,189)	-0.02%	(504,920)	0.00%	-	-0.02%	(504,920)
5BAB	Arcil-SBPS-014-I-TrustScheme B	0.00%	(664,145)	0.00%	(19,931)	0.00%	-	0.00%	(19,931)
5BBA	Arcil-SBPS 014-II TrustScheme A	0.04%	9,148,283	0.16%	4,872,023	0.00%	-	0.16%	4,872,023
5BBC	Arcil-SBPS 014-II TrustScheme C	0.00%	(400,561)	0.00%	(19,936)	0.00%	-	0.00%	(19,936)
5BCB	Arcil-SBPS 013-I TrustScheme B	0.05%	12,714,513	0.04%	1,333,350	0.00%	-	0.04%	1,333,350
5BFB	Arcil-SBPS 019-I TrustScheme B	0.00%	146,484	0.06%	1,722,482	0.00%	-	0.06%	1,722,482
5BGD	Arcil-SBPS 022-I TrustScheme A1	0.03%	7,788,468	0.44%	13,736,083	0.00%	-	0.44%	13,736,083
5BJB	Arcil-SBPS 021-I TrustScheme B	0.00%	69,387	0.00%	(3,242)	0.00%	-	0.00%	(3,242)

Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
5BJC	Arcil-SBPS 021-I TrustScheme C	0.00%	(196,280)	0.00%	(18,874)	0.00%	-	0.00%	(18,874)
7AAA - 7AAM	Arcil-AARF-II-Trust	-0.04%	(9,277,178)	3.41%	105,774,672	0.00%	-	3.42%	105,774,672
8300	Arcil NHB Retail Loan Portfolio 001 Trust	-0.01%	(2,922,088)	0.00%	(88,106)	0.00%	-	0.00%	(88,106)
8901	Arcil-Retail Loan Portfolio-002-A Trust	0.01%	3,322,767	0.00%	(13,034)	0.00%	-	0.00%	(13,034)
8904	Arcil-Retail Loan Portfolio-002-B Trust	0.00%	645,244	0.00%	(46,077)	0.00%	-	0.00%	(46,077)
8905	Arcil-Retail Loan Portfolio-003-A Trust	0.00%	40,498	0.00%	(93,660)	0.00%	-	0.00%	(93,660)
8910	Arcil-Retail Loan Portfolio-029-A-Trust	0.00%	(431,509)	-0.01%	(265,442)	0.00%	-	-0.01%	(265,442)
8913	Arcil-Retail Loan Portfolio -036-A-Trust	0.01%	1,563,160	0.53%	16,573,697	0.00%	-	0.54%	16,573,697
8915	Arcil-Retail Port-044-A-T	0.00%	(102,799)	0.42%	12,973,386	0.00%	-	0.42%	12,973,386
8918	Arcil-Retail Port-048-A-Trust	0.00%	(34,561)	0.16%	5,092,715	0.00%	-	0.16%	5,092,715
8920	Arcil-Retail Port-042-A-Trust	0.00%	(916,184)	0.13%	4,026,362	0.00%	-	0.13%	4,026,362
8921	Arcil-Retail Port-032-A-Trust	0.00%	(204,495)	0.11%	3,264,975	0.00%	-	0.11%	3,264,975
8922	Arcil-Retail Port-049-A-Trust	0.00%	(130,211)	0.48%	14,793,910	0.00%	-	0.48%	14,793,910
8923	Arcil-Retail Port-050-A-Trust	0.00%	(414,698)	0.00%	(102,047)	0.00%	-	0.00%	(102,047)
8924	Arcil Retail Loan Portfolio-045-B-Trust	-0.08%	(19,376,442)	-0.12%	(3,747,577)	0.00%	-	-0.12%	(3,747,577)
8925	Arcil Retail Loan Portfolio-042-B-Trust	-0.04%	(8,940,149)	-0.03%	(951,915)	0.00%	-	-0.03%	(951,915)
8926	Arcil Retail Loan Portfolio-053-A-Trust	-0.04%	(8,496,294)	-0.05%	(1,564,043)	0.00%	-	-0.05%	(1,564,043)
8930	Arcil-Retail Loan Portfolio-058-B-Trust	-0.10%	(23,477,419)	-0.19%	(5,819,233)	0.00%	-	-0.19%	(5,819,233)
8931	Arcil-Retail Loan Portfolio-060-A-Trust	-0.03%	(6,370,123)	-0.03%	(812,868)	0.00%	-	-0.03%	(812,868)
8932	Arcil-Retail Loan Portfolio-061-A-Trust	-0.02%	(4,756,215)	-0.04%	(1,330,969)	0.00%	-	-0.04%	(1,330,969)
8933	Arcil-Retail Loan Portfolio-058-C-Trust	-0.03%	(8,120,285)	-0.04%	(1,368,478)	0.00%	-	-0.04%	(1,368,478)
8936	Arcil-Retail Loan Portfolio-42-D-Trust	-0.03%	(6,103,144)	-0.07%	(2,024,462)	0.00%	-	-0.07%	(2,024,462)
8937	Arcil-Retail Loan Portfolio-042-E-Trust	-0.04%	(10,330,122)	-0.15%	(4,614,328)	0.00%	-	-0.15%	(4,614,328)
8938	Arcil-Retail Loan Portfolio-042-F-Trust	-0.07%	(17,664,805)	-0.33%	(10,238,741)	0.00%	-	-0.33%	(10,238,741)
8939	Arcil-Retail Loan Portfolio-042-I-Trust	-0.02%	(5,077,346)	-0.11%	(3,304,830)	0.00%	-	-0.11%	(3,304,830)
8940	Arcil-Retail Loan Portfolio-042-H-Trust	-0.06%	(13,898,321)	-0.29%	(9,106,505)	0.00%	-	-0.29%	(9,106,505)
8941	Arcil-Retail Loan Portfolio-042-G-Trust	-0.09%	(21,907,833)	-0.42%	(13,031,273)	0.00%	-	-0.42%	(13,031,273)
8944	Arcil-Retail Loan Portfolio-029-B-Trust	-0.02%	(4,169,405)	-0.07%	(2,090,550)	0.00%	-	-0.07%	(2,090,550)

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Notes to Consolidated Financial Statements

for the year ended 31st March 2025

Trust code	Name of Enterprise	Net assets i.e Total Assets Minus Total Liabilities		Share in Profit or Loss		Share in Other Comprehensive Income		Share in Total Comprehensive Income	
		%	Amount	%	Amount	%	Amount	%	Amount
8945	Arcil-Retail Loan Portfolio-074-A-Trust	-0.03%	(6,089,430)	-0.09%	(2,677,271)	0.00%	-	-0.09%	(2,677,271)
8948	Arcil-Retail Loan Portfolio-074-B-Trust	-0.01%	(3,160,058)	-0.05%	(1,443,907)	0.00%	-	-0.05%	(1,443,907)
8950	Arcil-Retail Loan Portfolio-045-C-Trust	-0.01%	(2,237,844)	-0.06%	(1,821,759)	0.00%	-	-0.06%	(1,821,759)
8956	Arcil-Retail Loan Portfolio-092-A-Trust	-0.08%	(20,427,811)	-0.66%	(20,427,811)	0.00%	-	-0.66%	(20,427,811)
8957	Arcil-2024C-001 -Trust	-0.01%	(2,932,232)	-0.09%	(2,932,232)	0.00%	-	-0.09%	(2,932,232)
8958	Arcil-2024C-003 -Trust	-0.01%	(3,292,310)	-0.11%	(3,292,310)	0.00%	-	-0.11%	(3,292,310)
8959	Arcil-2024C-004 -Trust	-0.01%	(3,403,052)	-0.11%	(3,403,052)	0.00%	-	-0.11%	(3,403,052)
8960	Arcil-2024C-005 -Trust	0.00%	(589,725)	-0.02%	(589,725)	0.00%	-	-0.02%	(589,725)
8961	Arcil-2024C-006 -Trust	0.00%	(180,109)	-0.01%	(180,109)	0.00%	-	-0.01%	(180,109)
Associates (Investment as per Equity method)									
1276	Arcil-AST-001-VII-Trust	0.00%	-	-0.01%	(368,947)	0.00%	-	-0.01%	(368,947)
1279	Arcil-AST-003-IV-Trust	0.00%	-	-0.03%	(1,052,498)	0.00%	-	-0.03%	(1,052,498)
5064	Arcil-SBPS-022-II Trust	0.00%	-	0.00%	(40,342)	0.00%	-	0.00%	(40,342)
5065	Arcil-SBPS-022-III-Trust	0.00%	-	0.27%	8,582,927	0.00%	-	0.27%	8,582,927
5067	Arcil-SBPS-022-IV Trust	0.00%	-	0.63%	19,699,744	0.00%	-	0.63%	19,699,744
8916	Arcil-Retail Port-046-A-T	0.00%	-	0.19%	5,812,040	0.00%	-	0.19%	5,812,040
3APA	Arcil-CPS-002-V TrustScheme A	0.00%	-	0.00%	(75,455)	0.00%	-	0.00%	(75,455)
8934	Arcil-Retail Loan Portfolio-022-A-Trust	0.00%	-	0.06%	1,730,997	0.00%	-	0.06%	1,730,997
3064	Arcil-CPS-081-I-Trust	0.00%	-	-0.07%	(2,114,012)	0.00%	-	-0.07%	(2,114,012)
5077	ARCIL-TRUST-2024-001	0.00%	-	-0.01%	(461,501)	0.00%	-	-0.01%	(461,501)
Total		99.86%	24,231,216,148	118.60%	3,724,757,871	100.00%	(13,489,390)	118.68%	3,711,268,481
Inter Company Elimination / Consolidation Adjustments		1.62%	394,115,709	-13.38%	(420,108,214)	0.00%		-13.43%	(420,108,214)
Net Total		101.48%	24,625,331,857	105.22%	3,304,649,656	100.00%	(13,489,390)	105.25%	3,291,160,267
Non Controlling Interest in all subsidiaries		-1.48%	(360,196,321)	-5.22%	(164,064,937)	0.00%	-	-5.25%	(164,064,937)
Grand Total		100.00%	24,265,135,536	100.00%	3,140,584,720	100.00%	(13,489,390)	100.00%	3,127,095,330

Notice

Notice is hereby given that the 23rd (Twenty Third) Annual General Meeting of the Members of Asset Reconstruction Company (India) Limited will be held on Monday, 29th day of September, 2025 at 4:00 P.M. through Video Conferencing ("VC") / Other Audio-Visual Means ("OAVM"), in accordance with the applicable provisions of the Companies Act, 2013 read with MCA General Circular No. 09/2024, 09/2023, 10/2022, 02/2022, 21/2021, 19/2021, 02/2021, 20/2020, 17/2020 and 14/2020 dated September 19, 2024, September 25, 2023, December 28, 2022, May 5, 2022, December 14, 2021, December 8, 2021, January 13, 2021, May 5, 2020, April 13, 2020 and April 8, 2020, respectively, to transact the following business:

ORDINARY BUSINESS:

1. To receive, consider and adopt the audited financial statements (including the consolidated financial statements) of the Company as at March 31, 2025, the Auditor's Report and the Director's Report thereon, in this regard, to consider and if thought fit, to pass the following resolution:

"RESOLVED that the audited financial statements (including the consolidated financial statements) of the Company as of March 31, 2025, the Auditor's Report and the Directors' Report thereon, submitted to this Meeting, are hereby adopted."

2. To declare a dividend on equity shares at a rate of 30% per equity shares for the financial year ended March 31, 2025 and, in this regard, to consider and if thought fit, to pass the following resolution:

"RESOLVED that a dividend at the rate of 30% per equity shares amounting to ₹ 3/- (Three rupee only) per equity share of ₹ 10/- (Ten rupees only) each fully paid-up of the Company, as recommended by the Board of Directors, be and is hereby declared for the financial year ended March 31, 2025 and the same be paid out of the profits of the Company."

3. To appoint a Director in place of Mr. Sudarshan Sen (DIN: 03570051) who retires by rotation and, being eligible, offered himself for re-appointment, in this regard, to consider and if thought fit, to pass the following resolution:

"RESOLVED that Mr. Sudarshan Sen (DIN: 03570051), who retires by rotation at this meeting and being eligible, has offered himself for re-appointment, be and is hereby re-appointed as a Director of the Company, liable to retire by rotation."

Special Business:

4. To consider and if thought fit, to pass, with or without modification(s) the following resolution as an **Ordinary Resolution**:

"RESOLVED that pursuant to the provisions of Section 149, 152 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") and the Rules made thereunder, read with Schedule IV of the said Act (including any statutory modification or re-enactment thereof for the time being in force), Mr. Prasad Parameswaranpillai Naga (DIN: 07430506), who was appointed as an Additional Director in the capacity of Independent Director of the Company with effect from July 15, 2025 under Section 161 of the Act, and whose appointment as an Independent Director is recommended by the Nomination and Remuneration Committee and the Board of Directors of the Company, and in respect of whom the Company has received a notice in writing proposing his candidature for the office of Director pursuant to Section 160 of the Companies Act, 2013, be and is hereby appointed as an Independent Director of the Company for a period of three years to hold office up to July 14, 2028, and shall not be liable to retire by rotation."

5. To consider and if thought fit, to pass, with or without modification(s) the following resolution as an **Special Resolution**:

"RESOLVED that, pursuant to the applicable provisions of Foreign Exchange Management Act, 1999, as amended ("FEMA"), Foreign Exchange Management (Non-debt Instruments) Rules, 2019, as amended up to date, the Consolidated FDI Policy Circular of 2020 dated October 15, 2020 issued by the Department for Promotion of Industry and Internal Trade, Government of India, Master Directions - Foreign Investment issued by the Reserve Bank of India (as amended from time to time) and the Companies Act, 2013, as amended, and all other applicable acts, rules, regulations, provisions and guidelines notified thereunder (collectively referred to as the "Companies Act") and subject to all applicable approvals, permissions and sanctions of the Reserve Bank of India ("RBI"), the Ministry of Finance, the Ministry of Corporate Affairs, Government of India and other concerned authorities and subject to such conditions as may be prescribed by any of the said concerned authorities while granting such approvals, permissions or sanctions which may be agreed to by the Board, the consent and approval of the shareholders of the Company be and is hereby accorded, the respective limits of investment by NRIs and OCIs in paid-up equity share capital of

the company, including, without limitation, on a repatriation basis, by subscription in the initial public offering in accordance with the Foreign Exchange Management (Non-Debt Instruments) Rules, 2019 and the Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018, as amended, or direct purchase or acquisition from the open market or otherwise up to 24% of the paid-up equity share capital of the Company provided, however, that the shareholding of each NRI or OCI in the Company shall not exceed 5% of the paid-up equity share capital of the Company on a fully diluted basis or such other limit as may be stipulated by RBI in each case, from time to time and the total shareholding of all Non-Resident Indians ("NRIs") and Overseas Citizens of India ("OCIs") in the Company shall not exceed 24% of the paid-up equity share capital on a fully diluted basis or such other limit as may be stipulated by RBI in each case, from time to time.

RESOLVED FURTHER that, to give effect to the above resolutions, Chief Executive Officer & Managing Director, Chief Financial Officer and Company Secretary & Compliance Officer be and are hereby jointly and severally authorised to file necessary forms with the Registrar of Companies, Maharashtra at Mumbai and do all such acts, deeds, matters and things, including to settle any question, difficulty or doubt that may arise and to finalise and execute all documents and writings as may be necessary or desirable in connection with or incidental to giving effect to the above resolution, including without limitation intimating the Reserve Bank of India of the increase in investment limits of non-resident Indians and/or overseas citizen of India in the equity shares of the Company and to comply with all other requirements in this regard.

RESOLVED FURTHER that, a copy of the above resolution, certified to be true by any Director and/or the Company Secretary and Compliance Officer, be forwarded to concerned authorities for necessary actions."

6. To consider and if thought fit, to pass, with or without modification(s) the following resolution as a **Special Resolution**:

"RESOLVED that pursuant to the provisions of Sections 197, 198 and other applicable provisions, if any of the Companies Act, 2013 read with Schedule V and the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 (including any statutory amendment(s) or modification(s) thereto or re-enactment(s) or substitution(s) made thereof for the time being in force), on the recommendation of the Nomination and Remuneration Committee and the Board of Directors of the Company, the consent and approval of the shareholders of the Company be and is hereby accorded, the compensation payable to

Mr. Pallav Mohapatra, CEO & Managing Director for FY 2025-26.

i) Remuneration:

- Base Salary: ₹ 6,65,084 (Rupees Six Lakh Sixty-Five Thousand and Eighty-Four only) per month;
- House Rent Allowance: ₹ 2,66,033/- (Rupees Two Lakh Sixty-Six Thousand and Thirty-Three only) per month;
- Car Reimbursement: ₹ 14,850/- (Rupees Fourteen Thousand Eight Hundred and Fifty only) per month;
- Drivers Salary: ₹ 28,600 /- (Rupees Twenty-Eight Thousand Six Hundred only) per month;
- Leave Travel Allowance: ₹ 1,38,559/- (Rupees One Lakh Thirty-Eight Thousand Five Hundred and Fifty-Nine only) per month;
- Supplementary Allowance: ₹ 4,68,573/- (Rupees Four Lakh Sixty-Eight Thousand Five Hundred and Seventy-Three only) per month;

Note: The unutilized allowance limits as mentioned above will become a part of supplementary allowance and will be payable as taxable income.

ii) Other Benefits:

- Contribution to Provident Fund @12% of Basic salary (₹ 79,810/- per month);
- Gratuity at the rate of one month's base salary for every completed year of service, subject to the provisions of the Gratuity Act;
- Membership of one club (excluding life membership). All official expenses in connection with such membership incurred to be paid / reimbursed by the Company;
- The Company shall provide a car, all inclusive cost whereof shall not exceed ₹ 50,00,000/- (Rupees Fifty Lakh only) and on cessation of services, which can be brought by you on depreciated value;
- Comprehensive Mediciam for himself and his immediate family up to sum assured of ₹ 20,00,000/- (Rupees Twenty Lakh only) per annum;
- Term Life Insurance cover for a sum assured of ₹ 4,00,00,000/- (Rupees Four Crore only) during the tenure of his appointment;

- (g) Personal Accident Coverage of ₹ 2,00,00,000/- (Rupees Two Crore only) during the tenure of his appointment.
- (h) Yearly medical checkup for self
- (i) Telephone at residence and mobile phone at Company's cost;
- (j) Performance bonus/variable pay as per Company's policies and rules;
- (k) Leaves as per the Company's rules;
- (l) Leave Encashment as per the Company's rules;
- (m) Annual Increment based on an annual assessment;
- (n) Travelling and Halting allowance as per the Company's rules;
- (o) An iPad or any similar electronic device for accessing Board/ Committee agenda papers
- (p) Management Incentive will be computed based on monthly basic salary, which is ₹ 41,568 /- (Rupees Forty-One Thousand Five Hundred and Sixty Eight only) per month;

iii) Reimbursements:

- (q) Reimbursement of lunch expenses of ₹ 50 per working day.

iv) Other Terms and Conditions:

- (r) The CEO & Managing Director shall abide by the code of professional ethics;
- (s) He shall maintain confidentiality of any information that he is in possession of, by virtue of his association with the Company;
- (t) He shall adhere to the IT Security Practice and Procedures that may be prescribed by the Company;

- (u) His appointment shall be liable to be terminated by the Company, upon the occurrence of certain events, including:

- i) The breach of any terms and conditions contained herein or in any agreement that may be entered into between him and the Company; or
- ii) The furnishing of any incorrect information by him; or
- iii) The suppression of any material information by him; or
- iv) Any misconduct as per Company's policy and applicable law.
- v) Either the Company or the CEO & Managing Director may terminate this appointment, upon the giving of 90 days' notice by the terminating party or upon the payment of an amount equivalent to 90 days' base salary, in lieu of such notice.

RESOLVED FURTHER that where in any financial year during the tenure of appointment of CEO & MD, in the event of absence or inadequacy of profits, the Company may pay the aforesaid remuneration to CEO & MD.

By Order of the Board,

Registered office:

"The Ruby", 10th Floor,
29, Senapati Bapat Marg,
Dadar (West),
Mumbai – 400 028
CIN: U65999MH2002PLC134884

Ameet Ashok Kela

Company Secretary and
Compliance Officer
Membership No.: F7934

Place: Mumbai

Date: September 04, 2025

NOTES:

1. In terms of the MCA General Circular No. 09/2024, 09/2023, 10/2022, 02/2022, 21/2021, 19/2021, 02/2021, 20/2020, 17/2020 and 14/2020 dated September 19, 2024, September 25, 2023, December 28, 2022, May 5, 2022, December 14, 2021, December 8, 2021, January 13, 2021, May 5, 2020, April 13, 2020 and April 8, 2020, respectively, the businesses set out in the Notice will be transacted by the members through e-voting.
2. Pursuant to Section 20(2) of the Companies Act, 2013 read with Rule 35 of the Companies (Incorporation) Rules, 2014, as amended, companies are permitted to send official documents to their shareholders electronically.
3. In case of joint holders attending the AGM, only such joint holder who is higher in the order of names will be entitled to vote at the meeting.
4. In view of the circulars issued by the MCA, no proxy shall be appointed by the members. However, corporate members are required to send to the Company, a certified copy of the Board Resolution, pursuant to section 113 of the Companies Act 2013, authorizing their representative to attend the AGM through VC/OAVM and participate there at and cast their votes through e-voting.
5. The Notice along with the explanatory statement for this Meeting shall be available on the Corporate Governance section of the website of the Company www.arcil.co.in. All documents referred to in the Notice and the statutory registers along with other requisite documents as required by the members shall be made available only in electronic form for inspection and can be requested up to the date of Annual General Meeting at cs@arcil.co.in.
6. Details of Director retiring by rotation / seeking appointment/ re-appointment at the ensuing Meeting are provided in the "Annexure" to the Notice.
7. In compliance with the aforesaid MCA Circulars, Notice of the AGM as well as the weblink for joining the meeting is being sent only through electronic mode to those members whose email addresses are registered with the Company.
8. Those shareholders whose email IDs are not registered, are requested to register their email ID with the Company, by providing their Name, Address, email ID, PAN, DP ID/Client ID or Folio Number and Number of shares held by them by sending an email to cs@arcil.co.in.
9. In accordance with the aforementioned MCA Circulars, the Company will be using Zoom Video Communication facility for providing the Audio-Visual facility to the members for participating in the Meeting. The members are requested to follow the following instructions in order to participate in the Meeting through Audio-Visual mechanism:
 - a) The login-id and password for joining the meeting has been separately provided along with this Notice;
 - b) The facility for joining the Meeting shall be kept open 15 minutes before the time scheduled to start the meeting i.e. 3:45 p.m. and 15 minutes after the expiry of the said scheduled time;
 - c) Members who hold shares in dematerialised form are requested to furnish their Client ID and DP ID Nos. and members who hold shares in physical form are requested to furnish their Folio number for easy identification of attendance at the Meeting;
 - d) Participation of single member shall only be allowed at a time;
 - e) Queries on the accounts and operations of the Company or the businesses covered under the Notice may be sent to cs@arcil.co.in at least seven days in advance of the meeting so that the answers may be made readily available at the meeting;
 - f) Members are requested to e-mail at cs@arcil.co.in or call at 022 66581358 in case of any technical assistance required at the time of log in/ assessing/ e-voting at the Meeting through Audio-Visual facility;
10. The scheduled venue of the meeting as set forth in the notice convening the meeting, shall be deemed to be held at registered office of the Company and all recordings of the proceedings at the meeting shall be deemed to be held at registered office of the Company.
11. The attendance of the members attending the AGM through VC / OAVM will be counted for the purpose of reckoning the quorum under Section 103 of the Companies Act.
12. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 and the Secretarial Standard on General Meetings (SS-2) issued by the ICSI (as amended), and the Circulars issued by the Ministry of Corporate Affairs from time to time the Company is providing facility of remote e-Voting to its Members in respect of the business to be transacted at the AGM. For this purpose, the

Company has entered into an agreement with National Securities Depository Limited (NSDL) for facilitating voting through electronic means, as the authorized agency. The facility of casting votes by a member using remote e-Voting system as well as e-voting on the date of the AGM will be provided by NSDL. Instructions of e-Voting will be shared separately with the shareholders as Annexure.

13. In line with the Ministry of Corporate Affairs (MCA) Circular No. 17/2020 dated April 13, 2020, the Notice calling the AGM has been uploaded on the website of the Company at <https://www.arcil.co.in/about-us/corporate-governance>. The AGM Notice is also available on the website of NSDL (agency for providing the Remote e-Voting facility) i.e. www.evoting.nsdl.com.
14. Members are requested to contact the Company's Registrar & Share Transfer Agent, i.e. 'MUFG Intime India Private Limited' for reply to their queries/redressal of complaints, if any, or contact at e-mail: cs@arcil.co.in or call at 022 66581358.
15. Subject to approval of the Members at the AGM, the dividend will be paid within the timelines prescribed under Companies Act, 2013 from the conclusion of the AGM, to the Members whose names appear on the Company's Register of Members as on the Record Date, and in respect of the shares held in dematerialised mode, to the Members whose names are furnished by National Securities Depository Limited & Central Depository Services Limited as beneficial owners as on that date.
16. The Record date for the purpose of determining the shareholders eligible to receive dividend shall be September 18, 2025.

17. The Register of Members and Share Transfer Register of the Company shall remain closed from Thursday, September 18, 2025, to Monday, September 29, 2025 (both days inclusive).
18. Payment of dividend shall be made through electronic mode to the Members who have updated their bank account details. Cheque / demand drafts will be dispatched to the registered address of the Members who have physical shares and not updated their bank account details. Members are requested to register / update their complete PAN detail, bank details with the Depository/ Company for demat and physical shares respectively. The dividend is subject to applicable taxes in the hands of the shareholders and the company shall therefore be required to deduct tax at source at the applicable rates.
19. Since the AGM will be held through VC/OAVM, the route map, proxy form and attendance slip are not attached to this notice.

By Order of the Board,

Registered office:

"The Ruby", 10th Floor,
29, Senapati Bapat Marg,
Dadar (West),
Mumbai – 400 028
CIN: U65999MH2002PLC134884

Place: Mumbai

Date: September 04, 2025

Ameet Ashok Kela

Company Secretary and
Compliance Officer
Membership No.: F7934

Explanatory Statement

[Pursuant to Section 102 of the Companies Act, 2013]

Agenda No.: 4

Based on the recommendation of the Nomination and Remuneration Committee, and with the approval of Reserve Bank of India, Mr. Prasad Parameswaranpillai Naga was appointed as an Additional Independent Director effective from July 15, 2025. He holds office until this Annual General Meeting under Section 161 of the Companies Act, 2013.

As per the existing Articles of Association of the Company, the tenure of Independent Directors shall be upto six years from the date of appointment of such director on the Board of Arcil. Accordingly, the total tenure of Independent Directors on the Board of Arcil has been fixed for six years with initial term of three years for new directors from the date of their appointment on the Board of Arcil. Mr. Prasad Parameswaranpillai Naga has given a declaration to the Board that he meets the criteria of independence as provided under Section 149(6) of the Act. In the opinion of the Board, Mr. Prasad Parameswaranpillai Naga fulfills the conditions specified in the Act and the Rules framed thereunder for appointment as an Independent Director of the Company.

To keep a proper balance of professionals on the Board and to effectively avail his services for the Company particularly in the emerging business scenario and in compliance with the provisions of Section 149 of the Act, the appointment of Mr. Prasad Parameswaranpillai Naga as an Independent Director is now being placed before the members for their approval.

An Independent Director is defined under Section 149 (6) of the Act and is not liable to retire by rotation.

The Company has received the notice under Section 160 of the Companies Act, 2013 proposing his candidature as a Director of the Company.

Brief profile of Mr. Prasad Parameswaranpillai Naga is given below:

Mr. Prasad Parameswaranpillai Naga holds a bachelor's degree in science from Faculty of Science, University of Kerala and master's degree in science from Agra University. He is also a certified associate of the Indian Institute of Bankers. He was previously associated with Bank of India as a Director. Further, at Bank of India, he was a member of the Management Committee, Committee for Monitoring of Large Value Frauds, Disciplinary Proceedings Committee, Group Governance Unit Committee, Committee for Declaration of Non-Cooperative Borrowers, Share Transfer Committee and Review Committee for Identification of Wilful Defaulters. He was also associated with State Bank of India in the positions of Deputy Managing Director (Commercial Clients Group), Chief General Manager (Mid-Corporate Group) and General

Manager and Regional Head (Mid-Corporate Group). His areas of expertise include corporate banking, stressed asset resolution, risk management, treasury operations, international banking, audit and compliance. He has over 40 years of experience in the banking sector.

The terms and conditions of re-appointment of Mr. Prasad Parameswaranpillai Naga shall be open for inspection by the members at the Registered Office during office hours between 11.00 a.m. to 5.00 p.m. except on Saturdays, Sundays and Holidays.

Based on the recommendation of the Nomination and Remuneration Committee and considering the qualifications, experience and valuable contribution that can be made by Mr. Prasad Parameswaranpillai Naga, to effectively avail the services for the Company particularly in the emerging business scenario, the Board recommends the Ordinary Resolution under the provisions of Section 149 of the Companies Act, 2013 at Agenda No. 4 of the accompanying notice for approval by the members of the Company.

Save and except Mr. Prasad Parameswaranpillai Naga, none of the other directors of the Company or the Key Managerial Personnel or their relatives is, in any way, concerned or interested in the said resolution.

Agenda No.: 5

In terms of Foreign Exchange Management Act, 1999, as amended, the Foreign Exchange Management (Non-debt Instruments) Rules, 2019, as amended (the "**FEMA Regulations**"), and the Consolidated Foreign Direct Investment Policy Circular of 2020, as amended (together with the FEMA Regulations, the "**FEMA Laws**"), the Non-resident Indian ("**NRI**") and Overseas Citizens of India ("**OCI**"), together, can acquire and hold on repatriation basis up to an aggregate limit of 10% of the paid up equity share capital of an Indian company. The FEMA Laws further provide that the limit of 10% can be further increased up to 24%, by passing a special resolution to that effect by the shareholders and followed by necessary filings with the Reserve Bank of India, if required.

In relation to the proposed Offer, the Company proposes to increase the aggregate limit of investment by NRIs in the Company up to 24% of the paid-up equity share capital. This would allow NRIs to acquire to a greater extent to the equity shares proposed to be offered in the Offer and also allow effective post-listing trading in the Equity Shares by NRIs, provided that the shareholding of each NRI or OCI in the Company shall not exceed 5% of the paid-up equity share capital on a fully diluted basis or such other limit as may be stipulated under applicable law in each case, from time to time.

The Board of Directors of the Company recommends the resolutions set out at Agenda No. 5 of the accompanying Notice for your approval as special resolution.

None of the directors, key managerial personnel of the Company or their relatives are interested in the said resolution.

Agenda No.: 6

Mr. Pallav Mohapatra was initially appointed as CEO & Managing Director of the Company for a period of two years commencing from March 8, 2021 till March 7, 2023. The Board of Directors, on the recommendation of Nomination & Remuneration Committee, approved the re-appointment of Mr. Pallav Mohapatra as CEO & Managing Director for another term of three years commencing from March 8, 2023 till March 7, 2026. The Reserve Bank of India and members of the Company had approved the same.

The Board, at its meeting held on May 25, 2025, introduced the Management Incentive for eligible employees. Now it is proposed to introduce a management incentive for CEO & Managing Director in line with the Board approval for eligible employees. The current agenda is for the management incentive payable along with compensation to Mr. Pallav Mohapatra, CEO & Managing Director for FY 2025-26.

Brief profile of Mr. Mohapatra is given below:

Mr. Pallav Mohapatra holds a bachelor's degree in arts from Lucknow University and a diploma in Master's of Arts in Statistics from Utkal University. He has also passed the

certified associate of Indian Institute of Bankers (CAIIB) examination conducted by Indian Institute of Banking and Finance. He has previously been associated with Central Bank of India as the Managing Director and Chief Executive Officer and State Bank of India as the Deputy Managing Director. Further, he has been associated with State Bank of India, Cal Artesia as the Vice President (credit and forex). He also served as the Managing Director of SBI Custodial Services Private Limited Mumbai, Chief Executive Officer of SBI Cards and Payment Services Limited and Chief Financial Officer of SBI Cards and Payment Services Limited. In State Bank of India, he has also held the positions of Deputy Managing Director (Stressed Assets Resolution Group), Chief General Manager and Deputy General Manager at various locations in India. He has over four decades of experience in diverse roles in the banking field. In our Company, he is responsible for overseeing the acquisition, resolution of stressed assets, driving growth initiatives and implementing robust risk management practices.

In compliance with the provisions of Sections 196, 197, 203 and other applicable provisions of the Act read with Schedule V to the Act, the revision of remuneration is now being placed before the members for their approval by passing special resolution at Agenda No. 6 of the accompanying notice.

Save and except Mr. Pallav Mohapatra, none of the other directors of the Company or the Key Managerial Personnel or their relatives are, in any way, concerned or interested in the said resolution.

Annexure

Details of the Directors seeking appointment / re-appointment at the ensuing Annual General Meeting (in pursuance of Secretarial Standard - 2 on General Meetings)

Name of the Director	Mr. Sudarshan Sen	Mr. Prasad Parameswaranpillai Naga	Mr. Pallav Mohapatra
Date of Birth (Age)	January 21, 1959 (66)	May 30, 1960 (65)	February 25, 1961 (64)
Date of first Appointment	November 13, 2023	July 15, 2025	March 8, 2021
Expertise in specific functional areas	Mr. Sudarshan Sen was previously with the Reserve Bank of India (RBI) as an executive director overseeing the departments of banking regulation, co-operative banking regulation and non-banking regulation. In his career in the RBI, he worked in several areas including banking regulation, bank supervision and fintech regulation. He has been a member of various national and international committees including the Insolvency Law and the Bankruptcy Law Reform Committees of the Govt. of India and chaired the RBI committees on the Functioning of Asset Reconstruction Companies and Implementation of Ind AS by Banks. He has served as the RBI's representative on the Supervision and Implementation Group, the Macprudential Supervision Group and the Policy Development Group of the Basel Committee on Banking Supervision.	Mr. Prasad Parameswaranpillai Naga has over 40 years of experience in the banking sector. He was previously associated with Bank of India as a Director. He was also associated with State Bank of India in the positions of Deputy Managing Director (Commercial Clients Group), Chief General Manager (Mid-Corporate Group) and General Manager and Regional Head (Mid-Corporate Group). His areas of expertise include corporate banking, stressed asset resolution, risk management.	Mr. Pallav Mohapatra has over four decades of experience in diverse roles in the banking field. He has previously been associated with Central Bank of India as the managing director and chief executive officer. In State Bank of India he has also held the positions of deputy managing director (Stressed Assets Resolution Group), chief general manager and deputy general manager at various locations in India. His area of expertise is acquisition, resolution of stressed assets, driving growth initiatives and implementing robust risk management practices.
Qualifications	Master's degrees in Science (Mathematics) from the University of Delhi and MBA from University of Birmingham, UK.	Bachelor's degree in science from Faculty of Science, University of Kerala and Master's Degree in Science from Agra University. He is also a Certified Associate of the Indian Institute of Bankers (CAIIB).	M.A Statistics, Certified Associate of the Indian Institute of Bankers (CAIIB).
Terms and Conditions of appointment or re-appointment	As per the resolution at agenda no. 3 of the Notice convening this Meeting, Mr. Sudarshan Sen is proposed to be re-appointed as a Director of the Company, liable to retire by rotation.	As per the resolution at agenda no. 4 of the Notice convening this Meeting, Mr. Prasad Parameswaranpillai Naga is proposed to be appointed as an Independent Director of the Company for a consecutive term of 3 years.	As per the resolution at agenda no. 6 of the Notice convening this Meeting, remuneration payable to Mr. Pallav Mohapatra, CEO & Managing Director, for FY 2025-26 as per the terms mentioned therein.

Name of the Director	Mr. Sudarshan Sen	Mr. Prasad Parameswaranpillai	Mr. Pallav Mohapatra
Other Directorships as on September 04, 2025	1. The Federal Bank Ltd. 2. Cashpor Micro Credit 3. PNB Housing Finance Limited	1. Jyoti CNC Automation Limited 2. Axis Bank Limited 3. Styrenix Performance Materials Limited 4. Insolvency Professional Agency of Institute of Cost Accountants of India Limited 5. National E-Governance Services Limited	Nil
Committee positions held in other Companies as on September 04, 2025	The Federal Bank Limited Chairman: (a) Risk Management Committee Member: (a) Audit Committee (b) Review Committee of the Board on Non-Cooperative Borrowers and Identification of Wilful Defaulter (c) Nomination, Remuneration, Ethics & Compensation Committee PNB Housing Finance Limited Chairman: (a) Special Committee for Monitoring & Follow-up of Cases of Frauds Member: (a) Audit Committee (b) Nomination and Remuneration Committee (c) CSR Committee Cashpor Micro Credit Chairman: (a) Risk Management Committee Member: (a) Audit Committee (b) IT Strategy Committee	Axis Bank Limited Chairman: (a) Committee of Directors (b) Customer Service Committee of the Board Member: (a) Stakeholder Relationship Committee (b) Review Committee (c) Special Committee of the Board for Monitoring and Follow-up of Cases of Frauds Styrenix Performance Materials Ltd. Member: (a) Audit Committee of the Board (b) Stakeholder Relationship Committee (c) Risk Management Committee Jyoti CNC Automation Limited Member: (a) Stakeholder Relationship Committee (b) Audit Committee of the Board (c) Nomination and Remuneration Committee National E-Governance Services Ltd. Chairman: (a) Nomination and Remuneration Committee Member: (a) Corporate and Social Responsibility Committee	Nil

Name of the Director	Mr. Sudarshan Sen	Mr. Prasad Parameswaranpillai Naga	Mr. Pallav Mohapatra
		Insolvency Professional Agency of Institute of Cost Accountants Ltd. Chairman: (a) Disciplinary Committee Member: (a) Professional Development Committee	
Remuneration Last drawn	Nil	Nil	₹ 306.75 Lakhs
Remuneration sought to be paid	Nil	Nil	As per the resolution at agenda no. 6 of the Notice.
No. of Board Meetings attended during the year (FY 2024-25)	10	Not applicable as he was appointed w.e.f. July 15, 2025.	16
No. of shares held:	Nil	Nil	Nil
• Own • For other persons on beneficial interest			
Relationship with other Directors and other Key Managerial Personnel of the company	None	None	None



Registered and Corporate Office

The Ruby, 10th Floor, 29 Senapati Bapat Marg,
Dadar (West) Mumbai – 400 028, Maharashtra, India
Website: www.arcil.co.in, Email ID: cs@arcil.co.in
Tel.: +91-22-66581300, Fax: +91-22-66581313/14